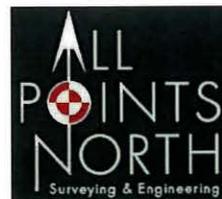
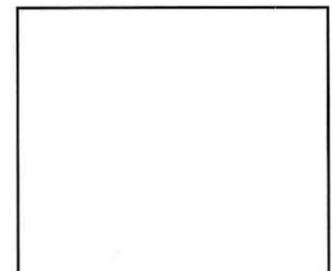
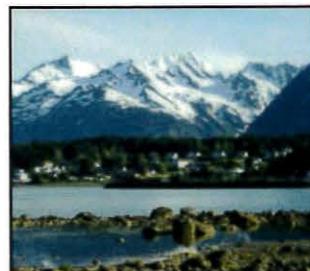
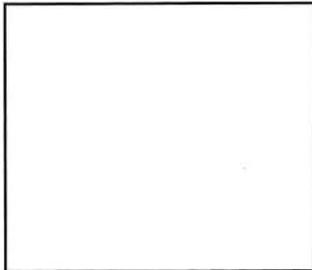


Portage Cove Interpretive Trail and Harbor Park Conceptual Designs



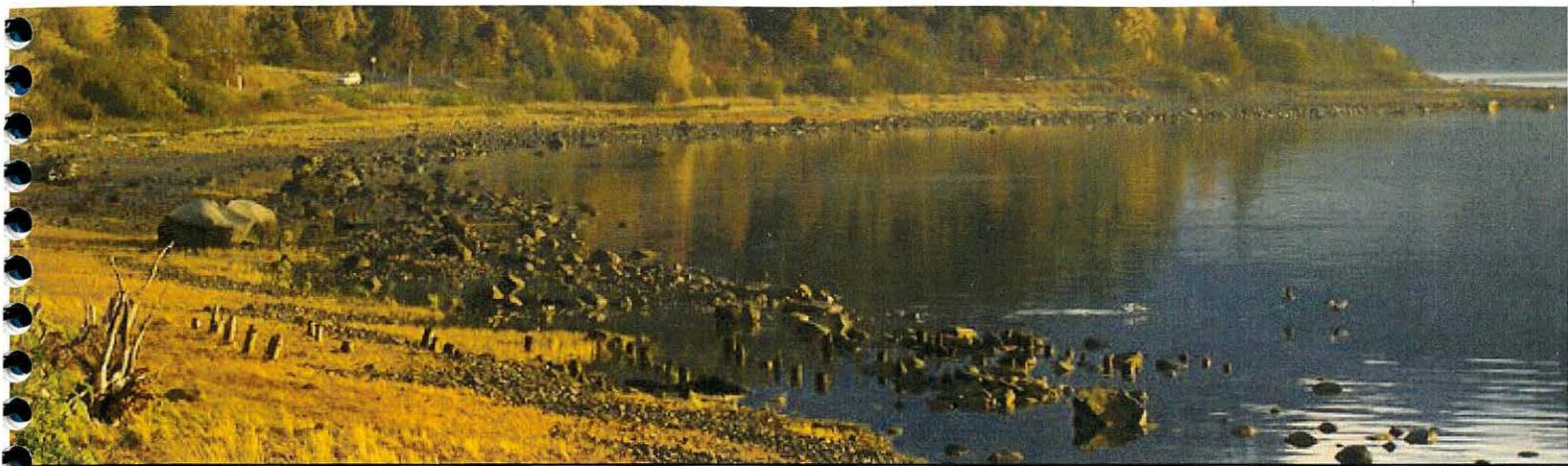


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October 5, 2016

Haines Borough
PO Box 1209
Haines, AK 99827
Attn: Public Facilities Director Brad Ryan

Re: Portage Cove Interpretive Trail and Harbor Park Conceptual Designs RFP

Dear Mr. Brad Ryan and Selection Committee,

Thank you for reviewing our proposal for the Portage Cove Interpretive Trail and Harbor Park Conceptual Designs RFP. We understand the Haines Borough wishes to retain professional services for the purpose of providing conceptual alternatives for a waterfront trail connecting Picture Point and Portage Cove campground. This will include research, analysis, conceptual design, cost estimating, and community outreach needed to support the borough in procuring funds to complete detailed design and construction of the preferred concept.

As Northern Lynn Canal's only local engineering firm, proHNS is available to the borough at a moment's notice, and we have unparalleled knowledge of the Portage Cove waterfront and its multiple user groups. In 2012-2013, we oversaw construction of the Beach Road/Front Street sidewalk extension and intersection realignment project, making proHNS the leader in understanding the challenges that may be encountered in the waterfront area. We have also been closely following the Small Boat Harbor expansion project, attending public meetings, and researching relevant documents, including Portage Cove waterfront studies dating back more than three decades. This preparation gives us an in-depth understanding of stakeholder needs, and the opportunity to begin developing an approach to this exciting project.

proHNS has assembled a top-notch team that brings you a unique combination of local accountability and world-wide expertise. We are teamed with Palmer-based Ptarmigan P-trails, widely recognized as one of the state's leading trail specialists, and All Points North—also out of Palmer—to provide high-tech, efficient survey services.

This project is more than just an opportunity for our team's continued success working with the borough; it's a chance to help the community I live in enhance an already magnificent asset. As the Project Manager, I promise commitment in the results you and I seek. Thank you for your consideration of our proposal, and please contact me directly with any questions.

Respectfully,

Jeremy Stephens, PE
Project Manager
proHNS, LLC



Firm Qualifications and Experience

Alaskan-owned and headquartered in Haines, **proHNS** is a small but versatile consulting firm committed to performing work that improves communities, residences, and businesses. proHNS was established in 2015 to fill a professional void in the Upper Lynn Canal, and as the area's only local engineering firm, we have a nuanced, boots-on-the-ground understanding of the region other companies lack.

proHNS has worked within the Haines Borough and throughout Alaska providing civil design, conceptual models, construction phase services, and public involvement activities. We employ six full-time staff and have 50 part-time and seasonal associates at our disposal. Staff employed by proHNS have the ability to work remotely from Haines, Skagway, Juneau, Ketchikan, Fairbanks, Anchorage, and Seward while maintaining a reliable output of design and technical services for our clients. Although we have elected to bring in outside experts for this project, all design and public outreach will be conducted by staff working and living in Haines.

Our staff have worked in the Portage Cove area, including on DOT's Beach Road/Front Street sidewalk extension and intersection realignment project in 2012-2013. This familiarity with Portage Cove's unique features paired with our retention of informational documents—including area surveys and as-builts—make proHNS the clear choice for this project.

To enhance our team, proHNS is partnering with the Palmer-based trail specialists **Ptarmigan Ptrails** for the Portage Cove Interpretive Trail and Harbor Park conceptual design project. Founded in 2009 out of a desire for more progressive Alaskan trails, Ptarmigan Ptrails provides trail and park-based consulting, planning, design, and construction services to businesses, nonprofits, community organizations, and municipalities all around Alaska.

Ptarmigan Ptrails is a member of the Professional TrailBuilders Association, an organization that represents the leading edge in sustainable trail development. They believe in trail design, construction, management and advocacy that enhance resource protection, recreational opportunities, economic development, and active citizens.

We will also team up with Palmer-based **All Points North**, a professional land surveying company that has been providing services to the Haines Borough for the past year. All Points North prides itself on its ability to work through inclement Alaskan weather and terrain to get the job done, and has proven itself to be one of the most reliable, professional land surveying firms in the state. The company also uses the most advanced surveying technologies available to maximize efficiency and cut down on labor costs, passing on those savings to the client.

Applicable Licenses

License Type	proHNS, LLC	Ptarmigan Ptrails, LLC	All Points North
Haines Borough Business License	License #1954	Will obtain if required	Will obtain if required
Alaska Business License	License #1023043	License #989994	License #923419
State Board of Registration for AELS	Authorized LLC #10030129	Authorized LLC #10003786	N/A
AK Professional Licenses	Jeremy Stephens AELC #14863	Specialty Contractors License #38763	Max Schillinger AELL #12039

Personnel Experience and Project Team



Jeremy Stephens, PE
Project Manager
proHNS

Jeremy is the founder and managing member of proHNS. A veteran of the U.S. Navy, he earned a bachelor's degree in civil engineering from the University of Kansas and holds several specialty certifications. He is a registered professional civil engineer in the State of Alaska and spent five years working for the Alaska Department of Transportation and Public Facilities, including as project engineer on the Beach Road/Front Street sidewalk extension and intersection realignment project. His experience includes the Haines Borough's 2016 Areawide Paving Design, DOT's Klehini River Bridge Replacement and Transfer project, local subdivision development, and the Chilkat Valley Preschool's addition to the Haines Senior Center. Jeremy will lead this highly qualified team through the design and public communication phases. He was born and raised in Juneau, and moved to Haines in 2012.

Edward Kessler
Trail Specialist
Ptarmigan Ptraits



Ed began his trail career in 2006, interning for Seminole County Natural Lands in Central Florida. He holds a degree in political science with a minor in environmental studies, and earned a masters in Outdoor Environmental Education from Alaska Pacific University. After working for the Alaska Division of Forestry, he left the state in 2011 and became a partner at Ptarmigan Ptraits. Ed's recent projects include trail prescription and construction of the Chugach Foothills Trail, planning/design/construction of the Kincaid Beach Trail, and work on the Campbell Creek Estuary Trail. His background in trails, resource management, education, policy and environmental science allows him to provide special insight and knowledge critical to our team.



Larry Larson
Landscape Drafter
proHNS

Larry has owned and operated Deadtree Design since 1980, and joined the proHNS team in 2016. He specializes in computer-aided design (CAD) and three-dimensional artistic renderings. Larry is proficient in custom home, specialty commercial, and landscape design, and is well-versed in all relevant codes and regulations. Larson operates "close to the bone," keeping overhead costs low and eschewing flashy offices and advertisements. Instead he relies on his nearly four decades of experience and the very best tools available to achieve the highest quality product by the most economical means. He recently mapped a Haines "rurban" (combination of rural and urban) trail that identified and connected primary attractions in the Haines townsite and beyond. He also developed conceptual designs for a town square on the Primary School Subdivision at Third and Main streets in Haines with connecting trails.

Max Schillinger
Land Surveyor
All Points North



Max is a licensed professional land surveyor in the State of Alaska and holds a degree in civil engineering from the University of Alaska Anchorage. He has two decades of engineering and surveying experience in Alaska and the Lower 48, and founded All Points North in 2008. His recent projects include the Haines Borough's water main extension from FAA Road to Bear Trail Lane, DOT's replacement of the state-owned side of the Lutak Dock, and Takshanuk Watershed Council's Comstock Road fish pipe. Max also donates his services for projects he is especially passionate about, including land surveying for the Hatcher Pass Ski Area and planning for the City of Palmer's new skate park. He is extremely competent with Light Detection and Ranging (LIDAR) technology and robotic surveying equipment.

Past Performance

Our team has extensive experience with clients in both the public and private sectors of Alaska. Consider these brief descriptions of our work within the Haines Borough and beyond, all of which have been completed on time or ahead of schedule. These projects all came in at or under budget, and exceeded client expectations with exceptional end-product quality.

Government Projects

BEACH ROAD/FRONT STREET INTERSECTION REALIGNMENT AND SIDEWALK EXTENSION
Haines, AK • Alaska DOT • 2012-2013



proHNS staff oversaw all construction on this DOT project, which took place on the edge of the Portage Cove waterfront. The project realigned a busy intersection to create a safer corridor for motorists and pedestrians. We managed more than \$3 million in cruise ship head tax funds and are familiar with the specific regulations guiding what that money can and cannot be used for.

During project construction, the Haines Borough Assembly requested that the sidewalk be extended to the Small Boat Harbor parking area, which was beyond the project's original scope. Always responsive to public input, we performed additional field design and managed \$250,000 in borough funds to make it work.

Because of this project, we are also familiar with challenges of the Portage Cove area, such as contaminated soil. However, our experience with these issues and relevant local resources means we can tackle the problems in a prompt, safe, and fiscally responsible manner.

2016 AREAWIDE PAVING DESIGN
Haines, AK • Haines Borough • 2016

With a focus on best practices and standards, proHNS designed the reconstruction of four Haines Borough roads: Fourth Avenue, Union Street, Dalton Street, and Totem Street. Four separate plan sets were produced to include roadway and sidewalk design, as well as adjusting existing utilities and drainage structures to match the new roadway profiles. Construction specifications were also developed to require high quality materials and workmanship to ensure design life is met or exceeded.

This project is currently 99 percent complete and on hold due to a more pressing road project presenting itself during design and disrupting the borough's budget. Being local, we were able to meet with the borough at a moment's notice, understand the circumstances, and stop all work on the project without additional cost. We will be ready—again at a moment's notice—when the borough decides to proceed as planned or reduce the number of roadway sections to be advertised.

Saving Time, Saving Money

We understand the borough, like the rest of the State of Alaska, is facing fiscal challenges, making it even more important for project dollars to stretch as far as possible. Because of our previous experience on the Beach Road/Front Street project, we already have documents detailing the area in-hand. That means less money and time spent on analyzing existing conditions and more money spent on community involvement and design. We are familiar with the availability of local contractors and materials, allowing us to make the best financial choices possible, and being headquartered in Haines, have no associated travel costs.

CHUGACH FOOTHILLS TRAIL

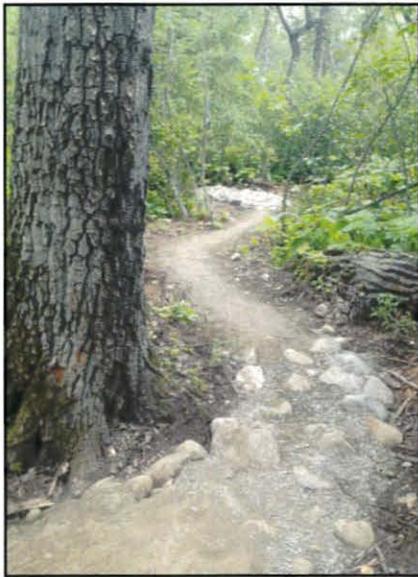
Anchorage, AK • City of Anchorage • 2016

Ptarmigan P Trails provided crew management, consulting and construction services for a new trail located in Far North Bicentennial Park (FNBP). The trail provided improved commuter connectivity for the Chugach Foothills Subdivision and access through FNBP to major arterial routes along Tudor and Muldoon roads. The project consisted of an approximately .75-mile section of imported aggregate and boardwalk trail across highly ecologically sensitive wetlands. The trail between the Klutina Drive trailhead and Regal Mountain Drive also paralleled the Chugach Electric main power tie-in, municipal water mains, and a major section of the ENSTAR gas line. To navigate these challenges, Ptarmigan P Trails helped coordinate permitting, compliance, and interagency cooperation.

PALMER BIKE PARK

Palmer, AK • Mat-Su Borough • 2013-2014

Ptarmigan P Trails worked closely with the Matanuska-Susitna Borough and Valley Mountain Bikers and Hikers to create a bike park in Matanuska River Park. They provided consulting and design work, volunteer management, and construction services. The product is a community bike park that connects schools, businesses, homes and recreation infrastructure to downtown Palmer. The goal of the borough and organizing groups was to create a community gem that makes Palmer the heart of cycling in Alaska. The project had support and funding from the Mat-Su Health Foundation, Alaska State Parks, and the Mat-Su Parks and Trails Foundation.



Private/Nonprofit Projects

CHILKAT VALLEY PRESCHOOL DESIGN

Haines, AK • CVP • 2016



proHNS provided pro bono design services for the Haines-based nonprofit Chilkat Valley Preschool in 2016. Design consisted of an addition to the Haines Senior Center per a recent agreement between CVP and the Haines Borough. proHNS provided comprehensive design services as well as permitting support for the project, which is currently under review by the fire marshal.

SKYLINE AND HILL TOP SUBDIVISIONS

Haines, AK • Highland Estates • 2015-2017

proHNS is currently managing the Skyline and Hill Top subdivisions for the privately-owned, Haines-based company Highland Estates, Inc. The Hill Top subdivision includes 35 acres of raw land to be developed into 72 residential lots. proHNS obtained 35 percent preliminary plat approval from the Planning Commission by listening to public comment at commission meetings, collecting relevant information to answer residents' questions, and funneling the requested information back to the commission through the planning and zoning technician. We also consulted with borough employees—such as the Public Works Director and Water/Sewer Operator to discuss snow plowing and utilities—to ensure the project aligned with code and was designed with the most up-to-date information. Private companies were also consulted regarding power and Internet utilities. We are currently providing final water and sewer design for DEC review. For the Skyline subdivision sited on the flank of Mount Ripinsky, we recently completed topographical survey and surface modeling, and are currently providing design services for horizontal and vertical alignments, drainage, and plat layout.

YARROW TRAIL SYSTEM

Mat Valley Moose Range • RGS • 2013



One of the most successful relationships Ptarmigan Ptrails has fostered is with the Southcentral Chapter of the Ruffed Grouse Society, a national nonprofit wildlife conservation organization. In 2012, RGS contracted with Ptarmigan Ptrails to finish the final section of the Yarrow Trail located in the Matanuska Valley Moose Range. The three-mile trail traverses glacially deposited loess ridges and lollipop terrain, meandering through an old growth section of mixed spruce/hardwood forest. Ptarmigan Ptrails was again hired by RGS in 2013 to research and finalize a three-year trail plan, now called the 2016 Yarrow Trails plan. The document

includes detailed maps, trail management objectives, and construction procedures for an additional three to five miles of trail.

SAND LAKE BOARDWALK

Anchorage, AK • APF • 2012



Ptarmigan Ptrails managed the construction of a new fiberglass boardwalk at Sand Lake. Spearheaded by the Anchorage Parks Foundation, the project was designed to mitigate the negative impacts of heavy use along a wetland area. The ability to design a pedestrian corridor through an ecologically sensitive area is an asset that will come in handy on the borough's Portage Cove Interpretive Trail and Harbor Park project.

References

proHNS

1. **Brad Ryan**, Haines Borough Public Facilities Director, 907.766.2256
2. **Steve Cunningham**, Chilkat Valley Preschool liaison, 907.314.0216
3. **Corbett Upton**, project engineer at Weed Engineering Inc., 907.388.7385
4. **Carlos Jimenez**, former Haines Borough Public Facilities Director, 907.303.2633

Ptarmigan Ptrails

1. **Joshua Durand**, Director of Anchorage Parks and Recreation, 907.343.4427
2. **Cody Johnson**, Valley Mountain Bikers and Hikers, 907.750.6885
3. **Maeve Lavtar**, Anchorage Parks and Recreation Planner, 907.240.1316
4. **George Hoden**, Mat-Su Borough Land Management, 907.861.8631

Draft Scope of Work

The scenic Portage Cove waterfront is a destination for both locals and tourists alike, boasting recreational and economic opportunities. The roughly 1.6-mile, horseshoe-shaped cove greets visitors driving in from the ferry terminal, welcomes cruise ship passengers disembarking at the Port Chilkoot Dock, and offers a spot for travelers to pitch their tents at the Portage Cove campground.

The waterfront is also home to the Small Boat Harbor, a piece of infrastructure on the cusp of a major expansion. In addition to extensive dredging and uplands development, the expansion design includes a potential home for Harbor Park on the southeast corner of the enlarged parking lot.

The harbor expansion and location of the park have been contentious issues among residents as well as borough committee members, who have differing opinions on how the space should be used and where certain features should be located. By combining our intensive public process with expert consultation, we will find a safe, practical balance that maintains Portage Cove's natural beauty while allowing for the necessary expansion of one of the town's major economic engines.



- **Portage Cove Area Meriting Special Attention Waterfront Design Study (1982)**
- **Haines Public Use and Access Plan (2001)**
- **Haines Borough Comprehensive Plan (2012)**
- **Haines Coastal Zone Management Plan**

We have chosen to hold separate "town hall-style" meetings instead of expecting residents to attend committee hearings, as stand-alone meetings have historically seen higher public participation in Haines.

Phase One: Base Map Development

With preexisting knowledge of the area and adjacent projects, we will develop a base map outlining the general path provided in the Request for Proposals (see above). The base map will include existing access, individual properties, and survey data from previous projects. Our trail specialist will develop trail management objectives and sustainable practices to ensure the longevity of the trail and accessibility for multiple user groups. The base map and its typical sections will be up for consideration at the **first public meeting** hosted by proHNS.

Methodology

proHNS staff have been closely monitoring the Small Boat Harbor expansion project's movement through the 35, 65, and 95 percent design phases, and have researched relevant issues and ideas raised by:

- **The Port and Harbor Advisory Committee**
- **The Parks and Recreation Advisory Committee**
- **The Waterfront Aesthetics Subcommittee**
- **The Haines Borough Assembly**
- **The Haines Borough Planning Commission**

We have additional knowledge of the borough's history with the Portage Cove waterfront from our examination of the following plans and studies:

We will offer the same presentation and accept input from any requesting committee, subcommittee, or commission. At the first public meeting and any requested committee presentations, we will have several large prints to aid with visualization and demonstrate potential modifications. If the borough requests, we will also provide these documents to specific property owners along the waterfront who may be impacted by the project. After these meetings are complete, we will hold a follow-up with the borough's project manager, who will have the final say on what comments to incorporate. In conjunction with our land survey, these comments will result in the development of several design options to be reviewed at future public meetings.

Phase Two: Conceptual Drafts

After responding to all comments, our landscape drafter will develop three-dimensional models of identified "high-profile areas" (likely Picture Point, Dog Cart Park, Harbor Park, etc). The conceptual designs, 3-D images, and updated cross-sections will be presented for consideration at the **second public meeting** hosted by proHNS staff. This meeting, weather-permitting, will kick off with a site visit and casual walk along the waterfront. In addition to input on trail type and location, we will also look for specific comments on:

- **Number, general content, and location of interpretive installations**
- **Size and location of potential parking areas near Port Chilkoot Dock for tour vehicles**
- **Harbor Park details (location, size, features, etc.)**

We will again provide the same presentation for any requesting committees, and follow up with the borough project manager. Additional land surveying will be performed in this phase if needed.

Phase Three: Preferred Alternatives

Using input from the first two public meetings, we will continue to develop preferred alternative concepts. These concepts will be submitted to the Planning Commission, Parks and Recreation Advisory Committee, and Waterfront Aesthetics Subcommittee for discussion and any formal recommendations they choose to make. The preferred alternatives will also be presented for feedback at a **third public meeting**.

Project Approach

Our team's approach to technical design is simple: put the effort where it counts.

We offer highly qualified staff, extensive experience in trail design, and some of the most sophisticated modeling software available.

Along with its partners, proHNS combines this horsepower with intimate knowledge of the Portage Cove waterfront and local governmental bodies to deliver the best products for Haines.

Before design can be truly effective, four key elements must be addressed to ensure success of the project:

- Evaluate existing and future conditions
- Define project needs
- Consider alternatives
- Communicate effectively

Most importantly, all of these elements require thoughtful involvement from the borough, dock and harbor users, recreational users, and other stakeholders.

Phase Four: Final Design

Preferred alternatives will be evaluated based on several criteria including:

- **Construction feasibility**
- **Environmental impacts**
- **Relative cost and schedule**
- **Operational constraints and requirements**

Following a **fourth public meeting**, proHNS will make a presentation to the Haines Borough Assembly, who will vote on a recommended design if needed. A **fifth and final public meeting** will represent the end of the design effort and present the selected alternative. The purpose of this meeting will be to inform the public of the selected alternative and to provide any additional design details, including the engineer's cost estimate and other information that can be used to pursue outside funding opportunities.

Evaluating Community and Borough Needs

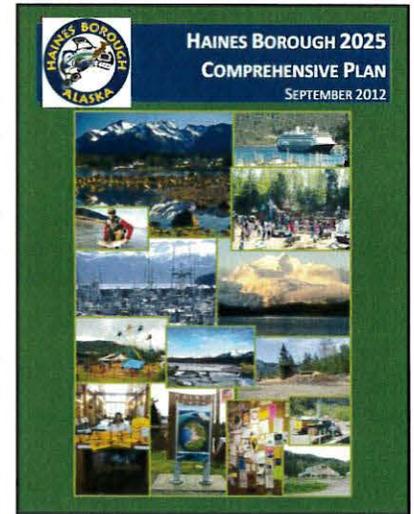
First, we will evaluate the waterfront's current usage and the pros/cons of its subsections. We will engage the public and a broader audience of stakeholders so the borough can gather valuable input and build community support for this project and its eventual construction. This will be accomplished through the series of public meetings outlined in this proposal's "Methodology" section, as well as concerted outreach to integral stakeholders who may be unable to attend public meetings. Examples of stakeholders we hope to see and hear from at meetings are listed in the table below.

We are acutely aware that the Small Boat Harbor expansion project has generated considerable local controversy, and past borough projects along the waterfront (for example, the 2010 expansion of the Port Chilkoot Dock's parking and bathroom facilities) have also caused public heartburn. With this history in mind, we will make a special point of being responsive to all comments and fostering an open but orderly atmosphere at all public meetings.

We will work with the borough project manager to post all meetings, project updates, and relevant documents on the borough's website in an effort to promote transparency and avoid misconceptions of exclusion or obfuscation.

Research and Data Analysis

Because we are local, our research and analysis never turns off. Residents ask us for updates and provide their comments on borough projects when we walk down Main Street, pick up our mail from the post office, or attend a local fundraising event. We hear all of the unexpected



feedback when we attend borough assembly meetings and listen to members of the public speak, and are able to respond to their concerns quickly.

As discussed at the beginning of the "Methodology" section, we have revisited and continue to consult old studies and waterfront planning documents as well as relevant meeting minutes. We will also rely on the Small Boat Harbor design documents and other readily available information. Using Light Detection and Radar (LIDAR) surveying analysis provided by All Points North, we will verify the accuracy of existing data and help build the foundations of our 3-D images. All relevant data will be presented to the public to help inform the conceptual designs.

Stakeholders include but are not limited to...

Haines Borough Assembly	Port Chilkoot Company	Planning Commission
Department of Natural Resources	Harbor Users	Takshanuk Watershed Council
Committees and Subcommittees	Cruise Lines Intl. Association	Alaska Arts Confluence
Manager and Department Heads	Haines Borough Residents	Lynn Canal Gillnetters Association
Department of Fish and Game	Adjacent Private Property Owners	Haines Chamber of Commerce
Army Corps of Engineers	Tour Operators	Dept. of Environmental Conservation
Alaska State Parks	Department of Transportation	Lynn Canal Conservation
Chilkoot Indian Association	Chilkat Indian Village	

Overall Timeline and Completion Date

Our team is ready to hit the ground running the moment we receive a Notice to Proceed (NTP). With the proposals due Oct. 5, we anticipate the NTP would be issued within the following two weeks. The final conceptual designs will be completed no later than Feb. 17, 2017. If the borough would like to expand the schedule, perhaps due to the timing of public meetings or the holiday season, we would be happy to accommodate. A draft schedule can be seen below.

Task	Estimated Schedule
1. Contract negotiations and NTP	Oct. 19, 2016
2. Prepare Base Map and Public Meeting No. 1	Nov. 1 - Nov. 15, 2016
3. Initial Concepts and Public Meeting No. 2	Dec. 1 - Dec. 15, 2016
4. Preferred Alternatives and Public Meeting No. 3	Jan. 3 - Jan. 10, 2016
5. Public Meeting No. 4 and Selection of Final Design	Jan. 25 - Jan. 31, 2017
6. Presentation of Final Design	Feb. 10 - Feb. 15, 2017

Capacity of the Firm

Our team has the capacity and availability to successfully complete this important community project. proHNS has six full-time staff members, and more than 50 part-time, on-call employees, including civil engineers and landscape drafters.

Ptarmigan Ptraits employs four seasonal, full-time employees. The firm is currently constructing one mile of new Bureau of Land Management trail in Alsea, Ore., and continuing on-call consulting and design work for the Anchorage Park Foundation and the Anchorage Parks and Recreation Department. Despite these ongoing projects, Ptarmigan Ptraits is more than prepared to take the Portage Cove Interpretive Trail and Harbor Park project head-on.

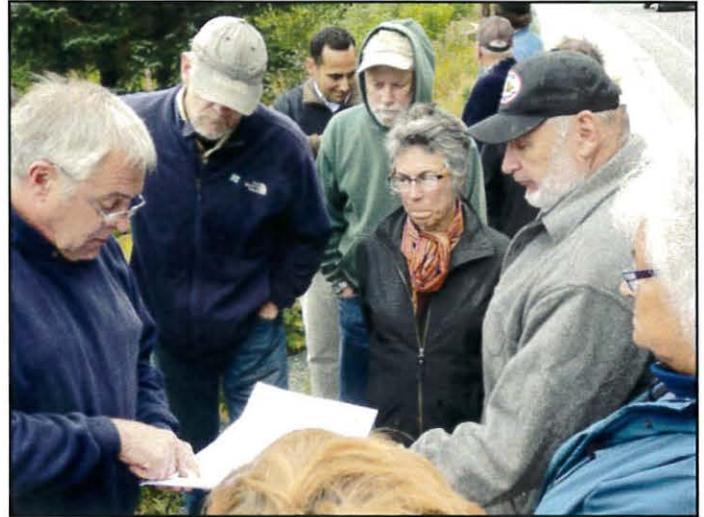
Name	% Available Q4 2016	% Available Q1 2017
Jeremy Stephens	60%	70%
Ed Kessler	55%	70%
Larry Larson	65%	75%
Max Schillinger	60%	65%

We will also be contracting with the surveying firm All Points North, which uses the highest-quality, most up-to-date software, including AutoCAD 3D, GIS, and LIDAR technology. The Palmer-based firm employs five full-time employees and a handful of on-call associates for specialty projects.

Public Meetings and User Groups

proHNS staff have extensive experience coordinating between community leaders, direct users, and the general public. Our recent work with the Haines Borough included coordinating between the state and municipality regarding demolition of the borough's southern portion of Lutak Dock, and negotiating quantity and storage of the aggregates removed during the demolition, all of which was approved by the borough and other Lutak Dock stakeholders. We also participated in the manager's Lutak Dock Working Group, where we coordinated design ideas at several public meetings and on-site visits. Prior to the Lutak project, we were instrumental in overseeing the development of a Memorandum of Understanding between the borough and the state when the community requested additional sidewalks and sidewalk repairs along Front Street.

Our public meeting and user group experience extends beyond Haines. We installed an office at the Angoon Community Association to hold scheduled (and unscheduled) public meetings to coordinate input on terminal updates and alternative ferry service. For years, residents of Angoon had been using certain parts of the ferry facilities for activities that were not technically sanctioned, such as mooring their vessels in places that could potentially jeopardize security. When the state initiated terminal updates it wanted to suspend those practices that residents had grown accustomed to, and conflict erupted. We



listened to public concerns and ultimately worked with both the U.S. Coast Guard and Alaska Marine Highway System to obtain a variance so certain uses of the new ferry terminal could continue.

We also held public meetings and coordinated public input with the Hyder Community Association to vet alternative causeway designs and update the multiple user groups of potential bridge closings. In Skagway, we were tasked with the emergency refloat and repair of the ferry terminal, which included coordination between state and private entities, as well as scheduling terminal outage and usage with the public.



Ptarmigan P Trails is also well-versed in leading public input meetings and interfacing with user groups that are often at odds. They partnered with the Sustainable Design Group and the City of Palmer to gauge community interest and run scoping meetings about the Wilson Park Pump Track, and conducted public outreach for the Envision Mat-Su education project. Perhaps most relevant was their work on the Matuska River Park and Palmer Bike Park Master Plan Revision project in 2014, when they collected public comment, met with stakeholder groups, and spearheaded the collective planning process.