

## HAINES BOROUGH FY16 BUDGET

For the Fiscal Year July 1, 2015-June 30, 2016

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## MEMORANDUM

Date: April 1, 2015

To: Mayor Hill and Members of the Assembly Residents of the Haines Borough<br>From: David B. Sosa, Borough Manager<br>Subject: FY16 Manager's Budget

In accordance with the provisions of Haines Borough Charter Section 9.01, I am pleased to present the proposed Haines Borough Fiscal Year 2016 (FY16) Operating and Capital Budget and six-year Capital Improvement Program (CIP) for your consideration. The budget contains the operating budgets for all Funds and presents the goals and objectives for FY16, sources of revenues, and the plan of operating and capital expenditures, and contains data current as of 8:00 AM on 30 March, 2015.

This budget message is an explanation of the budget and CIP focusing on the work to be done and the financial policies that will direct the funding of that work. It is an outline of the proposed financial policies of the borough for the budget year that describes the most important features of the budget plan, major changes from the previous year in appropriation and revenue items, and major changes in structure and policy. It is intended to help decision makers make informed choices about the provision of services and capital assets and to promote stakeholder participation in the process.

I believe the long-term goals of the Haines Borough are to provide quality municipal services for all of our citizens and to respond in the most appropriate and fiscally responsible manner to citizen needs and concerns. These services include law enforcement; fire and ambulance; ports and harbors, dispatch and jail; facilities maintenance; public works including water, sewer, and roads; education; economic development; planning and zoning; finance; library; museum; and parks and recreation including pool, community youth development.

Bottom Line Up Front (BLUF): The Borough has the benefit of a strong and capable employee force, experienced Assembly Members, a committed/engaged citizenry, and Funds with generally sound reserves. We are in a challenging fiscal environment which will require that we make some hard choices if we are to continue to deliver essential, quality services, and maintain a safe environment. To address these challenges the Manager's Budget seeks to effectively balance our strengths against the threats in an appropriate manner. To this end the Manager's Budget makes use of internal cost savings measures, a measured mill rate increases in the Area Wide General Fund, and appropriate use of budget Reserves by Fund to minimize mill rate increases while preserving key services.

## Organization \& Structure of the Budget:

Organization by Fund: This year's budget is organized by Fund and then by Department within a Fund. Organizing in this manner is beneficial because entities are grouped within the Fund from which their revenues are sourced. As a general rule this method of
organization is very helpful for budgets but it does mean that departments that receive revenue from multiple Funds are not grouped together. An example is the Facilities \& Public Works Department where Water and Sewer exist as separate Enterprise Funds and are addressed separately. Because the Budget focuses on how, where, and why money is spent it is preferable to organize by fund rather than by Organizational Structure.

Linking Mission, Metrics, \& Objectives to the Budget: This year's budget also attempts to demonstrate the link between the Mission of a Department and revenues required for a given Department to achieve its mission. This is accomplished by providing an additional page with each Department's Budget information. This first page identifies the Department, the Mission of the Department, Full Time Equivalent (FTE) positions, a key Metric to assess the Department, and the Department's FY 16 Goals and Objectives. Subsequent pages of the Department Budget outline Revenues and Expenditures. In this way it is possible to understand what a department does, how much money a department receives to accomplish what it does, and how those funds are intended to be spent.

## External Environment:

The International Fiscal Outlook is Mixed. Europe and Asia remain depressed as exemplified by slowdowns in China, the low value of the Ruble, and negative growth to slow growth throughout Europe. The sluggish economies combined with a strong US dollar limits Europe and Asia's ability to purchase US produced goods which over time can impact the US economy.

US Considerations: US growth continues at a slow but steady rate and has contributed to lower levels of unemployment and a very strong US Dollar. The low price of oil has the potential to spur production but there will also need to be increased consumer demand. The strength of the US Dollar relative to other currencies will tend to reduce the demand for US products abroad while making foreign products more competitive in the US. This could help spur development in other countries. This same currency issue will reduce the purchasing power for foreigners traveling to the Unites States while increasing the purchasing power of US travelers abroad.

Alaska Considerations: The low price of oil is having a significant impact on the State of Alaska. The state budget was developed assuming an average of $\$ 95$ a barrel and the average for the current and projected FY's will be significantly below that resulting in a deficit in FY 15 of 3 Billion Dollars. This will reduce state spending on Capital Projects and impact revenue sharing. A number of Capital Projects have already been cancelled or delayed which will impact contractors throughout the state. The high value of the dollar, combined with generally high costs in Alaska, may impact the willingness of foreign travelers to come to Alaska and may reduce the dollar value of goods purchased by foreign travelers. One benefit to low oil prices for Alaska is that energy costs will be somewhat lower resulting in savings particularly for vehicle fuel and heating oil. Lower oil prices may also serve to lower, or at least hold in check, the costs of shipping goods to Alaska from the Lower 48 and Canada.

Haines Borough Considerations: The impacts seen across Alaska will apply to Haines. Reduction in Capital Spending by the State will result in fewer opportunities for local contractors and 5\% reductions in State revenue sharing will impact our revenues by up to 25K in FY 16. The prices of some goods and services may reduce or remain the same due to low prices for gasoline and heating oil. This will save the Borough some money in the FY but likely not enough to offset the reduction in State Revenue sharing. Lower prices for gasoline will make vehicle travel more appealing although the strength of the dollar will impact the purchasing power for foreign visitors potentially impacting sales tax revenue. The lower cost
of fuel may also impact the amount of Sales Tax revenue that the Borough obtains from fuel sales.

## Manager's Guidance to Staff:

Priority 1: Fund essential services. Essential services are those required for the effective functioning of the borough and which preserve and protect life, ensure a standard level of safety, or provide a key service without which there would be significant risk. Included in this definition are items deemed to be Critical Infrastructure. Critical Infrastructure are those infrastructure, or portions of infrastructure, which directly support essential services.

Priority 2: Fund mandated services. Mandated services are those required by Federal Law, State Law, or Borough Code.

Priority 3: Funding Support Activities: Support activities are those activities which contribute to the effective delivery of services. Support Activities will be funded in the following priority:

- Support to Essential Services
- Support to Mandated Services
- Support to Discretionary or non-essential services

Priority 4: Discretionary and non-essential services. These are services that are not directly linked to the protection or preservation of life, the support of critical infrastructure, or which directly support mandated services.

Other Factors to Consider:

- Extent to which other entities (public or private) can provide the program or service in whole or in part
- Cost recovery of the program or service
- Change in demand for the program or service
- Portion of the community served by the program or service


## Budget Highlights

Property Tax Mill Rates: I am proposing an increase in the Area Wide mill rate of $\mathbf{. 2 3}$ mills (not factoring increased debt service).

- Area Wide Increase: this $\mathbf{2 3}$ mill increase is designed to partially offset the revenue losses from several sources. This mil rate is not sufficient to keep the fund balance from dropping below a six month (50\%) reserve but does minimize the impact to the fund by maintaining a 49\% operating fund balance. Other actions taken to offset revenue losses include
- Expenditure reductions year to year (see below)
- Use of the Fund Reserve
- Each of these measures offsets approximately $1 / 3$ of the deficit experienced through decreased revenues.

Personnel Adjustments \& Organizational Adjustments: I am not proposing any changes to the staffing structure for FY 16 although this Budget reflects reduced hours for employees in certain departments and a freeze on hiring in the Police Department as a result of State cuts to the Department of Corrections Community Jail Program.

## General Fund (Fund 01):

The total proposed FY15 Areawide General Fund Revenues are estimated at
$\mathbf{\$ 3 , 7 9 3}, \mathbf{5 5 0}$, reflecting a decrease of $\mathbf{0 \%}$ from FY15. The actual decrease was $\mathbf{4 \%}$ prior to adjusting for a mill rate increase of $\mathbf{. 2 3}$ mills and accounting for a proposed implementation of the e911 surcharge, and vehicle tax. The .23 mill increase allows the Borough to maintain a fund balance of just less than 6 months operating reserve (49\%) after adjusting the budget to account for the $\mathbf{\$ 7 2 , 2 7 2}$ deficit. Total expenditures for the FY are down $\mathbf{1 \%} \mathbf{( \$ 5 3 , 0 0 7 )}$ over FY 15. Significant areas with decreased revenue over FY 15 were:

- $49 \%$ reduction in Raw Fish Tax revenue over FY 15 (- $\$ 219,190$ );
- $5 \%$ reduction in State Revenue Sharing (-\$25,350);
- $6 \%$ reduction in Federal PILT (-20,000);
- $14 \%$ reduction in Interest Earnings (-\$15,000);

The Manager will again recommend implementation of an e911 surcharge to address costs associated with the upgrade of communications infrastructure that supports all emergency services within the Borough. Implementing this surcharge will address the operating costs associated with the system and provide for anticipated lifecycle maintenance and eventual replacement of the system.
These reductions were partially offset by projected increases in the following:

- Budgeting for a .23 mill increase
- $2 \%$ increase in Sales tax $(\$ 8,000)$
- $62 \%$ increase in Business Licenses $(\$ 8,000)$
- $120 \%$ increase in Miscellaneous Fines \& Fees $(\$ 6,000)$
- $23 \%$ increase in State Revenue-Beverage $(\$ 2,500)$
- Introduction of the Revenue from the Vehicle Tax of \$40,000
- By statute this is unrestricted money that goes to the General Fund which the Borough has designated for a particular use by Ordinance.(HBC 3.46 Vehicle Impoundment and Retirement Program Fund)
- $12 \%$ Increase in Penalty \& Interest-Sales Tax $(\$ 3,000)$

The total proposed FY15 Areawide General Fund Expenditures are estimated at $\$ 4, \mathbf{7 8 0}, \mathbf{8 4 7}$ reflecting a decrease of $\mathbf{1 \%} \mathbf{( \$ 5 3 , 0 0 7 )}$ from FY15. This number also represents a deficit of $\mathbf{\$ 7 2 , 2 7 2}$ but does not reflect transfers and allocations. The $\mathbf{1 \%}$ decrease results from cost cutting measures implemented by Department Heads which, before accounting personnel increased amounted to over $\mathbf{\$ 1 0 0 , 0 0 0}$. Other significant savings were noted in the following areas:

- Utilities: Costs were down on average as a result of much lower fuel prices (14\% year over year as of this writing). This was enough of a decrease to offset the increase in electric costs.
- Employee Health Burden: Only increased $\$ 60$ per employee per year.

After factoring in personnel cost increases the reduction was attained through the following actions:

- $4 \%$ reduction Elections (-\$235)
- 6\% reduction Assessment \& Land Management (-\$17,687)
- 8\% Reduction Chilkat Center (-\$8,170)
- Mostly due to utilities savings as a result of lower fuel prices
- 3\% Reduction in Haines Borough School District $(-47,366)$
- $2.4 \%$ reduction in School District Instructional $(-\$ 38,866)$
- Remainder is the result of setting work order transfer of fees from Public Works and Facilities back to 2014 norms. Funds were note required at levels budgeted in FY 15.
- $8 \%$ reduction parks $(-\$ 3,578)$
- Mostly due to eliminating fireworks from the parks budget
- $11 \%$ reduction for Community Youth Development $(-\$ 3,300)$
- $1 \%$ reduction for Municipal Swimming Pool $(\$ 10,240)$
- And other minor and incidental reductions such as more efficient use of office supplies and identifying ways to save on advertising costs.

Other department budgets are flat or up slightly with the following exceptions:

- Finance increased $3.6 \%(14,524)$
- Information Technology increased $11 \%(7,852)$
- This reflects an increase in professional and contractual which will provide more hours for the contracted IT professional. A major goal will be to shift computers to Thin client servers which, over time, will provide savings.
- Facilities increased $8 \%$ as a result of beginning the process of shifting deferred maintenance from the Capital Budget to the Operating budget
"Community Chest." I am proposing Fund 01 set aside the same amount as in the adopted FY15 budget for grants to community non-profit organizations $(\$ 32,500)$.
School District. The School appropriation is presented at $80 \%$ of the state identified maximum funding level which is a decrease from the historic 83-84\% level of funding provided by the Borough to the School district past years. Additionally, in FY 15 the Interim Manager proposed an increase to the budgeted work orders from public facilities so that our staff could provide additional assistance with major maintenance projects at the direction of the Public Facilities Director. This additional assistance was not required in FY 15 and therefore the amount for work orders has been reduced to FY 14 levels. School Board has not yet submitted the final district FY15 budget to the borough.

Pool. During FY2016, the pool will be open approximately 58 hours per week for 49 weeks. It will strive to maintain an average attendance of 30 swimmers per day or 10,000 swimmers (or uses) per year. I am recommending that the pool close for 3 weeks in May during its historical low use period. This will both save money on expenditures and provide time for major maintenance. I am also recommending that user fees be increased approximately $\$ 0.50$ for adults and seniors/youth. This rate increase will keep user fees at the roughly the same rate as other Alaskan communities.
Library Budget: In previous years the Library was addressed as a Component of the Borough rather than as a Department of the Borough. In FY 13, mid-way through the year, the Library Budget transitioned to fund as a Department. One of the challenges I encountered was differentiating between the funds provided to the Library by the Borough and the funds provided to the Library by Grants. To address this I directed the Finance Office to break out Borough provided funds and Grant provided funds separately. This makes for a Library Budget that provides greater clarity but which is also rather lengthy. These also identified discrepancies between how the Library perceives the distribution of revenue and expenditures and how the Finance Department perceives the distribution of revenue and expenditures. After accounting for discrepancies the Borough support to the Library was set at \$406,000 for FY 16.

Road Maintenance Service Areas (RMSA): Per Borough Charter Section 12.04 Administration \& Finance of Service Areas "(B) Revenue. The assembly by ordinance may levy taxes, make assessments, receive state funds, and otherwise generate income to pay the costs of services provided" HBC Chapter 7.04 refines this further to state ", the
borough shall collect taxes for such maintenance from property owners within the service area based on a yearly budget submitted by the service area board." In practice this has meant that RMSA's identify how much they feel is appropriate to fund for road maintenance. The Borough is charged with seeking matching funds from the State for maintenance but given the current fiscal environment it is unlikely that funds will be available. This Budget does not change the method for allocating funds to RMSA's as that process is defined in Code. I do recommend that we review policy in the coming year to develop a funding model that more effectively allows us to maintain our Critical Infrastructure resources to a set standard.

For FY 16 the RMSA's have collectively levied $\mathbf{\$ 2 6 , 0 0 0}$ for road maintenance. It is my contention that this amount is well short of what is required to provide adequate maintenance for roads. The actual maintenance cost to provide safe, functional roads is between $\mathbf{\$ 8 4 , 9 0 0} \mathbf{- \$ 1 4 2 , 1 9 0}$ per year.

An assessment by the Public Works Department that appeared in the Strategic Planning Brief of 3 September 2014 identified the following maintenance costs per mile of road-

- Total Road Miles: 26 miles (includes RSA of 5.9 mi D-1 and 2 mi Chip Seal)
- Paved Roads ( 5.27 miles): Paving maintenance per mile (painting, joint sealing, sweeping, pot holes): $\$ 2-\$ 5 \mathrm{k} / \mathrm{mi} / \mathrm{yr} \times 5.27$ miles $=10.54 \mathrm{k}-\mathbf{2 6 . 3 5 k} /$ year
- Gravel Roads: ( 13.70 miles) D-1 maintenance per mile:
- Grading: $\$ 600$ per mile $\times 13.70$ Miles $=8220 \times 6(49,320 /$ year $)$ or $\times 8$ $(65,760)$ or $\mathbf{x} 10(82,200)$ or $\times 12(98,640)$
- Moderate use road needs to be graded 6 times per year
- High use road 8 to 12 times per year
- Calcium: $\$ 1 \mathrm{k}$ per mile
- Chip Sealed Roads ( 4.30 miles): $2-4 \mathrm{k} / \mathrm{mi} / \mathrm{yr} \times 4.30 \mathrm{mi}=\mathbf{8 . 6 k - 1 7 . 2 k} / \mathbf{y r}$ (Costs exclude Brush Cutting, Snow Plow, Ditch Reconditioning, etc)


## Townsite Service Area (Fund 02):

The estimated revenue for the fund is down $\mathbf{\$ 2 5 3 , 1 7 5}$ (16\%) while proposed direct expenditures are down $\mathbf{\$ 1 7 4 , 9 9 8} \mathbf{( 1 4 \% )}$ ). The revenue reductions are primarily due to loss of Community Jails Program revenue $\mathbf{( \$ 2 7 0 , 0 0 0 )}$. Other revenue sources saw small reduction with the exceptions of Sales Tax which has a projected increase of $\mathbf{2 \%}$ $\mathbf{( \$ 2 5 , 0 0 0})$. After accounting for Transfers and Allocations the Fund has a deficit of $\mathbf{\$ 8 0 , 7 7 0}$ for FY 16. Reductions in expenditures were achieved primarily through the following actions:

- Freezing the hiring of the $5^{\text {th }}$ Police Officer
- Reducing hours for two Dispatchers (5 full time but 2 with reduced hours)
-Renegotiating the Animal Control contract to
- Eliminate the Animal Control Officer
- Transfer animal control to the Police

The personnel impacts to the Police department and Dispatch will have an impact but after discussion with the Police Chief I feel that we can operate at this level. To make up the full shortfall of $\mathbf{\$ 2 7 0 , 0 0 0}$ from the Community Jails Program would require a Townsite Service Area mill rate increase of more than 1 mill. Should it be deemed advisable to raise the mill rate I would recommend hiring the most flexible positions to least flexible: Police Officer, Dispatcher, Contract for Animal Control.

I am proposing to offset the proposed $\mathbf{F Y 1 6} \mathbf{\$ 8 1 , 0 7 0}$ operating deficit by using a portion of the accumulated Townsite Service Area fund balance. With the proposed operating budget, the Townsite Service Area fund balance would decrease to $\mathbf{\$ 1 , 2 6 5 , 8 1 3}$ by the end of FY16 which is equivalent to $\mathbf{1 1 9 \%}$ of the annual operating budget. This is in line with previous Assembly intent to spend down the fund balance for this fund.

Economic Development/Tourism (Fund 23): Major changes to the Economic Development \& Tourism Fund for FY 16 include increasing funding to Contractual Services to support a contracted State Lobbyist position, the inclusion of an Events \& Projects Line Item to provide funding in support of event highlight the community, a shift to a more targeted advertising strategy relying more on on-line social media and less on print advertising

Fire Service Areas (Fund 25): Expenditures for this Fund are down as a result decreased Dispatch expenditures and staff turnover. This allowed a modest reduction of .03 mils for this Fund which helps to partially offset the Areawide mill increase.

## Capital Improvement Projects (Fund 50):

Developing the List: For FY 15 we have altered how the CIP list is developed based on a revised understanding of what constitutes a CIP program. As a guide for a community the size of Haines Borough a CIP project will exceed 5,000 in value and has a useful life of more than three years. Several items on the CIP lists in the past did not meet these criteria most notably the item Deferred Maintenance.

Deferred Maintenance: This item consists of maintenance that should have been addressed in prior year's annual Operating Budgets but was not funded. The impact of this is two-fold. First, it prevents a municipality from identifying a true understanding of Annual Operating \& Maintenance Costs because a portion of this cost is hidden in the CIP budget. Secondly, the money spent on deferred maintenance is not available for actual capital projects. For these reasons deferred Maintenance is being phased out of the capital budget and addressed in regular maintenance in the operating budget.

Scheduled Replacement Items: Other items that appear on the CIP list are items that would more appropriately be captured on the operating budget for scheduled replacement. An example is fire hose which was purchased new a number of years ago. Items like this are best replaced on a rotating basis annually with funds provided form the operating budget. The rotation is based on the use life or shelf life of the item. As with Deferred Maintenance, this ensures that the Borough can have a full understanding of Operations and Maintenance Costs.

## Significant Capital Projects:

Waste Water Treatment Facility (WWTF): This facility is the \#1 priority on the Borough's Legislative Priorities List and is in dire need of repair and upgrades. The CIP does not list specific allocated funds but there are several funding options that the staff is investigating.

- DEC Loan: The Borough is submitting a DEC Loan application for this project. It is very likely that this loan will be approved. The challenge is that paying the principal and debt service on this loan will dramatically increase sewer rates. It is best if this loan is pursued in conjunction with the other options listed. MOST LIKELY OPTION
- Re-appropriation of Existing Grant Funds: The Borough is seeking re-appropriation of approximately $\$ 600,000$ in existing grants to focus on the WWTF project. On 26 March 2015 Borough staff was informed that is unlikely that this re-appropriation will be authorized. Furthermore, it is likely that the grant monies will be used by the State for other projects. THIS PATH IS NO LONGER CONSIDERED FEASIBLE.
- Sewer Fund Reserve: There is approximately $\$ 600,000$ in the Sewer Fund (Fund 91) Reserve that could be used to partially fund this project. While re-
appropriation is no longer considered feasible it may be possible to obtain a matching grant from the State. This would provide approximately $\$ 1.2$ million for Phase 1 of the project which is currently budgeted at $\$ 1.7$ million. When used in conjunction with a DEC loan this may be a viable option. The challenge is that it will deplete the Sewer Reserve and there is not a guarantee of obtaining the legislative matching grant.
- DEC Matching Grant: The Borough has applied for DEC Matching Grants on two occasions for this project and has failed to be awarded a grant. In the most recent application this project placed fifth in the state with the four projects ahead of it receiving funding. The Borough will apply again and, if a grant is awarded, can use funds from a grant to recoup any expenses incurred within the 120 days preceding the effective period of the grant. POSSIBLE OPTION.
- CIP Fund Balance: The Manager's Budget appropriates a small amount to the WWTF improvements ( $\$ 69,000$ ). If we are willing to re-appropriate from other projects, particularly ongoing projects of lesser priority or projects funded in prior years that have not yet been acted on, we can likely identify sufficient funds to minimize potential rate increases.
- Permanent Fund: The Government Affairs and Services Committee recommended researching drawing from the permanent Fund but this will require a vote of the People.
Lutak Dock: This facility is the \#2 priority on the Borough's Legislative Priorities List and is in dire need of repair and upgrades. The expected cost of this project is between $\$ 10$ million and $\$ 30$ million based on final design. The CIP does not list specific allocated funds but in FY 15 the Assembly authorized $\$ 100,000$ to address planning and concept development for this facility. I request that any funds remaining from FY 15 be obligated in FY 16 and that the Borough continues to pursue other funding alternative to move this project forward.
Facilities Workshop: Fund an expansion of the Public Works Shop to accommodate the Facilities Maintenance Personnel and Equipment: The cost for utilities and maintenance of the current facilities workshop is more than $\$ 45,000$ per year. A more efficient $\$ 150,000$ expansion of the public Works Shop can recoup these costs within 7 years assuming a $50 \%$ reduction in utilities and maintenance.


## Other Projects:

- Siding repair/replace at the CCA. This is an ongoing project that began with a new roof, second story window replacement, and other energy efficient measures.
- PSB exterior renovation: this will be a four phase project. We are not likely to fund a new facility, and it is the PF Director's belief that we must take care of the facility in use by renovating the facility on wall at a time. This will include new windows, siding, and insulation where necessary.
- Senior Center Improvements including new doors, windows, and siding.
- Pool Locker Room mechanical repairs. This work will be investigative and practical in nature and will educate us for future prioritized repairs. It is difficult to estimate how much will be done with the allocated funds.
- Re-Seed Tlingit Park: 50\% this year, 50\% next year from the Parks operating budget. This park is highly used by locals and visitors alike.
- IT Thin Client Assessment: $\$ 7,500$ to fund Virtual Desktop Infrastructure assessment to evaluate possible long-term cost savings in IT infrastructure
- We continue to emphasize improvements to roads, addressing deferred maintenance on our facilities, and getting high priority projects shovel ready.
Water Fund (Fund 90): With the first full year of the increased rates this fund is projected to have a positive cash flow.
Sewer Fund (Fund 91): With the first full year of the increased rates this fund is projected to have a positive cash flow.

Boat Harbor (Fund 92): As of this writing the Port \& Harbor Advisory Committee is in the process of developing revised recommended rates. This budget was prepared using the current rate structure. As in the past the Harbor Enterprise Fund continues to struggle with generating enough revenue to meet operating expenses. The FY 16 Budget for Fund 92 includes an operating transfer from the General Fund (Raw Fish Tax) of $\$ \mathbf{3 4 , 4 0 0}$ which is $\mathbf{1 6 \%}$ of the Raw Fish Tax. For FY 16 Fund 92 is projected to have a deficit of $\mathbf{\$ 7 , 3 2 3}$ which will be made up from the Fund Reserve.

Permanent Fund: (Fund 97): We have budgeted to transfer the maximum amount form the Permanent Fund earnings reserve to the Area Wide General Fund $\mathbf{( \$ 2 8 1 , 0 0 0 )}$
Items Not Addressed in this Budget: Every Budget is about choices and this year's budget requires some particularly hard choices. Items not included in this year's budget include:

- DC Trip to engage with our representatives
- Professional Survey (at 50K we are likely better off using a less scientific Survey Monkey)
- 4th of July Fireworks
- Assessment Database
- Assembly Chambers technical upgrades (Video \& teleconferencing)
- Funding a Community Center at Mosquito Lake
- Others as identified as we move through the public process


## Conclusions:

The degree to which oil revenues drive the State economy will continue to impact the Borough's finances for the foreseeable future. The price of oil is likely to remain low and highly unlikely to reach above $\$ 90$ a barrel any time soon. This will mean that state support to municipalities will continue to be low and will likely be cut further over the next several years. This comes at a very challenging time for the Borough with many Critical Infrastructure items such as the Waste Water Treatment Facility, Lutak Dock, Letnikof Float, and other at or near the end of their useful lives. It is vitally important that the Borough take a long-term perspective and clearly identify strategic and operational goals to guide us through the near and mid-term challenges.

On an annual basis it is important that Budget Guidance be provided that reflects our Strategic and Operational Goals and that we clearly articulate priorities and differentiate between essential and discretionary programs and services. This year's Budget made a start at this goal by being structured in such a way as to display links between Department Missions and Goals and the resources necessary to achieve the mission and attain the goals. Continuing this process to include individual programs and services and identifying key metrics will help us make decisions which support our priorities and are driven by data.

I recommend the borough continue to use a modest amount of accumulated fund balances for non-recurring (one-time expenditures) and to bridge gaps in operations in some funds, with the understanding that we may have to take additional steps to curtail expenditures if
the State economy continues to decline. We must also takes steps to track the potential gap that can arise in the costs associated with one-time versus recurring expenses.

It is my hope this budget reflects the levels of service the citizens of Haines desire, but also balances those needs with the public's willingness to pay. Even a borough that watches expenditures as closely as the Haines Borough does must struggle with acceptable service levels and the costs of these services to taxpayers. We all realize services provided by the borough have a direct impact on the quality of life of our residents. The challenge is to balance the provision of these services with the cost of providing them so that residents believe their tax dollars are well invested. Costs continue to rise due to unfunded federal and state mandates, regulatory changes, insurance premiums, utility costs, inflation, and reduced funding availability. We will continue to seek available funding and implement cost saving measures wherever and whenever possible.

## Acknowledgments

I want to express my appreciation to all of the Haines Borough staff for their continuous and dedicated service during the past year. Deep gratitude goes to our Finance Director Jila Stuart, the team from the Finance Department who researched and developed the tables and graphs that provide clarity to the budget, and our Director of Public Facilities Carlos Jimenez for the long hours poured into the development of this budget. Finally, I want to thank the mayor and the members of the assembly, for your interest and support thus far and look forward to finalizing a Budget that focuses on our community needs.

Respectfully Submitted,
D.B. Sosa

David B. Sosa
Borough Manager
Haines, Alaska

## HAINES BOROUGH

FY16 Budget Summary by Fund Type - Adopted 5/ 26/ 2015

|  |  | 01 \& 02 <br> GENERAL <br> FUNDS |  | $\begin{gathered} \text { 17-34 } \\ \text { SPECIAL } \end{gathered}$ |  | $\begin{aligned} & \text { 50-61 } \\ & \text { CAPITAL } \\ & \text { IPROVEMENTS } \end{aligned}$ |  | 70-76 DEBT |  | $\qquad$ |  | $97$ <br> MANENT FUND |  | TOTALS |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| REVENUES |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Property Tax | \$ | 2,103,000 | \$ | 222,908 | \$ | - | \$ | 423,318 | \$ | \$ | \$ | - | \$ | 2,749,226 |
| Sales Tax |  | 1,298,000 |  | 755,000 |  | 755,000 |  | - |  | - |  | - |  | 2,808,000 |
| User Fees |  | 138,635 |  |  |  | - |  | - |  | 1,333,300 |  | - |  | 1,471,935 |
| State of Alaska |  | 965,796 |  | 190,000 |  | - |  | 954,845 |  | - |  | - |  | 2,110,641 |
| Federal |  | 510,000 |  | 272,264 |  | - |  | - |  | - |  | - |  | 782,264 |
| Fuel Sales |  | - |  | - |  | - |  | - |  | 274,299 |  | - |  | 274,299 |
| Miscellaneous |  | 57,500 |  | 20,000 |  | - |  | - |  | 26,150 |  | - |  | 103,650 |
| Investment Income |  | 96,500 |  | - |  | - |  | - |  | 6,250 |  | 344,000 |  | 446,750 |
| Rent |  | 91,409 |  | - |  | - |  | - |  | - |  | - |  | 91,409 |
|  |  | 5,260,837 |  | 1,460,172 |  | 755,000 |  | 1,378,163 |  | 1,639,999 |  | 344,000 |  | 10,838,171 |
| EXPENDITURES |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Payroll |  | 3,066,013 |  | 443,966 |  | - |  | - |  | 452,358 |  | - |  | 3,962,337 |
| Cost of Fuel |  | - |  | - |  | - |  | - |  | 240,613 |  | - |  | 240,613 |
| Supplies, Materials, Equipment \& Computers |  | 219,584 |  | 35,572 |  | - |  | - |  | 100,900 |  | - |  | 356,056 |
| Professional \& Contractual Services |  | 451,087 |  | 121,525 |  | - |  | - |  | 39,100 |  | 21,500 |  | 633,212 |
| Dues, Subscriptions, \& Fees |  | 9,282 |  | 11,250 |  | - |  | - |  | 4,130 |  | - |  | 24,662 |
| Discretionary Expense |  | 2,050 |  | 1,100 |  | - |  | - |  | - |  | - |  | 3,150 |
| Travel, Per Diem, \& Training |  | 55,075 |  | 50,972 |  | - |  | - |  | 11,975 |  | - |  | 118,022 |
| Advertising |  | 8,740 |  | 79,050 |  | - |  | - |  | 2,700 |  | - |  | 90,490 |
| Banking \& Insurance |  | 68,545 |  | 15,275 |  | - |  | - |  | 49,400 |  | 2,000 |  | 135,220 |
| Vehicle Expense |  | 94,800 |  | 7,500 |  | - |  | - |  | 13,150 |  | - |  | 115,450 |
| Utilities |  | 288,805 |  | 38,455 |  | - |  | - |  | 185,040 |  | - |  | 512,300 |
| Maintenance \& Repairs |  | 38,000 |  | 3,500 |  | - |  |  |  | 50,500 |  | - |  | 92,000 |
| Program / Project Expenditures, Misc. |  | 11,510 |  | 282,264 |  | 727,200 |  | - |  | - |  | - |  | 1,020,974 |
| School District |  | 1,770,000 |  | - |  | - |  | - |  | - |  | - |  | 1,770,000 |
| Principal |  | - |  | - |  | - |  | 841,275 |  | 94,695 |  | - |  | 935,970 |
| Interest |  | - |  | - |  | - |  | 536,936 |  | 54,521 |  | - |  | 591,457 |
| Assembly Appropriations |  | 32,500 |  | 74,668 |  | - |  | - |  | - |  | - |  | 107,168 |
| Work Orders |  | $(191,100)$ |  | 38,000 |  | 96,500 |  | - |  | 51,600 |  | - |  | $(5,000)$ |
|  |  | 5,924,891 |  | 1,203,097 |  | 823,700 |  | 1,378,211 |  | 1,350,682 |  | 23,500 |  | 10,704,081 |
| TOTAL REVENUE OVER (UNDER) CASH EXPENDITURE |  | $(664,054)$ |  | 257,075 |  | $(68,700)$ |  | (48) |  | 289,317 |  | 320,500 |  | 134,090 |
| DEPRECIATION EXPENSE |  | - |  | - |  | - |  | - |  | 1,346,540 |  | - |  | 1,346,540 |
| TRANSFERS |  | $(228,150)$ |  | 77,038 |  | $(82,466)$ |  | - |  | $(40,400)$ |  | 273,978 |  | - |
| ALLOCATIONS |  | $(352,823)$ |  | 189,421 |  | 47,938 |  | - |  | 215,462 |  | - |  | 99,998 |
| EXCESS REVENUE OVER (UNDER) EXPENDITURES, ALLOCATIONS, \& OPERATING TRANSFERS | \$ | $(83,081)$ | \$ | $(9,384)$ | \$ | $(34,172)$ | \$ | (48) | \$ | \$ $(1,232,285)$ | \$ | 46,522 | \$ | $(1,312,448)$ |

## ALLOCATIONS, \& OPERATING TRANSFERS

## FY16 Haines Borough Budgeted Revenues - All Funds



## Haines Borough FY16 Expenditures - All Funds

$\square$ Payroll
Professional \& Contractual Services

- Banking \& Insurance
- Maintenance \& Repairs
$\square$ School District

■ Cost of Fuel

- Travel, Per Diem, \& Training
- Vehicle Expense
- Program / Project Expenditures, Misc.
- Debt Service

Supplies, Materials, Equipment \& Computers
Advertising

- Utilities

Dues, Subscriptions, \& Fees

- Assembly Appropriations



## HAINES BOROUGH - FY16 Real Property Tax Mill Rates*

|  | $\begin{aligned} & \frac{\text { Borough }}{} \\ & \text { Areawide } \end{aligned}$ | $\frac{\text { Fire Service }}{\text { Area }}$ | $\begin{aligned} & \frac{\text { Road } /}{} \\ & \frac{\text { Sther }}{} \\ & \frac{\text { Service }}{\text { Area }} \end{aligned}$ | $\frac{\frac{\text { Total Millss }}{\text { without Debt }}}{\underline{\text { Service }}}$ |  | $\frac{\text { FY16 Total }}{\text { Levy }}$ | $\begin{aligned} & \frac{\text { FY15 }}{\text { Total Levy }} \end{aligned}$ | $\frac{\text { FY14 }}{\text { Total Levy }}$ | $\frac{\text { FY13 }}{\text { Total Levy }}$ | $\frac{\text { FY12 }}{\text { Total Levy }}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Townsite | 5.79 | 0.87 | 2.35 | 9.01 | 1.46 | 10.47 | 10.17 | 10.17 | 10.79 | 11.26 |
| Fire District \#1 (outside the Townsite) | 5.79 | 0.87 | - | 6.66 | 1.46 | 8.12 | 7.82 | 7.90 | 8.59 | 8.40 |
| Fire District \#3 | 5.79 | 0.90 | - | 6.69 | 1.46 | 8.15 | 7.72 | 7.83 | 8.68 | 8.43 |
| Dalton Trail RMSA | 5.79 | 0.90 | 0.61 | 7.30 | 1.46 | 8.76 | 8.45 | 8.06 | 8.92 | 8.67 |
| Dalton Trail RMSA (no fire service) | 5.79 | - | 0.61 | 6.40 | 1.46 | 7.86 | 7.65 | 7.26 | 7.87 | 7.67 |
| Dalton Trail \& Eagle Vista RMSA | 5.79 | 0.90 | 2.82 | 9.51 | 1.46 | 10.97 | 11.13 | 10.79 | 12.54 | 12.29 |
| Dalton Trail \& Chilkat Lake RMSA | 5.79 | - | 0.84 | 6.63 | 1.46 | 8.09 | 7.95 | 7.26 | 8.22 | 8.02 |
| Riverview RMSA | 5.79 | 0.90 | 0.91 | 7.60 | 1.46 | 9.06 | 9.55 | 9.66 | 10.82 | 10.80 |
| Letnikof RMSA | 5.79 | 0.87 | 1.19 | 7.85 | 1.46 | 9.31 | 8.97 | 9.09 | 9.86 | 9.67 |
| Borough | 5.79 | - | - | 5.79 | 1.46 | 7.25 | 6.92 | 7.03 | 7.63 | 7.43 |

*A mill is equal to $\$ 1.00$ of tax for each $\$ 1,000$ of assessment.
**Per Alaska Statute debt service mills are not subject to the 10 mill tax cap.

## Breakdown of Debt Service Mills

Boroughwide Debt
2005 School Construction Bond

| 1.33 |
| ---: |
| 0.08 |
| 0.05 |
| 1.46 |



## FUND 01 AREAWIDE GENERAL FUND

FY16 Budget
REVENUES
Property Tax ..... \$ 1,700,000
State of Alaska ..... 792,685
Sales Tax ..... 596,000
Federal ..... 510,000
Investment Income ..... 95,000
Rent ..... 91,409
User Fees ..... 60,000
Penalty \& Interest ..... 53,000
License, Permits, \& Fees ..... 43,5003,941,591
EXPENDITURES
Administration ..... 457,660
Borough Assembly ..... 106,758
Elections ..... 5,477
Finance ..... 412,891
Assessment/Land Management ..... 281,641
Information Technology ..... 81,195
Dispatch ..... 369,951
Public Facilities ..... 275,260
Solid \& Hazardous Waste ..... 23,450
Chilkat Center for the Arts ..... 124,374
Road Maintenance Service Areas ..... 26,000
Haines Borough School District ..... 1,779,500
Library ..... 406,000
Museum ..... 199,653
Parks ..... 42,344
Community Youth Development ..... 26,796
Swimming Pool ..... 225,479
Allocated Expense ..... $(720,090)$
4,124,339
TOTAL REVENUE OVER (UNDER) EXPENDITURES ..... $(182,748)$
Transfers ..... $(194,934)$
EXCESS REVENUE OVER (UNDER) EXPENDITURES, ..... \$ 12,186
\& OPERATING TRANSFERS
FY14 Ending Fund (01) Balance ..... \$ 2,491,028
FY15 Budgeted (01) Revenue Over (Under) Expenditures ..... $(98,703)$
FY16 Budgeted (01) Revenue Over (Under) Expenditures ..... 12,186
Projected FY16 Ending Fund (01) Balance ..... $2,404,511$
Projected 06/30/16 Fund Balance as \% of Operating Budget ..... 50\%


## Administration Description:

The Haines Borough has a manager form of government, and the department includes two of the four borough officers appointed by the borough assembly to advise and assist the mayor and assembly: the Manager and the Borough Clerk. The Borough Manager is the chief administrative officer and is responsible for government administration under the ordinances and policies established by the Borough Assembly in accordance with State Statutes, the Home Rule Charter, and the Municipal Code. The Borough Clerk is head of the Office of the Clerk and statutorily administers democratic processes such as elections, access to borough records, permitting, contracting, and all legislative actions ensuring transparency to the public.

| Administration Email Activity Since 7/ 1/ 14 |  |  |  |  |
| :--- | ---: | ---: | ---: | ---: |
|  | Borough <br> Manager | Borough <br> Clerk | Deputy <br> Clerk | Totals |
| Received | 9,069 | 9,919 | 5,295 | 24,283 |
| Sent | 4,573 | 3,425 | 3,604 | 11,602 |
| Totals | 13,642 | 13,344 | 8,899 | 35,885 |

## Personnel (31⁄/ FTE):

- Borough Manager (FT)
- Borough Clerk (FT)
- Deputy Clerk (FT)
- Office Assistant ( PT - $10 \mathrm{hrs} / \mathrm{wk}$ )



## Key Objectives for FY16:

- Allocate resources in a manner consistent with the vision, goals, strategies and priority projects outlined in the Strategic Plan
- Support programs and policies consistent with long-term fiscal sustainability
- Identify potential cost-recovery and contracting opportunities
- Ensure that $80 \%$ of citizens' service requests are responded to within ten working days.
- Conduct annual or semi-annual briefing meetings with borough employees on important topics, particularly on the borough's financial condition.
- Negotiate a new collective bargaining agreement with the borough employee's union
- Implement a new employee orientation and handbook
- Support employee professional development and encourage low/no cost online training opportunities as an alternative to some of the out of town trainings
- Establish or update various personnel policies, including drug, harassment, computer use, and social media
- Reduce paper consumption by $20 \%$
- Reduce advertising budget by at least $50 \%$


## HAINES BOROUGH

## ADMINISTRATION

ACTUAL

EXPENDITURES

| 01-01-10-6110 | Salaries and wages | \$ | 275,857 | \$ | 207,562 | \$ | 214,839 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 01-01-10-6115 | Employee Burden |  | 72,992 |  | 61,956 |  | 64,076 |
| 01-01-10-6116 | PERS "On Behalf" Pd by State |  | 332,800 |  | - |  | - |
| 01-01-10-6140 | Health Insurance |  | 54,451 |  | 50,088 |  | 50,268 |
| 01-01-10-7211 | Supplies \& Postage |  | 5,400 |  | 6,770 |  | 4,850 |
| 01-01-10-7230 | Material \& Equipment |  | 1,328 |  | 850 |  | 900 |
| 01-01-10-7241 | Computers \& Peripherals |  | 2,090 |  | 1,100 |  | 2,375 |
| 01-01-10-7312 | Professional \& Contractual |  | 107,903 |  | 97,640 |  | 92,335 |
| 01-01-10-7325 | Dues, Subscriptions \& Fees |  | 6,549 |  | 6,300 |  | 6,752 |
| 01-01-10-7332 | Discretionary Expense |  | 795 |  | 1,000 |  | 750 |
| 01-01-10-7334 | Travel \& Per Diem |  | 6,781 |  | 7,250 |  | 4,400 |
| 01-01-10-7335 | Training |  | 1,836 |  | 3,350 |  | 2,655 |
| 01-01-10-7340 | Advertising |  | 1,918 |  | 800 |  | 350 |
| 01-01-10-7351 | Banking \& Insurance |  | 5,212 |  | 5,360 |  | 5,050 |
| 01-01-10-7355 | Vehicle Expense |  | 2,318 |  | 1,550 |  | 700 |
| 01-01-10-7360 | Utilities |  | 9,607 |  | 10,115 |  | 11,360 |
| 01-01-10-7900 | Work Orders - Administration |  | $(22,740)$ |  | $(5,000)$ |  | $(6,000)$ |
| 01-01-10-7901 | Work Orders - Public Works |  | 2,006 |  | 500 |  | 2,000 |
|  |  |  | 867,101 |  | 457,191 |  | 457,660 |

## Assembly / Mayor Description:

The borough assembly is elected by the citizens of the Haines Borough and is the sole lawmaking body for the borough, creating and adopting any and all new borough laws and amendments, or repealing laws and amendments. The assembly also serves as the election canvass board and, as needed, acts in a quasi-judicial capacity, including serving as the Board of Equalization (BOE) and hearing various appeals. The assembly annually adopts an operating budget and establishes tax levies. The executive power of the borough is vested in the mayor. The mayor presides at assembly meetings, acts as the ceremonial head for the borough, and executes other powers and duties prescribed by borough code or Alaska Statute Title 29.

## Personnel:

- Mayor
- Six Assembly Members



## Key Objectives for FY16:

- Provide open and responsive government leadership.
- Develop, review, and revise goals, strategies and priority projects to provide guidance to the borough manager; adopt a resolution well in advance of FY17 budget development.
- Support the maintenance \& development of

| Assembly Ordinance/Resolution Activity |  |  |  |  |  |
| :--- | ---: | :---: | ---: | ---: | :---: |
|  | SY13 7/ 1/12 |  |  |  |  |
|  | $7 / 1 / 12-$ | FY14 | FY15 | Totals |  |
|  | $7 / 30 / 13$ | $6 / 1 / 13-14$ | $7 / 1 / 13-$ |  |  |
| Ordinance | 36 | 40 | 15 | 91 |  |
| Resolution | 91 | 93 | 44 | 228 |  |
| Totals | 127 | 133 | 59 | 319 |  | community infrastructure (water, sewer, streets, parks, and public facilities).

- Maintain a highly-qualified staff that works to provide services to protect and serve residents \& visitors.
- Support and plan for land use; adequate and affordable housing; and economic, cultural, and recreational opportunities.
- Evaluate borough expenditures with a view of maintaining a strong fiscal position and awareness of the impact on taxpayers while providing a high quality array of borough services.



## BOROUGH ASSEMBLY

|  |  |  | FY14 ACTUAL |  | FY15 BUDGET | FY16 <br> BUDGET |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| EXPENDITURES |  |  |  |  |  |  |
| 01-01-11-6110 | Salaries and wages | \$ | 35,250 | \$ | 36,150 | 36,150 |
| 01-01-11-6115 | Employee Burden |  | 4,138 |  | 4,247 | 7,763 |
| 01-01-11-7211 | Supplies \& Postage |  | 962 |  | 1,150 | 850 |
| 01-01-11-7230 | Material \& Equipment |  | 741 |  | - | 100 |
| 01-01-11-7241 | Computers and Peripherals |  | - |  | 2,200 | 1,650 |
| 01-01-11-7312 | Professional \& Contractual |  | 9,084 |  | 7,300 | 5,900 |
| 01-01-11-7325 | Dues, Subscriptions \& Fees |  | 200 |  | 200 | 200 |
| 01-01-11-7332 | Discretionary Expense |  | 1,681 |  | 1,500 | 1,000 |
| 01-01-11-7334 | Travel \& Per Diem |  | 8,970 |  | 9,850 | 9,750 |
| 01-01-11-7335 | Training |  | 2,068 |  | 2,100 | 2,150 |
| 01-01-11-7340 | Advertising |  | 4,188 |  | 6,750 | 2,400 |
| 01-01-11-7351 | Banking \& Insurance |  | 334 |  | 1,500 | 1,000 |
| 01-01-11-7360 | Utilities |  | 4,813 |  | 5,435 | 5,345 |
| 01-01-11-7710 | Appropriations from the Assembly |  | 73,853 |  | 32,500 | 32,500 |
|  |  |  | 146,284 |  | 110,882 | 106,758 |

## Elections Description:

A general Haines Borough municipal election is held annually on the first Tuesday in October in accordance with the Borough Charter. The election is conducted on a nonpartisan basis to allow the borough voters to elect a mayor, assembly members, and school board members, and to vote on citizens' initiatives and referendums and other ballot propositions. Additionally, the borough assembly may from time to time order a special election, at its discretion. The Borough Clerk conducts all election proceedings as the borough's Election Supervisor.

|  |  |  |  |
| ---: | ---: | ---: | ---: |
| Voter Turnout Since 2002 Consolidation |  |  |  |
| Election <br> Date | Registere <br> d Voters | Votes <br> Cast | $\%$ |
| 2002 | 2217 | 1183 | $53 \%$ |
| 2003 | 2227 | 813 | $37 \%$ |
| 2004 | 2196 | 830 | $38 \%$ |
| 2005 | 2097 | 1067 | $51 \%$ |
| 2006 | 2196 | 842 | $38 \%$ |
| 2007 | 2254 | 761 | $34 \%$ |
| 2008 | 2273 | 1200 | $53 \%$ |
| 2009 | 2244 | 1059 | $47 \%$ |
| 2010 | 2255 | 1094 | $49 \%$ |
| 2011 | 2272 | 1172 | $52 \%$ |
| 2012 | 2222 | 865 | $39 \%$ |
| 2013 | 2247 | 1014 | $45 \%$ |
| 2014 | 2226 | 1051 | $47 \%$ |

## Personnel:

- Three Election Judges, each precinct
- Up to three Election Clerks, each precinct
(temporary short-term employees, hired as needed)



## Key Objectives for FY16:

- Continue to conduct all elections in accordance with the Haines Borough Charter and to prevent fraud, deceit, or abuse in that conduct.
- Make efforts to increase voter turnout by $20 \%$.
- Increase participation in the annual election worker training.
- Conduct a training for potential assembly candidates prior to the filing period.


## ELECTIONS

|  |  | $\begin{gathered} \text { FY14 } \\ \text { ACTUAL } \end{gathered}$ | $\begin{gathered} \text { FY15 } \\ \text { BUDGET } \end{gathered}$ | FY16 PROPOSED |
| :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |
| EXPENDITURES |  |  |  |  |
| 01-01-14-6110 | Salaries and wages | \$ 1,631 | \$ 1,803 | 1,803 |
| 01-01-14-6115 | Employee Burden | 6 | 9 | 9 |
| 01-01-14-7211 | Supplies \& Postage | 3,214 | 1,800 | 1,665 |
| 01-01-14-7312 | Professional \& Contractual | 835 | 850 | 850 |
| 01-01-14-7334 | Travel \& Per Diem | - | 200 | 100 |
| 01-01-14-7340 | Advertising | 1,533 | 850 | 850 |
| 01-01-14-7375 | Rent | - | 200 | 200 |
|  |  | 7,220 | 5,712 | 5,477 |
|  |  |  |  |  |

## Department Description:

The Finance department ensures Borough financial resources are collected, protected, invested and distributed in a fiscally responsible manner in accordance with Haines Borough policy and generally accepted accounting principles. Additionally the department serves elected officials, Borough departments, and the citizens of Haines by providing timely, accurate, and clear information about the Haines Borough's financial position.

| FY14 Payables \& Receivables Activity |  |
| :--- | ---: |
| Bills Paid | 6,321 |
| Paychecks Produced | 1,809 |
| Payments Received (est.) | 16,745 |

## Personnel (4 FTEs):

- Chief Fiscal Officer (FT)
- Accounts Receivable (FT)
- Accounts Payable / Payroll (FT)
- Sales Tax (FT)


## FY16 Objectives:

- Complete integration of new property tax software.
- Assist assessment department as needed with data migration for new assessment database.
- Improve electronic communications to reduce paper, postage, and print ads.
- Assist harbor department as needed with data and procedures for new FSM harbor software.
- Continue and increase online training.
- Work with manager to assess cost and feasibility of credit card transactions.
- Integrate FacilityDude reports into accounting procedures to reduce redundancies.
- Increase Haines Borough financial information available on website to increase transparency.



## FINANCE

|  |  |  | FY14 <br> ACTUAL |  | FY15 BUDGET | FY16 BUDGET |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| EXPENDITURES |  |  |  |  |  |  |
| 01-01-15-6110 | Salaries and wages | \$ | 205,541 | \$ | 186,744 | 192,109 |
| 01-01-15-6115 | Employee Burden |  | 59,864 |  | 57,683 | 59,287 |
| 01-01-15-6140 | Health Insurance |  | 61,100 |  | 62,400 | 62,640 |
| 01-01-15-7211 | Supplies \& Postage |  | 7,049 |  | 6,500 | 7,000 |
| 01-01-15-7230 | Material \& Equipment |  | 315 |  | 500 | 725 |
| 01-01-15-7241 | Computers \& Peripherals |  | 1,412 |  | 1,400 | 15,400 |
| 01-01-15-7312 | Professional \& Contractual |  | 63,735 |  | 66,240 | 59,020 |
| 01-01-15-7325 | Dues, Subscriptions \& Fees |  | 113 |  | 275 | 255 |
| 01-01-15-7332 | Discretionary Expense |  | 373 |  | 300 | 300 |
| 01-01-15-7334 | Travel \& Per Diem |  | - |  | 1,600 | 1,445 |
| 01-01-15-7335 | Training |  | 1,302 |  | 2,300 | 2,225 |
| 01-01-15-7340 | Advertising |  | 1,169 |  | 1,600 | 1,300 |
| 01-01-15-7351 | Banking \& Insurance |  | 5,351 |  | 5,725 | 5,985 |
| 01-01-15-7360 | Utilities |  | 5,462 |  | 5,100 | 5,200 |
|  |  |  | 412,785 |  | 398,367 | 412,891 |

## Assessment \& Land Management:

The role of the Assessment \& Land management Section is to administer and perform all functions of borough government related to planning, platting, zoning, land use permitting and regulation, real and personal property assessment, and environmental protection as provided for elsewhere in the Haines Borough Code. The department shall further administer, regulate, and enforce provisions of HBC Title $\underline{18}$.

## Personnel (3 FTE):

- Borough Manager (Additional Duty)
- Borough Clerk (Additional Duty)
- Assessor (FT)
- Planner (FT)
- Administrative Assistant ( FT)

| Key Metrics |  |  |
| :--- | :---: | :---: |
|  | FY 13 | FY 14 |
| Properties <br> Assessed | 452 | 237 |
| Enforcement <br> Actions | 17 | 12 |

Assessment Department Expenditures


## Key Objectives for FY16:

- Assess a minimum of 400 properties.
- Transition a minimum of 800 properties to digital records.
- Process requests for exemptions within 10 business days of receipt.
- Complete the tax roll for submission to the finance department by February 1 of 2016.
- Process requests for information within 4 business days.
- Establish a database for property records.
- Provide $100 \%$ completion of the Physical Addressing Project (Townsite Only)
- Ensure regular updates are input into the Geographic Information System (GIS)
- Issue building permits within 10 business days of submission
- Enforce zoning code in accordance with Borough Code
- Provide effective and timely administrative support to the Planning Commission.


## HAINES BOROUGH

FY16 BUDGET

## ASSESSMENT / LAND MANAGEMENT

|  |  | FY14 ACTUAL | FY15 BUDGET | FY16 BUDGET |
| :---: | :---: | :---: | :---: | :---: |
| EXPENDITURES |  |  |  |  |
| 01-01-17-6110 | Salaries and wages | \$ 144,003 | \$ 144,096 | 148,420 |
| 01-01-17-6115 | Employee Burden | 40,478 | 43,512 | 44,806 |
| 01-01-17-6140 | Health Insurance | 35,100 | 46,800 | 46,980 |
| 01-01-17-7211 | Supplies \& Postage | 3,587 | 3,400 | 3,400 |
| 01-01-17-7230 | Material \& Equipment | 100 | 250 | 250 |
| 01-01-17-7241 | Computers \& Peripherals | 6,476 | 6,800 | 4,600 |
| 01-01-17-7312 | Professional \& Contractual | 61,388 | 40,300 | 20,700 |
| 01-01-17-7325 | Dues, Subscriptions \& Fees | 865 | 400 | 400 |
| 01-01-17-7334 | Travel \& Per Diem | 5,477 | 5,300 | 4,250 |
| 01-01-17-7335 | Training | 827 | 1,500 | 1,250 |
| 01-01-17-7340 | Advertising | 1,268 | 1,150 | 1,000 |
| 01-01-17-7351 | Banking \& Insurance | 889 | 960 | 1,000 |
| 01-01-17-7355 | Vehicle Expense | - | 750 | 700 |
| 01-01-17-7360 | Utilities | 3,626 | 4,110 | 3,885 |
|  |  | 304,083 | 299,328 | 281,641 |

## Information Technology Description:

The Information Technology budget funds technology maintenance and support services for the borough, excluding the library and museum. The borough is currently under contract with Kingfisher Consulting (KC) to provide the support services, and the current contract has been in place since January 2012. The services include comprehensive technical computer and network support with a significant portion handled remotely. Components currently include five physical servers, 17 virtual servers, 62 computers/iPads, cell phones, dock security cameras, wireless bridges and site-to-site VPN connections between facilities, and audio/visual equipment. The borough's Library Technology Coordinator provides 2-3 hours of general IT labor each week to assist the contractor onsite.

| System Administrator Hours Since 7/ 1/12 |  |  |  |  |
| :--- | :---: | ---: | ---: | ---: |
|  | FY13 | FY14 | FY15 | Total |
|  | $7 / 1 / 12-$ <br> $6 / 30 / 13$ | $7 / 1 / 13-$ <br> $6 / 30 / 14$ | $7 / 1 / 13-$ <br> $3 / 31 / 15$ |  |
| Hours | 817 | 890 | 998 | 2,705 |
| $\%$ increase | --- | $9 \%$ | $22 \%$ |  |

Note: Hours are based on tasks/projects completed \& do not reflect a significant number of unfinished/delayed tasks.

## Personnel:

- Contracted Consultant
- IT assistant - 2-3 hrs/wk



## Key Objectives for FY16:

- Continue to maintain and upgrade all of the Borough's ever-expanding technology resources to minimize total cost of ownership and ensure maximum availability for staff use
- Ensure the preservation, availability, security and integrity of the information contained on the borough's computers and information systems
Virtual desktop assessment (outcome will shape technology plan)
Detailed revision of Technology Plan
Sharepoint/Project or File Storage improvements
- Update Disaster Recovery manual

Separate Police Department domain

- Provide technology-related training to borough staff to increase efficiency and responsiveness to the public


## INFORMATION TECHONOLOGY

## FY14 <br> ACTUAL <br> FY15 <br> BUDGET <br> FY16 <br> PROPOSED

| 01-01-20-6110 | Salaries and wages | \$ | 2,701 | \$ | 3,329 | 3,423 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 01-01-20-6115 | Employee Burden |  | 664 |  | 1,036 | 1,063 |
| 01-01-20-6140 | Health Insurance |  | 1,233 |  | 1,338 | 1,344 |
| 01-01-20-7211 | Supplies \& Postage |  | 670 |  | 650 | 650 |
| 01-01-20-7241 | Computers \& Peripherals |  | 7,152 |  | 7,600 | 7,600 |
| 01-01-20-7312 | Professional \& Contractual |  | 59,558 |  | 55,650 | 63,150 |
| 01-01-20-7335 | Training |  | - |  | 1,000 | 1,000 |
| 01-01-20-7351 | Banking \& Insurance |  | 180 |  | 200 | 550 |
| 01-01-20-7360 | Utilities |  | 1,059 |  | 2,540 | 2,415 |
|  |  |  | 73,218 |  | 73,343 | 81,195 |

## DISPATCH GENERAL FUND 01-02-50

## Department Description:

The Haines Borough Police Department dispatch center is the Borough's 911 and public safety central point of contact for dispatch services to the Haines Borough Police Department, Haines Volunteer Fire Department, Klehini Valley Fire Department, Alaska State Troopers and State Parks. It is staffed 24 hours a day, 365 days a year by a team of five trained telecommunicators.

Dispatchers receive calls for medical care, traffic accidents, domestic disturbances, reports of crime, weather reports, road condition updates, complaints about domestic and wild animals as well as a multitude of other issues related to public safety.

They also serve as Jailers, monitoring and supervising those lodged in the Haines Rural Jail Facility.

Types of Dispatch Calls for 2014


## Personnel (\#of FTEs):

- Dispatch/Jailers - 5 Full Time positions


## FY16 Objectives:

- To receive, confirm, and direct public safety requests to the appropriate public safety service provider.
- To assist the public with general inquiries of a non-public safety nature and direct them to available resources in the community or elsewhere.
- To update and maintain records data bases used by local public safety agencies.
- To improve current records management by establishing a records management system to track types of calls, the time spent relative to each call, and documents generated by calls.
- To complete Emergency Medical Dispatch and jailer training and/or refresher training.



## DISPATCH

## $\begin{array}{ccc}\text { FY14 } & \text { FY15 } & \text { FY16 } \\ \text { ACTUAL } & \text { BUDGET } & \text { BUDGET }\end{array}$

| EXPENDITURES |  |
| ---: | :--- |
| $01-02-50-6110$ | Salaries and wages |
| $01-02-50-6115$ | Employee Burden |
| $01-02-50-6140$ | Health Insurance |
| $01-02-50-7211$ | Supplies \& Postage |
| $01-02-50-7230$ | Material \& Equipment |
| $01-02-50-7241$ | Computers \& Peripherals |
| $01-02-50-7312$ | Professional \& Contractual |
| $01-02-50-7325$ | Dues, Subscriptions \& Fees |
| $01-02-50-7334$ | Travel \& Per Diem |
| $01-02-50-7335$ | Training |
| $01-02-50-7340$ | Advertising |
| $01-02-50-7351$ | Banking \& Insurance |
| $01-02-50-7360$ | Utilities |

## Public Facilities GENERAL FUND 01-04-20



## Personnel (2.5 FTEs):

- 1 Facilities Maintenance Superintendent (FT) - 1 Facilities Maintenance Tech II (FT)
- 0.5 Facilities Laborer II (FT)


## FY16 Objectives:

- Systematically address deferred maintenance at Borough facilities.
- Continued upgrades to pool facility.
- New maintenance shop attached to Public Works facility.
- Provide information to the Manager and Assembly to assist in identifying maintenance priorities.
- Focus resources on the Public Safety Building upgrades and repairs.
- Continue to use FacilityDude maintenance program to track expenditures and implement a planned maintenance schedule.


FY16 BUDGET

## PUBLIC FACILITIES



| FY14 | FY15 | FY16 |
| :---: | :---: | :---: |
| ACTUAL | BUDGET | BUDGET |

EXPENDITURES

01-04-20-6110
01-04-20-6115
01-04-20-6140
01-04-20-7211
01-04-20-7230
01-04-20-7241
01-04-20-7312
01-04-20-7334
01-04-20-7340
01-04-20-7351
01-04-20-7355
01-04-20-7360
01-04-20-7371
01-04-20-7901
01-04-20-7908

Salaries and wages
Employee Burden
Health Insurance
Supplies \& Postage
Material \& Equipment
Computers and Peripherals
Professional \& Contractual
Travel \& Per Diem
Advertising
Banking \& Insurance
Vehicle Expense
Utilities
Building Maintenance
Work Orders - Public Works
Work Orders - Facilities
\$ 194,696
\$ 200,763
62,248
66,899
206,939
68,961
46,800
337
12,505

| 12,505 | 14,000 | $\mathbf{1 4 , 0 0 0}$ |
| ---: | ---: | ---: |
| 113 | 700 | $\mathbf{2 , 0 0 0}$ |
| 9,142 | 19,850 | $\mathbf{1 5 , 3 5 0}$ |
| 653 | 2,000 | $\mathbf{4 , 0 0 0}$ |
| 296 | 100 | $\mathbf{1 0 0}$ |
| 4,389 | 4,800 | $\mathbf{7 , 6 0 0}$ |
| 4,328 | 6,800 | $\mathbf{5 , 7 5 0}$ |
| 21,864 | 37,900 | $\mathbf{3 1 , 5 1 0}$ |
| 21,205 | 23,000 | $\mathbf{2 3 , 0 0 0}$ |
| 1,505 | 500 | $\mathbf{1 , 5 0 0}$ |
| $(166,168)$ | $(176,950)$ | $\mathbf{( 1 6 1 , \mathbf { 2 0 0 }} \mathbf{~}$ |
| 213,913 | 255,962 | $\mathbf{2 7 5 , \mathbf { 2 6 0 }}$ |

## HAINES BOROUGH

## FY16 BUDGET

## SOLID \& HAZARDOUS WASTE

|  | FY14 <br> ACTUAL |  | FY15 BUDGET | FY16 PROPOSED |
| :---: | :---: | :---: | :---: | :---: |
| \$ | 482 | \$ | 50 | 50 |
|  | 19,141 |  | 20,000 | 20,500 |
|  | 130 |  | 100 | 100 |
|  | 1,507 |  | 1,800 | 2,100 |
|  | 636 |  | 1,200 | 700 |
|  | 21,894 |  | 23,150 | 23,450 |

CHILKAT CENTER FOR THE ARTS


REVENUES
01-08-00-4620 Rental Income
EXPENDITURES

| $01-08-00-7211$ | Supplies \& Postage |
| :--- | :--- |
| $01-08-00-7230$ | Material \& Equipment |
| $01-08-00-7312$ | Professional \& Contractual |
| $01-08-00-7340$ | Advertising |
| $01-08-00-7351$ | Banking \& Insurance |
| $01-08-00-7360$ | Utilities |
| $01-08-00-7371$ | Building Maintenance \& Repairs |

TOTAL REVENUES OVER (UNDER) EXPENDITURES


|  |  |  |
| :---: | :---: | :---: |
| FY14 | FY15 | FY16 |
| ACTUAL | BUDGET | BUDGET |


| 26,029 |  | 25,000 |  | 53,044 |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| \$ | 1,017 | \$ | 1,100 |  | 1,050 |
|  | 2,463 |  | 2,000 |  | 1,800 |
|  | 15,963 |  | 17,000 |  | 45,344 |
|  | - |  | 750 |  | 200 |
|  | 9,192 |  | 9,900 |  | 8,350 |
|  | 47,517 |  | 55,750 |  | 43,630 |
|  | 5,097 |  | 7,000 |  | 7,000 |
|  | 16,547 |  | 11,000 |  | 17,000 |
|  | 97,796 |  | 104,500 |  | 124,374 |
| \$ | $(71,767)$ | \$ | $(79,500)$ | \$ | $(71,330)$ |



## HAINES BOROUGH

## ROAD MAINTENANCE SERVICE AREAS

## ACTUAL BUDGET <br> FY15 <br> PROPOSED <br> FY16

FY14

## REVENUE

| 01-09-49-4025 | Property Tax - Letnikof RMSA |
| :--- | :--- |
| 01-09-52-4031 | Property Tax - Riverview RMSA |
| 01-09-54-4025 | Property Tax - Historic Dalton Trail |
| $01-09-55-4025$ | Property Tax - Eagle Vista RMSA |


| 10,103 | 10,000 | $\mathbf{1 0 , 0 0 0}$ |
| ---: | ---: | ---: |
| 2,997 | 3,000 | $\mathbf{1 , 5 0 0}$ |
| 3,023 | 9,500 | $\mathbf{8 , 0 0 0}$ |
| 6,055 | 6,000 | $\mathbf{5 , 0 0 0}$ |
| - | 2,000 | $\mathbf{1 , 5 0 0}$ |
| 22,178 | 30,500 | $\mathbf{2 6 , 0 0 0}$ |

## EXPENDITURES

| 01-09-49-7312 | Professional Service - Letnikof | $\$$ | 8,018 | $\$$ | 10,000 |
| :--- | :--- | ---: | ---: | ---: | ---: |
| $01-09-49-7901$ | Work Orders (PW) - Letnikof |  | 807 | - | $\mathbf{9 , 0 0 0}$ |
| $01-09-52-7312$ | Professional Service - Riverview |  | 1,141 | 3,000 | $\mathbf{1 , 0 0 0}$ |
| $01-09-54-7312$ | Professional Service - Dalton Trail |  | 10,423 | 9,500 | $\mathbf{1 , 5 0 0}$ |
| $01-09-55-7312$ | Professional Service - Eagle Vista | 8,385 | 6,000 | $\mathbf{8 , 0 0 0}$ |  |
| $01-09-56-7312$ | Professional Service - Chilkat Lake | 2,000 | $\mathbf{2 , 0 0 0}$ | $\mathbf{1 , 5 0 0}$ |  |
|  |  | 30,775 | 30,500 | $\mathbf{2 6 , 0 0 0}$ |  |

TOTAL REVENUES OVER (UNDER) EXPENDITURES
$\xlongequal{\$ \quad(8,597)} \xlongequal{\$} \quad-\quad \$$

## HAINES BOROUGH SCHOOL DISTRICT



## LIBRARY

 GENERAL FUND 01-14-00
## Department Description:

The mission of the Haines Borough Public Library is to be responsive to community needs by assembling, preserving, and providing access to materials, information, and technology. The Library offers an environment conducive to providing programs, sharing information, and stimulating ideas. HBPL is a community gathering place where all ages are welcome.


## Personnel (\#of FTEs): 5.5

- Director, 1 employee in position (FT)
- Library Tech II, 3 employees in position (PT)
- Youth Services, 1 employee (PT)
- Ed./Cultural Coordinator, 1 employee (PT)
- Assistant Director, 1 employee in position (PT)
- Library Aide, 1 employee in position (PT)
- Custodian, 1 employee in position (PT)


## FY16 Objectives:

- To continue to maintain a vital collection, information resources, public internet, and adult and children's programming in accordance with our mission and the needs of the community.
- To continue to contribute to funding by applying for Public Library Assistance grants, CE grants, CVCF grants, IMLS Native American Library Services grants in partnership with the Chilkoot Indian Association and E-rate funding for telephone and internet.
- To reduce costs by participating in the Alaska Library Network, Online with Libraries (OWL) state-wide broadband initiative.
- To work with the Alaska Joint Library Catalog group for participation and migration of catalog records.

* Total expenditures less grant funded expenditures and user fees

| FY14 | FY15 | FY16 |
| :---: | :---: | :---: |
| ACTUAL | BUDGET | BUDGET |

## LIBRARY - GENERAL

REVENUE
01-14-00-4250 User Fees - Library
EXPENDITURES
01-14-00-6110
01-14-00-6115
Salaries and wages

01-14-00-6140
Employee Burden

01-14-00-7210 Lending Materials
01-14-00-7211 Supplies \& Postage
01-14-00-7230
01-14-00-7241
Material \& Equipment

01-14-00-7305
Computers \& Peripherals

01-14-00-7312 Professional \& Contractual
01-14-00-7325 Dues, Subscriptions \& Fees
01-14-00-7334
01-14-00-7335 Training
01-14-00-7340 Advertising
01-14-00-7351 Banking \& Insurance
01-14-00-7360 Utilities
01-14-00-7371 Building Maintenance
01-14-00-7392 Project Expenditures
01-14-00-7908 Work Orders - Facilities

|  | 16,417 |  | 18,276 | 16,500 |
| :---: | :---: | :---: | :---: | :---: |
| \$ | 229,926 | \$ | 228,249 | 238,763 |
|  | 67,792 |  | 68,519 | 71,462 |
|  | 44,381 |  | 41,562 | 41,636 |
|  | 6,174 |  | 8,480 | 6,174 |
|  | 5,376 |  | 4,835 | 4,835 |
|  | 1,239 |  | 1,000 | 400 |
|  | 668 |  | 750 | 500 |
|  | 450 |  | 1,500 | 195 |
|  | 4,478 |  | 4,750 | 4,750 |
|  | 275 |  | 400 | 375 |
|  | 1,486 |  | - | - |
|  | 986 |  | - | - |
|  | - |  | 100 | 100 |
|  | 6,259 |  | 5,710 | 5,710 |
|  | 27,723 |  | 27,100 | 27,100 |
|  | 1,983 |  | 2,000 | 2,000 |
|  | 85 |  | - | - |
|  | 2,585 |  | 2,000 | 2,000 |
|  | 401,866 |  | 396,955 | 406,000 |

## LIBRARY - GRANT REVENUES \& EXPENDITURES

LIBRARY - IMLS BASIC GRANT

| 01-14-02-4589 | FEDERAL GRANT REVENUE | \$ | $(7,000)$ | \$ | $(7,000)$ | $(7,000)$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 01-14-02-7210 | Lending Materials |  | 2,140 |  | 3,150 | 3,150 |
| 01-14-02-7211 | Supplies \& Postage |  | 400 |  | 300 | 300 |
| 01-14-02-7230 | Material \& Equipment |  | - |  | 300 |  |
| 01-14-02-7312 | Professional \& Contractual |  | 2,250 |  | 2,250 | 2,250 |
| 01-14-02-7334 | Travel \& Per Diem |  | 918 |  | 750 | 750 |
| 01-14-02-7335 | Training |  | 82 |  | 250 | 250 |
| 01-14-02-7392 | Project Expenditures |  | 1,210 |  | - | 300 |
|  |  |  | - |  | - | - |
| RRARY - IMLS ENHANCEMENT 2011 |  |  |  |  |  |  |
| 01-14-04-4589 | FEDERAL GRANT REVENUE | \$ | $(25,691)$ | \$ | $(20,363)$ | - |
| 01-14-04-6110 | Salaries and wages |  | 9,901 |  | 10,068 | - |
| 01-14-04-6115 | Employee Burden |  | 2,596 |  | 2,562 | - |
| 01-14-04-6140 | Health Insurance |  | 1,186 |  | - | - |
| 01-14-04-7392 | Project Expenditures |  | 12,009 |  | 7,733 | - |
|  |  |  | - |  | - | - |

(Library Grants - continued)
LIBRARY GRANT - PLA
01-14-05-4341 State Revenue - Library
01-14-05-7210 Lending Materials
01-14-05-7211 Supplies \& Postage
01-14-05-7230 Material \& Equipment
01-14-05-7334 Travel \& Per Diem
01-14-05-7335 Training

LIBRARY SMALL GRANTS \& AWARDS
01-14-06-4604 Donations - Library
01-14-06-6110 Salaries and wages
01-14-06-6115 Employee Burden
01-14-06-7210 Lending Materials
01-14-06-7312 Professional \& Contractual
01-14-06-7334 Travel \& Per Diem
01-14-06-7335 Training
01-14-06-7392 Project Expenditures

LIBRARY - IMLS GRANT 2014

| $01-14-07-4589$ | FEDERAL GRANT REVENUE | $\$$ | - | $\$$ | $(47,817)$ |
| :--- | :--- | :--- | :--- | :---: | ---: |
| $01-14-07-6110$ | Salaries and wages |  | - | $\mathbf{2 7 , 1 9 4}$ | $\mathbf{( 6 4 , 9 2 4 )}$ |
| $01-14-07-6115$ | Employee Burden |  | - | 5,869 | $\mathbf{3 5 , 2 5 1}$ |
| $01-14-07-6140$ | Health Insurance |  | - | 3,900 | $\mathbf{4 , 0 0 0}$ |
| $01-14-07-7210$ | Lending Materials | - | - | $\mathbf{1 , 0 0 0}$ |  |
| $01-14-07-7312$ | Professional \& Contractual |  | - | - | $\mathbf{3 , 9 7 5}$ |
| $01-14-07-7334$ | Travel \& Per Diem | - | - | $\mathbf{2 , 2 5 0}$ |  |
| $01-14-07-7335$ | Training |  | - | $\mathbf{2 5 0}$ |  |
| $01-14-07-7392$ | Project Expenditures |  | - | 10,854 | $\mathbf{7 , 2 5 1}$ |
|  |  | - | - | - |  |



The Sheldon Museum and Cultural Center maintains the historical record of the community, preserving photographs, documents, film, art, audiotape, books and objects that record the story of Haines and its importance to Alaska.

Secondly, the Sheldon Museum serves as an educational resource for Haines, providing a nationally accredited venue that can borrow and display objects from other museums for the enjoyment and edification of our populace.

Thirdly, the Sheldon Museum provides a Haines promotional opportunity and serves as a visitor destination.


## FY16 Objectives:

## Personnel (\# of FTEs): 2.69 FTE

- Museum Director, 1 FTE
- Operations Coordinator, $4 / 5$ FTE
- Collections/Exhibits Coordinator, PT (1/3 FTE)
- Bookkeeper (Museum Assistant), PT (1/4 FTE)
- Museum Assistant, Collections, PT (1/6 FTE)
- Janitor, PT (1/7 FTE)

- Complete plan for a facilities expansion to comply with ADA requirements, reduce energy costs and improve harbor-side access to the museum. Improving our facility makes visitor access easier, serves all ages better, and makes us more capable of borrowing significant collection items from other museums.
- Provide exhibits that bring national art and culture to the community, increasing school participation in exhibits by 25\%.
- Begin a traveling exhibit program to promote Haines outside of our region.
- Reinstitute two core positions - Education and Collections. Make full-time and permanent. This gives us adequate staffing for negotiating loans of Haines material currently stored in Eastern and foreign museums and creating exhibits to travel outside of Haines.
- Increase local, regional and national promotion of the museum by 25\%.
- Increase archives and research space by 50\%.


## MUSEUM

| FY14 ACTUAL | FY15 BUDGET | FY16 BUDGET |
| :---: | :---: | :---: |
| \$ 136,299 | \$ 123,015 | 125,366 |
| 34,974 | 36,779 | 34,767 |
| 20,800 | 31,200 | 31,320 |
| 4,906 | 5,300 | 5,200 |
| 818 | - | - |
| $(4,969)$ | - | - |
| 1,591 | 3,000 | 3,000 |
| 194,420 | 199,294 | 199,653 |

This represents Museum expenditures paid by the Borough. For the draft complete Museum budget see the appendix at the end of the budget document.

Per Borough Code 2.100.050 (D) the the museum board of trustees shall: Have authority to allocate borough-appropriated funds for museum staffing within the scope of the collective bargaining agreement with the Local 71 Union

## PARKS

|  |  | FY14 <br> ACTUAL | FY15 BUDGET | FY16 PROPOSED |
| :---: | :---: | :---: | :---: | :---: |
| 01-16-05-6110 | Salaries and wages | \$ 7,938 | \$ 14,104 | 14,168 |
| 01-16-05-6115 | Employee Burden | 2,455 | 5,158 | 5,176 |
| 01-16-05-7211 | Supplies \& Postage | 1,880 | 2,000 | 2,000 |
| 01-16-05-7230 | Material \& Equipment | 16,500 | 8,800 | 3,800 |
| 01-16-05-7312 | Professional \& Contractual | 2,473 | 2,200 | 2,500 |
| 01-16-05-7340 | Advertising | 75 | 90 | 90 |
| 01-16-05-7351 | Banking \& Insurance | 739 | 900 | 400 |
| 01-16-05-7355 | Vehicle Expense | 1,525 | 2,000 | 2,100 |
| 01-16-05-7360 | Utilities | 4,618 | 5,170 | 5,110 |
| 01-16-05-7371 | Building Maintenance \& Repairs | 448 | 1,000 | 1,000 |
| 01-16-05-7901 | Work Orders - Public Works | 7,100 | 2,000 | 3,000 |
| 01-16-05-7908 | Work Orders - Public Facilities | 1,670 | 2,500 | 3,000 |
|  |  | 47,421 | 45,922 | 42,344 |

## Department Description:

CYD contributes to Haines's reputation as a safe and crime free community by helping youth turn into socially responsible and capable citizens. CYD provides youth, particularly middle school youth, opportunities to develop their social and communication skills. CYD focuses on helping young people develop their self-esteem, selfconfidence and resiliency.


## Personnel (\#of FTEs):

- 0.34 FTE (part time - 700 hours per year from September 15 - June 15. CYD's programs are divided into three seasons: Fall, Winter and Spring. Each season will offer at least three organized events and/or youth


## GOAL: Provide a safe and secure community

- CYD provides youth a fun and/or education experience in a structured, well organized environment with adequate adult supervision. CYD delivers its programs with the assistance of several adult volunteers.
- CYD plans to recruit volunteers and donations by organizing a group of supporters that include other youth group organizations and faith-based communities.
- Program ideas include offering non-sports activities such as drama, debate, drum line, spoken word events (e.g., poetry slams and stand-up comedy) and Late Nite Programs.



## COMMUNITY YOUTH DEVELOPMENT

|  |  |  | FY14 ACTUAL |  | $\begin{gathered} \text { FY15 } \\ \text { BUDGET } \end{gathered}$ | FY16 BUDGET |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| REVENUE |  |  |  |  |  |  |
| 01-16-10-4250 | User Fees - CYD |  | 3,485 |  | 5,000 | 3,500 |
| EXPENDITURES |  |  |  |  |  |  |
| 01-16-10-6110 | Salaries and wages | \$ | 5,798 | \$ | 9,965 | 10,335 |
| 01-16-10-6115 | Employee Burden |  | 525 |  | 906 | 936 |
| 01-16-10-7211 | Supplies \& Postage |  | 144 |  | 100 | 100 |
| 01-16-10-7230 | Material \& Equipment |  | 1,026 |  | 2,400 | 1,400 |
| 01-16-10-7241 | Computers \& Peripherals |  | 50 |  | 100 | 100 |
| 01-16-10-7334 | Travel \& Per Diem |  | 5,484 |  | 11,250 | 9,250 |
| 01-16-10-7340 | Advertising |  | 48 |  | 50 | 500 |
| 01-16-10-7351 | Banking \& Insurance |  | 836 |  | 900 | 900 |
| 01-16-10-7355 | Vehicle Expense |  | 664 |  | 900 | 900 |
| 01-16-10-7360 | Utilities |  | 302 |  | 325 | 325 |
| 01-16-10-7392 | Program/Project Expenditures |  | 1,775 |  | 3,200 | 2,050 |
|  |  |  | 16,650 |  | 30,096 | 26,796 |

## Department Description:

Aquatic programs, particularly in communities with working waterfronts, supports the quality of life that economic development wants to achieve. The Haines Swimming Pool offers accessible, enjoyable and varied opportunities for learning and recreation. The Pool is a place where patrons can exercise, relax, and learn to be safe in the water. It teaches adults and children how to swim. It provides residents, particularly children, indoor recreation during the long winter months.


## Personnel (\#of FTEs):

- 2.55 FTE (@ 5,304 hours of staff time to operate the pool for roughly 58 hours per week.


## GOAL: Support Economic Growth and Sustainability

- The pool will be open approximately 58 hours per week for 49 weeks. It will strive to maintain an average attendance of 30 swimmers per day or 10,000 swimmers (or uses) per year.
- User fees will be increased approximately $\$ 0.50$ for adults and seniors/youth. This rate increase will keep user fees at the roughly the same rate as other Alaska communities. The Borough will continue to encourage customers to purchase quarterly passes and punch cards by offering discounts.
- Rental fees, contracts and memorandums of understanding will be adjusted to match hourly rental rates to the actual, hourly cost to operate the pool.
- Ideas for new programs include a "Late Nite" program for youth, swimming and water safety certificate training for fishing captains and deckhands.


MUNICIPAL SWIMMING POOL

|  |  | FY14 ACTUAL | FY15 BUDGET | FY16 BUDGET |
| :---: | :---: | :---: | :---: | :---: |
| REVENUE |  |  |  |  |
| 01-16-15-4257 | Swimming Pool Revenue | 43,072 | 40,000 | 40,000 |
| EXPENDITURES |  |  |  |  |
| 01-16-15-6110 | Salaries and wages | \$ 85,527 | \$ 89,920 | 88,000 |
| 01-16-15-6115 | Employee Burden | 23,058 | 25,259 | 23,219 |
| 01-16-15-6140 | Health Insurance | 15,600 | 15,600 | 15,660 |
| 01-16-15-7211 | Supplies \& Postage | 1,813 | 1,700 | 1,300 |
| 01-16-15-7230 | Material \& Equipment | 4,520 | 3,800 | 2,800 |
| 01-16-15-7241 | Computers \& Peripherals | - | 200 | 200 |
| 01-16-15-7312 | Professional \& Contractual | 1,153 | 2,750 | 1,950 |
| 01-16-15-7334 | Travel \& Per Diem | 1,141 | 900 | 500 |
| 01-16-15-7335 | Training | 1,506 | 1,240 | 1,000 |
| 01-16-15-7340 | Advertising | 469 | 100 | 300 |
| 01-16-15-7351 | Banking \& Insurance | 5,381 | 5,800 | 5,000 |
| 01-16-15-7360 | Utilities | 84,130 | 76,450 | 72,550 |
| 01-16-15-7371 | Building Maintenance \& Repairs | 5,000 | 5,000 | 5,000 |
| 01-16-15-7908 | Work Orders - Facilities | 6,035 | 7,000 | 8,000 |
|  |  | 235,332 | 235,719 | 225,479 |

## FUND 02 TOWNSITE GENERAL FUND

FY16 Budget
REVENUES
Sales Tax ..... \$ 702,000
Property Tax ..... 403,000
State of Alaska ..... 208,246
Miscellaneous Revenues ..... 6,000
1,319,246
EXPENDITURES
Police ..... 492,578
Public Works ..... 557,131
Animal Control ..... 30,753
Allocated Expense ..... 367,267 ..... 1,447,729
TOTAL REVENUE OVER (UNDER) EXPENDITURES ..... $(128,483)$
Transfers$(33,216)$
EXCESS REVENUE OVER (UNDER) EXPENDITURES, ..... $\$(95,267)$
\& OPERATING TRANSFERS\$ 1,656,666
FY15 Budgeted (02) Revenue Over (Under) Expenditures ..... $(310,083)$
FY16 Budgeted (02) Revenue Over (Under) Expenditures ..... $(95,267)$
Projected FY16 Ending Fund (02) Balance ..... 1,251,316
FY14 Ending Fund (02) Balance

## POLICE TOWNSITE FUND 02-02-00

6 Year Crime Trend Based on Haines Uniform Crime Reports

## POLICE DEPARTMENT MISSION:

To protect and serve the residents and visitors of the Haines Borough Townsite through collaborative partnerships within the community that focus on education, prevention, and enforcement activities that ensure our quality of life.


## Personnel (\#of FTEs):

- Chief of Police - 1 Full Time Position
- Police Officer - 4 FTEs - 3 Active Full Time Positions, 1 inactive (frozen) \& open position.


## FY16 Objectives:

- To implement a department in-service training program
- To establish the mission as the performance measure for Patrol operations.
- To implement a five (5) minute or less response time to life threatening emergencies.
- To implement and move forward on Police Management Audit Study recommendations.
- To enhance and build community and police relations.



## HAINES BOROUGH

## POLICE DEPARTMENT

|  |  |  | FY14 ACTUAL |  | $\begin{aligned} & \text { FY15 } \\ & \text { BUDGET } \end{aligned}$ |  | $\begin{aligned} & \text { FY16 } \\ & \text { BUDGET } \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| REVENUE |  |  |  |  |  |  |  |
| 02-02-00-4250 | Miscellaneous Fines \& Fees |  | 3,821 |  | 4,200 |  | 4,500 |
| 02-02-00-4342 | State Revenue |  | 387,220 |  | 387,220 |  | 117,046 |
|  |  |  | 391,041 |  | 391,420 |  | 121,546 |
| EXPENDITURES |  |  |  |  |  |  |  |
| 02-02-00-6110 | Salaries \& Wages | \$ | 288,168 | \$ | 308,811 | \$ | 255,727 |
| 02-02-00-6115 | Employee Burden |  | 95,482 |  | 104,387 |  | 86,451 |
| 02-02-00-6140 | Health Insurance |  | 54,600 |  | 78,000 |  | 62,640 |
| 02-02-00-7211 | Supplies \& Postage |  | 6,154 |  | 5,900 |  | 5,900 |
| 02-02-00-7230 | Material \& Equipment |  | 30,963 |  | 13,450 |  | 12,700 |
| 02-02-00-7241 | Computers \& Peripherals |  | 2,611 |  | 1,150 |  | 1,975 |
| 02-02-00-7312 | Professional \& Contractual |  | 12,974 |  | 31,525 |  | 9,650 |
| 02-02-00-7325 | Dues \& Subscriptions |  | 1,209 |  | 1,150 |  | 1,150 |
| 02-02-00-7334 | Travel \& Per Diem |  | 15,419 |  | 5,000 |  | 7,500 |
| 02-02-00-7335 | Training |  | 1,402 |  | 4,300 |  | 4,300 |
| 02-02-00-7340 | Advertising |  | 1,629 |  | 750 |  | 750 |
| 02-02-00-7351 | Banking \& Insurance |  | 13,428 |  | 15,950 |  | 12,700 |
| 02-02-00-7355 | Vehicle Expense |  | 16,889 |  | 14,900 |  | 13,300 |
| 02-02-00-7360 | Utilities |  | 13,847 |  | 14,350 |  | 14,535 |
| 02-02-00-7901 | Work Orders - Public Works |  | 3,166 |  | 1,000 |  | 2,800 |
| 02-02-00-7908 | Work Orders - Facilities |  | 103 |  | 1,000 |  | 500 |
|  |  |  | 558,046 |  | 601,623 |  | 492,578 |
| ALLOCATED EXPENSE |  |  |  |  |  |  |  |
| 02-99-00-8106 | Allocations - Dispatch Department |  | 230,316 |  | 230,758 |  | 211,354 |
| TOTAL REVENUES O | VER (UNDER) EXPENDITURES | \$ | $(397,321)$ | \$ | $(440,961)$ | \$ | $(582,386)$ |

## Public Works Department 02-04-00

## Public Works Mission:

The Public Works Department provides essential public services and ensures maintenance, safety and serviceability of roads, parks and fleet vehicles through direct action or contracted services.

## Personnel (\#of FTEs):

- 1 Public Works Superintendent (FT)
- 1 Mechanic/Operator (FT)
- 2 Operators (FT)



## FY16 Objectives:

- Develop and implement a strategic road maintenance plan for townsite roads (Phase II).
- Identify areas within the townsite for snow storage (purchase/lease).
- Implement Operator training through AKDOT.
- Implement FacilityDude management program to track and assist in the planned maintenance of Borough roads and equipment/vehicle fleet.



## HAINES BOROUGH

## FY16 BUDGET

## PUBLIC WORKS



EXPENDITURES

| $02-04-00-6110$ | Salaries \& Wages | $\$$ | 217,748 | $\$$ |
| :--- | :--- | ---: | ---: | ---: |
| $02-04-00-6115$ | Employee Burden | $\mathbf{2 2 1 , 1 5 1}$ | $\mathbf{\$}$ | $\mathbf{2 1 7 , 9 0 7}$ |
| $02-04-00-6140$ | Health Insurance | 74,195 | 80,006 | $\mathbf{7 7 , 1 3 4}$ |
| $02-04-00-7211$ | Supplies \& Postage | 59,800 | 62,400 | $\mathbf{6 2 , 6 4 0}$ |
| $02-04-00-7230$ | Material \& Equipment | 221 | 400 | $\mathbf{4 0 0}$ |
| $02-04-00-7241$ | Computers \& Peripherals | 112,278 | 107,000 | $\mathbf{9 9 , 0 0 0}$ |
| $02-04-00-7312$ | Professional \& Contractual | 441 | - | - |
| $02-04-00-7325$ | Dues \& Subscriptions | 36,885 | 38,200 | $\mathbf{3 8 , 2 0 0}$ |
| $02-04-00-7334$ | Travel \& Per Diem | 360 | 100 | $\mathbf{1 0 0}$ |
| $02-04-00-7335$ | Training | 1,655 | 1,450 | $\mathbf{2 , 4 5 0}$ |
| $02-04-00-7340$ | Advertising | 100 | 500 | $\mathbf{1 , 0 0 0}$ |
| $02-04-00-7351$ | Banking \& Insurance | 173 | 500 | $\mathbf{5 0 0}$ |
| $02-04-00-7355$ | Vehicle Expense | 9,221 | 10,720 | $\mathbf{7 , 6 0 0}$ |
| $02-04-00-7360$ | Utilities | 79,396 | 87,050 | $\mathbf{7 1 , 3 5 0}$ |
| $02-04-00-7371$ | Building Maintenance \& Repairs | 63,686 | 62,250 | $\mathbf{5 8 , 8 5 0}$ |
| $02-04-00-7375$ | Rentals | 1,124 | - | - |
| $02-04-00-7901$ | Work Orders - Public Works | 113 | - | - |
| $02-04-00-7908$ | Work Orders - Facilities | $(80,521)$ | $(95,200)$ | $\mathbf{( 9 5 , 0 0 0 )}$ |
|  |  | 14,693 | 15,000 | $\mathbf{1 5 , 0 0 0}$ |
|  | 591,567 | 591,527 | $\mathbf{5 5 7 , 1 3 1}$ |  |

## HAINES BOROUGH

## FY16 BUDGET

## 17 LAND DEVELOPMENT \& SALES

| REVENUES |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 17-01-00-4615 | Proceeds from Land Sales | \$ | 466,632 | \$ | 25,000 | \$ | 20,000 |
|  |  |  | 466,632 |  | 25,000 |  | 20,000 |
| EXPENDITURES |  |  |  |  |  |  |  |
| 17-01-00-7211 | Supplies \& Postage | \$ | 10 | \$ | 50 | \$ | 50 |
| 17-01-00-7312 | Professional \& Contractual |  | 26,365 |  | 3,150 |  | 1,150 |
| 17-01-00-7334 | Travel \& Per Diem |  | - |  | 200 |  | - |
| 17-01-00-7340 | Advertising |  | - |  | 500 |  | 500 |
| 17-01-00-7351 | Banking \& Insurance |  | 100 |  | 150 |  | 200 |
|  |  |  | 26,475 |  | 4,050 |  | 1,900 |
| TRANSFERS |  |  |  |  |  |  |  |
| 17-98-00-8252 | Operating Transfers - OUT to Perm. Fund |  | 401,019 |  | 8,081 |  | 7,022 |
| ALLOCATED EXPENSE |  |  |  |  |  |  |  |
| 17-99-00-8101 | Allocations - Administration | \$ | 5,743 | \$ | 2,861 |  | 2,951 |
| 17-99-00-8104 | Allocations - Finance |  | 4,109 |  | 4,377 |  | 4,722 |
| 17-99-00-8105 | Allocations - Assessment/Land Mgmt |  | 4,779 |  | 5,631 |  | 3,405 |
|  |  |  | 14,631 |  | 12,869 |  | 11,078 |
| Total Expenditures, Transfers, \& Allocations |  |  | 442,125 |  | 25,000 |  | 20,000 |
| EXCESS REVENUE OVER (UNDER) EXPENDITURES, Allocations, \& OPERATING TRANSFERS |  | \$ | 24,507 | \$ | - | \$ | - |
|  |  |  |  |  |  |  |  |

## AMBULANCE MEDICAL SVC AREA 20-03-00

## Department Description:

The Haines Volunteer Fire Department, through its members, is dedicated to protecting life and property through public safety education, fire prevention, fire suppression and emergency medical response.

## Personnel (\#of FTEs):

- 1 Fire Chief (Stipend)
- 1 Training Officer (FT)
- 1 EMT Fire Fighter (FT)
- 48 Volunteers
- Shares staff with FD\#1



## FY16 Objectives:

- Hire a new Training Officer with Al's retirement.
- Train the many new volunteers.
- Increase the opportunity for training for EMS volunteers. Send a volunteer to Seattle to do a ride along for a few days, this would expose one to many types of calls in a very short time frame.
- A new fully equipped Ambulance is $\$ 175,000$ we have been very blessed in that the last 3 ambulances have been grant funded with as little as a $17 \%$ match. In the next 10 years without a grant we will need to look at funding a new ambulance.



## HAINES BOROUGH

## FY16 BUDGET

## 20 MEDICAL SERVICE AREA

## REVENUE

20-01-09-4130
EXPENDITURES

LOCAL EMERGENCY PLANNING

20-01-00-7211
20-01-00-7240
Supplies \& Postage

20-01-00-7312 Professional \& Contractual
20-01-00-7335
Training

OTHER MEDICAL SERVICES
20-02-00
AMBULANCE

| $20-03-00-7211$ | Supplies \& Postage |
| :--- | :--- |
| 20-03-00-7230 | Material \& Equipment |

20-03-00-7312 Professional \& Contractual
20-03-00-7325 Dues, Subscriptions, \& Fees
20-03-00-7334 Travel \& Per Diem
20-03-00-7335 Training
20-03-00-7340
Advertising
20-03-00-7351 Banking \& Insurance
20-03-00-7355 Vehicle Expense
20-03-00-7360 Utilities
20-03-00-7901 Work Orders - Public Works

TRANSFERS
20-98-00-8253 Operating Transfer - OUT fr MSA
ALLOCATED EXPENSE
20-99-03-8101
Allocations - Administration
20-99-03-8104
Allocations - Finance
20-99-03-8106 Allocations - Dispatch Department
20-99-03-8107 Allocations - Fire Department
20-99-03-8120 Allocations - Information Technology

Total Expenditures, Transfers \& Allocated Expense
EXCESS REVENUE OVER (UNDER) EXPENDITURES,
ALLOCATIONS, \& OPERATING TRANSFERS

| FY14 | FY15 | FY16 |
| :---: | :---: | :---: |
| ACTUAL | BUDGET | PROPOSED |


| \$ | 246,769 | \$ | 247,000 |  | 252,000 |
| :---: | :---: | :---: | :---: | :---: | :---: |
| \$ | - | \$ | 500 | \$ | 500 |
|  | 3,671 |  | - |  | - |
|  | - |  | 8,000 | \$ | 8,000 |
|  | - |  | 1,500 |  | 1,500 |
|  | 3,671 |  | 10,000 |  | 10,000 |
|  | 28,750 |  | 28,750 | \$ | 28,750 |
| \$ | 333 | \$ | 750 | \$ | 750 |
|  | 11,800 |  | 9,750 |  | 8,600 |
|  | 521 |  | 2,460 |  | 2,350 |
|  | - |  | - |  | 400 |
|  | 3,745 |  | 7,200 |  | 8,300 |
|  | 10,263 |  | 7,550 |  | 8,050 |
|  | - |  | 100 |  | 100 |
|  | 4,905 |  | 5,000 |  | 5,200 |
|  | 1,701 |  | 3,150 |  | 2,350 |
|  | 8,250 |  | 8,175 |  | 7,685 |
|  | 86 |  | 400 |  | 500 |
|  | 41,603 |  | 44,535 |  | 44,285 |

5,000

1,476
9,013
67,564
89,825
593
168,471
256,506
$\xlongequal{\$ \quad(75,902)} \xlongequal{\$ \quad(17,013)} \xlongequal{\$(4,506)}$
\$ 124,131
$(17,013)$
$(4,506)$
102,612

# FUND 23 ECONOMIC DEVELOPMENT \& TOURISM PROMOTION FUND 

FY16 Budget
REVENUES
Sales Tax ..... \$ 503,000
Miscellaneous Revenues503,000
EXPENDITURES
Tourism Promotion ..... 341,227
Economic Development ..... 160,783
Allocated Expense ..... 25,342527,352
TOTAL REVENUE OVER (UNDER) EXPENDITURES ..... $(24,352)$
Transfers
EXCESS REVENUE OVER (UNDER) EXPENDITURES, ..... \$ $(24,352)$
\& OPERATING TRANSFERS
FY14 Ending Fund (23) Balance ..... \$ 391,004
FY15 Budgeted (23) Revenue Over (Under) Expenditures ..... $(41,987)$
FY16 Budgeted (23) Revenue Over (Under) Expenditures ..... $(24,352)$
Projected FY16 Ending Fund (23) Balance ..... 324,665

## CED: Tourism Department 23-02-00

## Department Description:

Sales tax pays for nearly half of the Borough's operating expenses -- and tourism generates approximately half of the Borough's sales tax. The Borough's Tourism Department provides it some influence over this vital revenue source. The primary mission of the Tourism Department is to sustain and grow those tourism and hospitality industries that generate this important source of revenue. It promotes Haines as a popular destination place for


## Personnel (\#of FTEs):

- 2.91 FTE ( 2.00 full-time and 0.91 part-time/seasonal)


## Goal: Support Economic Growth and Sustainability

- Continue to work with the Tourism Advisory Board to develop and promote new tourism products.
- Update existing presentations regarding Haines as a port of destination for cruise ships and an ideal vacation destination for independent travelers.
- Strategically enhance and promote winter tourism.
- Prepare and coordinate a schedule of "Borough-Sponsored" events.
- Work in conjunction with the Chamber of Commerce, Chilkat Arts Center, Fairgrounds and local hotels and restaurants to coordinate services during conferences and non-borough-sponsored events.
- Develop and/or participate in an on-line social media marketing platform that promotes tourism in Haines.
- Revise the existing marketing strategy to include more on-line advertisements.


HAINES BOROUGH

## TOURISM PROMOTION



FY16 BUDGET


| FY14 | FY15 | FY16 |
| :---: | :---: | :---: |
| ACTUAL | BUDGET | BUDGET |


| TOURISM |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 23-02-00-6110 | Salaries \& Wages | \$ | 98,398 | \$ | 105,766 | 108,229 |
| 23-02-00-6115 | Employee Burden |  | 32,616 |  | 32,794 | 33,531 |
| 23-02-00-6140 | Health Insurance |  | 28,600 |  | 31,200 | 31,320 |
| 23-02-00-7211 | Supplies \& Postage |  | 9,700 |  | 9,150 | 9,150 |
| 23-02-00-7230 | Material \& Equipment |  | 811 |  | 2,370 | 2,000 |
| 23-02-00-7241 | Computers \& Periperals |  | 2,482 |  | 3,000 | 500 |
| 23-02-00-7312 | Professional \& Contractual |  | 11,257 |  | 55,450 | 13,000 |
| 23-02-00-7325 | Dues \& Subscriptions |  | 9,355 |  | 9,330 | 9,000 |
| 23-02-00-7332 | Discretionary Expense |  | 481 |  | 500 | 500 |
| 23-02-00-7334 | Travel \& Per Diem |  | 16,076 |  | 16,183 | 11,672 |
| 23-02-00-7335 | Training \& Registration |  | 6,694 |  | 5,995 | 5,625 |
| 23-02-00-7340 | Advertising |  | 98,453 |  | 102,850 | 77,850 |
| 23-02-00-7351 | Banking \& Insurance |  | 1,730 |  | 1,840 | 1,800 |
| 23-02-00-7360 | Utilities |  | 22,461 |  | 23,200 | 17,650 |
| 23-02-00-7371 | Building Maintenance \& Repairs |  | 3,862 |  | 5,000 | 3,500 |
| 23-02-00-7392 | Events \& Projects |  | - |  | - | 10,000 |
| 23-02-00-7710 | Appropriations from Assembly |  | 17,000 |  | 17,500 | 17,500 |
| 23-02-00-7901 | Work Orders - Public Works |  | 59 |  | - | 100 |
| 23-02-00-7908 | Work Orders - Facilities |  | 2,782 |  | 5,000 | 4,000 |
| 23-02-00-7955 | Work Orders-Tour/Econ Dev |  | $(15,390)$ |  | $(16,000)$ | $(15,700)$ |
|  |  |  | 347,428 |  | 411,128 | 341,227 |

## Community \& Economic Development

## Department Description:

Haines Borough strives to boost the economic vitality of Haines by creating access to capital for the retention and expansion of existing businesses while also devoting an appropriate amount of resources to create incentives that attract new businesses. It seeks to enhance the quality of life, particularly for its residents who are less fortunate, by supporting local nonprofits through its Grant Writing Team and on-going dialogue to coordinate the delivery of services.


## Personnel (\#of FTEs):

- 1.00 FTE (full time)


## GOAL: Support Economic Growth and Sustainability

- Expand the Borough's website to include access to various types of business loans and assistance.
- Prospect for new businesses and prepare development proposals to entice them to locate in Haines.
- Explore the feasibility and development of the wood pellet, fish byproduct and shell fish industries in Haines.
- Develop an on-line marketing platform that promotes a variety of Haines brands, products and businesses.
- Perform a "supply-chain" marketing analysis and, if found feasible, initiate development projects to create a market and industry for the Lutak Dock, wood pellet furnaces and Mosquito Lake Ag Project.
- Create a variety of design scenarios for downtown Haines that include street amenities, social gathering places and internet hotspots.



## HAINES BOROUGH

FY16 BUDGET

## ECONOMIC DEVELOPMENT

|  |  | $\begin{gathered} \text { FY14 } \\ \text { ACTUAL } \end{gathered}$ |  |  | $\begin{gathered} \text { FY15 } \\ \text { BUDGET } \end{gathered}$ | FY16 <br> PROPOSED |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 23-03-00-6110 | Salaries \& Wages | \$ | 2,200 | \$ | 59,020 | 64,958 |
| 23-03-00-6115 | Employee Burden |  | 197 |  | 16,223 | 19,910 |
| 23-03-00-6140 | Health Insurance |  | - |  | 11,380 | 18,948 |
| 23-03-00-7211 | Supplies \& Postage |  |  |  | 1,100 | 622 |
| 23-03-00-7230 | Material \& Equipment |  | 3,262 |  | 500 | 500 |
| 23-03-00-7241 | Computers \& Periperals |  | - |  | 2,000 | - |
| 23-03-00-7312 | Professional \& Contractual |  | 45,370 |  | 10,000 | 45,000 |
| 23-03-00-7325 | Dues \& Subscriptions |  | 45 |  | 400 | 800 |
| 23-03-00-7332 | Discretionary Expense |  | 100 |  | 1,000 | 600 |
| 23-03-00-7334 | Travel \& Per Diem |  | 4,284 |  | 10,600 | 6,100 |
| 23-03-00-7335 | Training \& Registration |  | 599 |  | 725 | 725 |
| 23-03-00-7340 | Advertising |  | 150 |  | 500 | 500 |
| 23-03-00-7351 | Banking \& Insurance |  | 222 |  | 600 | 375 |
| 23-03-00-7360 | Utilities |  | 35 |  | 1,430 | 1,745 |
| 23-03-00-7900 | Work Orders - Administration |  | 12,565 |  | - | - |
|  |  |  | 69,029 |  | 115,478 | 160,783 |

## FIRE SERVICE AREA \#1 FIRE 25-01-00

## Department Description:

The Haines Volunteer Fire Department, through its members, is dedicated to protecting life and property through public safety education, fire prevention, fire suppression and emergency medical response.


## FY16 Objectives:



- Hire a new Training Officer with Al's retirement.
- Train the many new volunteers.
- Locate funding for a FF1 and/or FF2 class in Haines.
- Continue to add to the equipment sinking fund. Engine 1, a 1976 pumper, needs to be replaced $(\$ 400,000)$. In six years, airpacks will need to be replaced $(\$ 150,000)$. Most of our $21 / 2$ and 3 inch fire hose is from the 70s and is in need of replacement.



## 25 FIRE SERVICE AREAS

FIRE DISTRICT \#1

## REVENUES

## 25-01-00-4021 <br> EXPENDITURES

Real Property Taxes

25-01-00-6110
25-01-00-6115
25-01-00-6140
25-01-00-7211
25-01-00-7230 Material \& Equipment
25-01-00-7312 Professional \& Contractual
25-01-00-7325 Dues \& Subscriptions
25-01-00-7334 Travel \& Per Diem
25-01-00-7335 Training
25-01-00-7340 Advertising
25-01-00-7351 Banking \& Insurance
25-01-00-7355 Vehicle Expense
25-01-00-7360 Utilities
25-01-00-7901 Work Orders - Public Works
TOTAL DIRECT EXPENSE - FD\#1
TRANSFERS
25-98-00-8207 Operating Xfer - From Fire
ALLOCATED EXPENSE
25-99-01-8101
25-99-01-8104
25-99-01-8106 Allocations - Dispatch Department
25-99-01-8107 Allocations - Fire Department
25-99-01-8120 Allocations - Information Technology

Total Expenditures, Transfers \& Allocations - FD\#1
FD\#1 EXCESS REVENUE OVER (UNDER) EXPENDITURES, ALLOCATIONS, \& OPERATING TRANSFERS

| FY14 ACTUAL |  | $\begin{gathered} \text { FY15 } \\ \text { BUDGET } \end{gathered}$ |  | FY16 <br> PROPOSED |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| \$ | 193,183 | \$ | 198,500 | \$ | 191,000 |
| \$ | 102,495 | \$ | 105,854 |  | 100,505 |
|  | 35,832 |  | 38,237 |  | 35,245 |
|  | 31,200 |  | 31,200 |  | 31,320 |
|  | 443 |  | 1,200 |  | 1,200 |
|  | 10,823 |  | 11,650 |  | 10,200 |
|  | 421 |  | 960 |  | 900 |
|  | 265 |  | 650 |  | 1,050 |
|  | 1,792 |  | 4,000 |  | 4,000 |
|  | 3,048 |  | 5,000 |  | 5,000 |
|  | - |  | 100 |  | 100 |
|  | 11,879 |  | 9,150 |  | 7,700 |
|  | 4,049 |  | 5,600 |  | 5,150 |
|  | 9,792 |  | 11,395 |  | 11,375 |
|  | 388 |  | 1,000 |  | 1,000 |
|  | 212,427 |  | 225,996 |  | 214,745 |

## FIRE DISTRICT \#3 - KLEHINI VALLEY VOLUNTEER FIRE DEPARTMENT

## REVENUES

| 25-02-00-4025 | Real Property Taxes | \$ | 28,359 | \$ | 28,418 | \$ | 31,908 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| EXPENDITURES |  |  |  |  |  |  |  |
| 25-02-00-7710 | Appropriations from the Assembly |  | 28,359 |  | 28,418 |  | 28,418 |
| ALLOCATED EXPENSE |  |  |  |  |  |  |  |
| 25-99-02-8106 | Allocations - Dispatch Department |  | - |  | - |  | 3,490 |
| FD\#3 EXCESS REVEN | JE OVER (UNDER) EXPENDITURES, | \$ | - | \$ | - | \$ | - |
| ALLOCATIONS, 8 | OPERATING TRANSFERS |  |  |  |  |  |  |

Additional detail for the Klehini Valley Volunteer Fire Department budget can be found in the appendix to the budget.

## HAINES BOROUGH

FY16 BUDGET

## FY14

ACTUAL
FY15
BUDGET
FY16
BUDGET

## 34 COMMERCIAL PASSENGER VESSEL TAX

## REVENUES

34-01-00-4341 State Revenue

## EXPENDITURES

34-01-00-7211 Supplies \& Postage
34-01-00-7230 Material \& Equipment
34-01-00-7312 Professional \& Contractual
34-01-00-7907 Work Orders - Ports/Harbor
34-01-00-7908 Work Orders - Public Facilities
34-01-00-7955 Work Orders-Tour/Econ Dev
34-98-00-8254 Operating Transfers - CPV Tax

EXCESS REVENUE OVER (UNDER) EXPENDITURES, ALLOCATIONS, \& OPERATING TRANSFERS

| FY14 Ending Fund (34) Deferred Revenue | $\mathbf{8 , 3 5 8}$ |
| :--- | ---: | ---: |
| FY15 Budgeted (34) Unearned Revenue | $\mathbf{3 8 , 3 2 5}$ |
| FY16 Budgeted (34) Unearned Revenue | $\mathbf{2 4 , 2 5 9}$ |
|  |  |

Operating Transfers for:

- $\$ 7,800$ to fund 01 for second dispatcher when cruise ship is in port
- $\$ 33,216$ to refund fund 02 for PC Dock trestle replacement per Ord \#14-01-365
$-\$ 6,000$ to water fund for full cost of water purchased by ships


## HAINES BOROUGH

## FY16 BUDGET

## 50 CAPITAL IMPROVEMENT PROJECTS



Capital Improvement Projects (CIP) Six-Year Plan FY16-FY21

| Year | Item | Description | Cost | Funding Source |
| :---: | :---: | :---: | :---: | :---: |
| FY16 | Chilkat Center | CCA Upper Auditiorium Interior Repairs | \$14,000 | CIP |
| FY16 | Chilkat Center | Equipment Sinking Fund (CCA AHU 2021) | \$25,000 | CIP / ID Grant / Loan |
| FY16 | Chilkat Center | Siding Repair and Paint | \$20,000 | CIP |
| FY16 | Excursion Inlet | Boarding Float (combine w/ FY15 appropriation) Desig | \$25,000 | CIP |
| FY16 | Facilities Shop | Addition to Public Works Shop | \$150,000 | CIP |
| FY16 | Facilities/PW | Forklift Tire Replacement | \$12,000 | CIP |
| FY16 | Fire Department | Equipment Sinking Fund (Engine 1 Pumper) | \$25,000 | CIP /TSA |
| FY16 | Fire Department | Equipment Sinking Fund (HVFD SCBA 5-year plan) | \$32,500 | CIP /TSA |
| FY16 | Fire Department | Replace Fire Hose (1st of 3 phases) | \$7,700 | CIP /TSA |
| FY16 | Information Tech. | Thin Client Assessment | \$7,500 | CIP |
| FY16 | KVVFD | Equipment Sinking Fund (KVVFD Tanker) | \$25,000 | CIP / KVVFD |
| FY16 | KVVFD | Replace SCBA (12) | \$20,800 | CIP |
| FY16 | Oslund Park | Repairs to Oslund Park Quonset | \$10,500 | CIP |
| FY16 | PW / WS / P\&Z | Large Format Scanner | \$6,000 | CIP |
| FY16 | Pool/Facilities | Locker Room Plumbing Mechanical | \$30,000 | CIP |
| FY16 | Public Safety Building | PSB Exterior Renovation (Phase I of IV) | \$25,000 | CIP /TSA |
| FY16 | Public Works | Equipment Sinking Fund (PW Heavy Equipment) | \$50,000 | CIP /TSA |
| FY16 | Public Works | Major Road D-1 (4" Lift) | \$11,500 | CIP |
| FY16 | Public Works | Moose Lane Widening to ROW | \$22,300 | CIP /TSA |
| FY16 | Public Works | Re-seed and topsoil for Tlingit Park 50\% | \$7,400 | CIP |
| FY16 | Public Works | Road Improvements | \$160,000 | CIP / TSA |
| FY16 | Senior Center | Replace Siding \& Doors Senior Center | \$80,000 | CIP/Legislative Grant |
| FY16 | Sewer | Wastewater Treament Plant Improvements | \$69,000 | CIP / DEC Loan / Sewer Fund |
| FY16 | Sheldon Museum | Replace Museum Roofing | \$50,000 | CIP |
| FY16 | Water | Tower Road Water Tank Roof Replacement | \$40,000 | CIP |
| FY16 | Water | Townsite Fire Hydrants | \$12,000 | CIP / TSA |
| FY16 | Water | Water Plant Door Replacement | \$25,000 | CIP |
| FY16 | Harbor | South Portage Cove Harbor Expansion (FY15-FY17) | \$19,500,000 | Legislative Grant |
| FY16 | High School | High School Roof Repairs | \$60,000 | Legislative Grant |
| FY16 | High School | Voc Ed Building Mechanical Upgrades | \$848,000 | G.O. Bond |
| FY16 | Lutak Dock | Lutak Dock Upgrades - Phase I | \$100,000 | Lutak Dock Enterprise Fund |
| FY16 | Sewer | Replace West Fair Drive Sewer Main | \$171,200 | Sewer Fund / LID |
| FY16 | Sewer | Wastewater Treatment Facility Upgrades Phase I | \$1,700,000 | CIP / DEC Loan / Sewer Fund |
| FY16 | Tourism | People Mover Cart | \$18,000 | Head Tax |
| FY16 | Water | Piedad Water Tank, Springs, and Chlorination | \$565,500 | DEC Grant / Loan |


| Year | Item | Description | Cost | Funding Source |
| :---: | :---: | :---: | :---: | :---: |
| FY17 | Chilkat Center | Equipment Sinking Fund (CCA AHU 2021) | \$25,000 | CIP |
| FY17 | Excursion Inlet | Community-wide Improvements | \$20,000 | CIP |
| FY17 | Facilities | Utility Truck | \$30,000 | CIP |
| FY17 | Fire Department | Replace Fire Hose (2nd of 3 phases) | \$5,400 | CIP |
| FY17 | Fire Department | Equipment Sinking Fund (HVFD SCBA 5-year plan) | \$32,500 | CIP |
| FY17 | Fire Department | New Pickup Truck | \$30,000 | CIP |
| FY17 | Fire Department | Equipment Sinking Fund (Engine 1 Pumper) | \$25,000 | CIP |
| FY17 | KVVFD | Equipment Sinking Fund (KVVFD Tanker) | \$25,000 | CIP / KVVFD |
| FY17 | Police Department | New Vehicle (2014 Ford Interceptor SUV Patrol) | \$36,000 | CIP |
| FY17 | Public Safety Building | PSB Exterior Renovation | \$25,000 | CIP |
| FY17 | Public Works | New Pickup w/Utility Box and Pipe Rack | \$35,000 | CIP |
| FY17 | Public Works | Road Improvements | \$205,000 | CIP |
| FY17 | Public Works | Equipment Sinking Fund (PW Heavy Equipment) | \$55,000 | CIP |
| FY17 | Tlingit Park | Re-seed and topsoil for Tlighet Park 50\% | \$7,400 | CIP/Operating Budget 50\% |
| FY17 | Sewer | Sewer Lift Station and Controls, Beach Rd. @ 1 mile | \$56,000 | CIP |
| FY17 | Sewer | Skyline Lift Station upgrade | \$75,000 | CIP |
| FY17 | Sewer | Wastewater Treatment Facility Upgrades Phase II | \$3,980,000 | Legislative/DEC |
| FY17 | Sheldon Museum | Museum Humidifier | \$50,000 |  |
| FY17 | Water | Young Road Water Main Relocation | \$273,200 | DEC |
| FY17 | Water | Townsite Fire Hydrants | \$12,400 | CIP |
| FY17 | Water | Water Line Extend FAA, Mt. Riley, Small Tracts | \$1,000,000 | DEC/LID/CIP |
| FY17 | Water/Sewer | New Utility Pickup Truck | \$30,000 | CIP |
| FY18 | Admin | New Copier | \$25,000 | CIP |
| FY18 | Chilkat Center | Equipment Sinking Fund (CCA AHU 2021) | \$25,000 | CIP |
| FY18 | Excursion Inlet | Community-wide Improvements | \$25,000 | CIP |
| FY18 | Public Safety Building | PSB Exterior Renovation | \$25,000 | CIP |
| FY18 | Fire Department | Replace Fire Hose (3rd of 3 phases) | \$2,700 | CIP |
| FY18 | Fire Department | Equipment Sinking Fund (HVFD SCBA 5-year plan) | \$32,500 | CIP |
| FY18 | Fire Department | Replace Engine 3 Tanker Truck | \$130,000 | Sinking Fund / HVFD |
| FY18 | Fire Department | Equipment Sinking Fund (Truck) | \$25,000 | CIP |
| FY18 | KVVFD | Equipment Sinking Fund (KVVFD Tanker) | \$25,000 | CIP / KVVFD |
| FY18 | Museum | Siding Replacement | \$100,000 | CIP |
| FY18 | Public Works | Road Improvements | \$211,000 | CIP |
| FY18 | Parks | Parks Pick-Up Truck | \$25,000 | CIP |
| FY18 | Public Works | Loader with Wing and V Plow | \$340,000 | Equipment Sinking |
| FY18 | Public Works | Equipment Sinking Fund (PW Heavy Equipment) | \$57,000 | CIP |
| FY18 | Sewer | Sewer Lift Station and Controls, Beach Rd. @ 1 mile | \$56,000 | CIP |


| Year | Item | Description | Cost | Funding Source |
| :---: | :---: | :---: | :---: | :---: |
| FY18 | Sewer | Highland Estates Sewer Extension | \$745,560 | CIP |
| FY18 | Water | Townsite Fire Hydrants | \$12,800 | CIP |
| FY18 | Water | Extend Water Main Small Tracts/Bear Trail Lane | \$1,725,000 | LID/DEC Loan |
| FY18 | Water | Water Plant Expansion and Upgrades | \$2,500,000 | DEC/Water/CIP |
| FY19 | Fire | Sinking Fund Replace SCBA (25) | \$32,500 | CIP |
| FY19 | Water | Townsite Fire Hydrants | \$13,200 | CIP |
| FY19 | Chilkat Center | Equipment Sinking Fund (CCA AHU 2021) | \$25,000 | CIP |
| FY19 | Tlingit Park | Tlighit Park Pavilion Replacement | \$25,000 | CIP |
| FY19 | Public Safety Building | PSB Exterior Renovation | \$25,000 | CIP |
| FY19 | Fire Department | Equipment Sinking Fund (Replace Engine 1) | \$30,000 | CIP |
| FY19 | KVVFD | Equipment Sinking Fund (KVVFD Tanker) | \$25,000 | CIP / KVVFD |
| FY19 | Pool | Replace Handrails and Guardrails | \$51,000 | Legislative Request |
| FY19 | Public Works | Road Improvements | \$217,000 | CIP |
| FY19 | Public Works | Equipment Sinking Fund (PW Heavy Equipment) | \$59,000 | CIP |
| FY19 | Public Works | Dump Truck | \$200,000 | CIP |
| FY19 | Tlingit Park Restroom | Replace Roofing on Tlingit Park Restrooms | \$6,000 | CIP |
| FY19 | Water Plant | Bathroom and Septic Upgrades | \$12,000 | CIP |
| FY20 | Water | Townsite Fire Hydrants | \$13,600 | CIP |
| FY20 | Chilkat Center | Equipment Sinking Fund (CCA AHU 2021) | \$25,000 | CIP |
| FY20 | Facilities | Sinking Fund | \$12,000 | CIP |
| FY20 | Chilkat Center | CCA AHU controls and pumps | \$70,000 | CIP |
| FY20 | Fire Department | Equipment Sinking Fund (Truck) | \$22,000 | CIP |
| FY20 | Public Works | Road Improvements | \$223,000 | CIP |
| FY20 | Public Works | Equipment Sinking Fund (PW Heavy Equipment) | \$61,000 | CIP |
| FY21 | Water | Townsite Fire Hydrants | \$14,100 | CIP |
| FY21 | Facilities | Equipment Sinking Fund (CCA AHU 2021) | \$25,000 | CIP |
| FY21 | Fire Department | Equipment Sinking Fund | \$30,000 | CIP |
| FY21 | Public Works | Road Improvements | \$229,000 | CIP |
| FY21 | Port Chilkoot Dock | Port Chilkoot Dock Improvements - Phase III | \$860,000 | Legislative Request |
| FY21 | Public Works | Equipment Sinking Fund (PW Heavy Equipment) | \$63,000 | CIP |

## HAINES BOROUGH

## 61 EQUIPMENT SINKING FUND

| FY14 | FY15 | FY16 |
| :---: | :---: | :---: |
| ACTUAL | BUDGET | PROPOSED |



| Transfers to Sinking Fund to save for purchase of: |  |
| :--- | :--- |
| -Chilkat Center Air Handling Unit Replacement | $\$ 25,000$ |
| -HVFD Pumper Truck Replacement | $\$ 25,000$ |
| -HVFD SCBA Equipment Replacement | $\$ 32,500$ |
| -KVVFD Tanker Truck | $\$ 25,000$ |
| -Public Works Heavy Equipment | $\$ 50,000$ |

## Haines Borough Equipment Sinking Fund Projected Balances as of June 30, 2016

## Ambulance

FY96 Appropriation ..... \$ 5,000
FY97 Appropriation ..... 5,000
FY98 Appropriation ..... 5,000
FY99 Appropriation ..... 5,000
FYOO Appropriation ..... 5,000
FY01 Appropriation ..... 5,000
FYO2 Appropriation ..... 5,000
FY03 Appropriation ..... 5,000
FY05 Appropriation ..... 5,000
FY05 Purchase Ambulance ..... $(32,364)$
FY06 Appropriation ..... 5,000
FY07 Appropriation ..... 5,000
FY08 Appropriation ..... 5,000
FY09 Appropriation ..... 5,000
FY10 Appropriation ..... 5,000
FY11 Appropriation ..... 5,000
FY11 Match for Ambulance Grant ..... $(17,432)$
FY12 Appropriation ..... 5,000
FY13 Appropriation ..... 5,000
FY14 Appropriation ..... 5,000
FY15 Appropriation ..... 5,000
FY16 Proposed Budget ..... 5,000
Projected Balance ..... $\$ 50,204$
Fire Department -HVFD Truck
FY03 Appropriation ..... \$ 15,000
FY05 Appropriation ..... 30,000
FY06 Appropriation ..... 15,000
FY07 Appropriation ..... 10,000
FY07 Purchase Fire Truck ..... $(35,200)$
FY08 Appropriation ..... 5,000
FY09 Appropriation ..... 5,000
FY10 Appropriation ..... 5,000
FY11 Appropriation ..... 5,000
FY13 Appropriation ..... 40,000
FY14 Appropriation ..... 35,000
FY14 Purchase Fire Truck ..... $(46,842)$
FY15 Appropriation ..... 20,000
FY16 Proposed Budget ..... 25,000
Projected Balance ..... \$ 127,958
NEW FY16 Fire Department -HVFD SCBA Equipment Replacement (need \$162,500 in 2020)
FY16 Proposed Budget ..... \$ 32,500
NEW FY16 Fire Department -KVVFD Truck (Tanker Truck)FY16 Proposed Budget \$ 25,000
NEW FY16 Chilkat Center Air Handling Units (Est. \$150K in 2021 - total project cost ~\$300K)
FY16 Proposed Budget ..... $\$ \quad 25,000$
NEW FY16 e911 Equipment Replacement
FY16 Proposed Budget ..... $\$ \quad 19,466$
Public Works Equipment
Cumulative Fund Balance ..... \$ 5,435
FY98 Appropriation ..... 60,000
FY99 Appropriation ..... 10,000
FYOO Appropriation ..... 10,000
FY01 Appropriation ..... 10,000
FY02 Appropriation ..... 10,000
FY03 Appropriation ..... 10,000
FY03 Transfer OUT CIP Fund ..... $(115,435)$
FY04 Transfer OUT CIP Fund ..... $(20,000)$
FY05 Appropriation ..... 16,040
FY06 Appropriation ..... 10,000
FY07 Appropriation ..... 10,000
FY08 Appropriation ..... 10,000
FY09 Appropriation ..... 20,000
FY10 Appropriation ..... 10,000
FY11 Transfer to CIP for Equipment ..... $(50,000)$
FY11 Transfer balance from Fund 40 CIP ..... 54,589
FY13 Appropriation ..... 65,000
FY14 No Appropropriation
FY15 Appropriation ..... 50,000
FY16 Proposed Budget ..... 50,000
\$ 225,629
Total Proposed Sinking Fund Balance 06/30/2016 \$ 505,757

## DEBT SERVICE FUNDS

$$
\begin{array}{ccc}
\text { FY14 } & \text { FY15 } & \text { FY16 } \\
\text { ACTUAL } & \text { BUDGET } & \text { PROPOSED }
\end{array}
$$

## 75 LIBRARY BOND FUND

## REVENUES

75-01-00-4021 Property Tax Revenue
EXPENDITURES
75-01-00-7510 Principal
75-01-00-7520 Interest

EXCESS REVENUE OVER (UNDER) EXPENDITURES, ALLOCATIONS, \& OPERATING TRANSFERS

## 76 SCHOOL G.O. BOND FUND

2005 School Bonds

## REVENUES

| 76-01-00-4021 | Property Tax Revenue | \$ | 388,395 | \$ | 379,715 | \$ | 384,768 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 76-01-00-4389 | State of Alaska Revenue |  | 908,728 |  | 906,016 |  | 897,795 |
|  |  |  | ,297,123 |  | 1,285,731 |  | 1,282,563 |
| EXPENDITURES |  |  |  |  |  |  |  |
| 76-01-00-7510 | Principal | \$ | 760,000 | \$ | 795,000 |  | 835,000 |
| 76-01-00-7520 | Interest |  | 538,184 |  | 499,310 |  | 447,563 |
|  |  |  | ,298,184 |  | 1,294,310 |  | 1,282,563 |
| 2015 School Bonds |  |  |  |  |  |  |  |
| REVENUES |  |  |  |  |  |  |  |
| 76-02-00-4021 | Property Tax Revenue | \$ | - | \$ | - | \$ | 24,450 |
| 76-02-00-4389 | State of Alaska Revenue |  | - |  | - |  | 57,050 |
|  |  |  | - |  | - |  | 81,500 |
| EXPENDITURES |  |  |  |  |  |  |  |
| 76-02-00-7520 | Interest |  | - |  | - |  | 81,500 |
|  |  |  | - |  | - |  | 81,500 |
| EXCESS REVENUE OVER (UNDER) EXPENDITURES, |  | \$ | $(1,061)$ | \$ | $(8,579)$ | \$ | 0 |
| ALLOCATIONS, \& OPERATING TRANSFERS |  |  |  |  |  |  |  |

## Water Fund 90-01-00

## Water Department: The Water

 Utility's mission is to collect, provide proper treatment for, and distribute water to the residents of the Haines Townsite for the lowest practical costs in a prudent, reasonable and responsible manner.Significant Water Projects Completed in the Last 10 Years:

- Replaced Lily Lake transmission line. 10,080 feet.
- Replaced wood stave pipe Young Road. 2,208 feet of 8 -inch pipe.
- Replaced AC pipe Willard, Mission and $1^{\text {st }}$ Ave. 2,010 feet of 8 -inch pipe.
- Replaced AC pipe Oceanview , View St. 773 feet of 8 -inch pipe.
- Replaced AC pipe $4^{\text {th }}$, View and Lynnview. 3,283 feet of 8 -inch pipe.
- Replaced AC pipe Muncaster and Oslund. 3,407 feet of 8 -inch pipe.
- Total pipe replaced in the last 10 years $=21,761$ feet.
- Replaced Young Road water tank.
- Water Plant upgrades -electrical upgrades \& emergency generator.
- Replaced Barnett Water tank and pump station.


## Personnel (\#of FTEs):

- 1 Water/Sewer Operator (FT)
- 1 Assistant Water/Sewer Operator (FT)
- 1 Water/Sewer Laborer (FT/Seasonal)


## FY16 Objectives:

- Replace Allen Road Water line.
- Piedad Springs/Transmission Line upgrades \& replacement.
- Install backflow devices on infrastructure as risk warrants.
- Add hydrants in Piedad/Comstock/Crystal Cathedral area.
- Flush hydrants and water mains throughout the system.
- Exercise main valves.


Untreated \&Treated Lily Lake Water


## HAINES BOROUGH

## FY16 BUDGET

## 90 WATER REVENUE FUND

## REVENUES

| 90-01-00-4401 | Water Service Revenue |
| :--- | :--- |
| $90-01-00-4408$ | Cruise Ship Water Sales |
| $90-01-00-4402$ | New Connection Hookup Fees |
| $90-01-00-4407$ | Water Expansion Fee |
| 90-01-00-4600 | Miscellaneous Revenue |
| $90-01-00-4610$ | Interest Earnings |
| TOTAL REVENUES |  |


| FY14 | FY15 | FY16 |
| :---: | :---: | :---: |
| ACTUAL | BUDGET | BUDGET |

## EXPENDITURES

90-01-00-6110
90-01-00-611
90-01-00-614
90-01-00-721
90-01-00-7230 Material \& Equipment
90-01-00-7241 Computers \& Peripherals
90-01-00-7312 Professional \& Contractual
90-01-00-7325 Dues, Subscriptions \& Fees
90-01-00-7334 Travel \& Per Diem
90-01-00-7335 Training
90-01-00-7340 Advertising
90-01-00-7351 Banking \& Insurance
90-01-00-7355 Vehicle Expense
90-01-00-7360 Utilities
90-01-00-7371 Maintenance \& Repairs
90-01-00-7510 Principal
90-01-00-7520 Interest
90-01-00-7901 Work Orders - Public Works
90-01-00-7908 Work Orders - Facilities
90-01-00-7961 Work Orders - Water Department
TOTAL CASH DIRECT EXPENDITURES

TRANSFERS
90-98-00-8254 Operating Transfer - In from CPV Tax
90-98-00-8261 Operating Transfer - OUT from Water TOTAL TRANSFERS

## ALLOCATED EXPENSE

90-99-00-8101
90-99-00-8104

90-99-00-8105 Allocation - Assessment / Land Mgmt
Allocations - Administration
Allocations - Finance
-


| \$ | 3,286 | $\$$ | 2,861 | $\mathbf{2 , 9 5 1}$ |
| ---: | ---: | ---: | ---: | ---: |
| 22,944 |  | 22,122 | $\mathbf{2 3 , 6 5 0}$ |  |
| 1,575 |  | 1,980 | $\mathbf{2 , 0 5 5}$ |  |


|  |  | FY14 <br> ACTUAL | FY15 BUDGET |  | FY16 <br> BUDGET |
| :---: | :---: | :---: | :---: | :---: | :---: |
| 90-99-00-8120 | Allocations - IT | 1,977 | 1,761 |  | 1,780 |
| 90-99-00-8161 | Allocations - Water Revenue | $(56,781)$ | $(46,050)$ |  | $(49,293)$ |
| 90-99-00-8162 | Allocations - Sewer Department | 17,396 | 16,174 |  | 17,293 |
| TOTAL ALLOCAT | E EXPENSE | $(9,603)$ | $(1,152)$ |  | $(1,564)$ |
| TOTAL CASH EXPENDIT | URES, TRANSFERS, \& ALLOCATIONS | 457,946 | 367,204 |  | 361,677 |
| REVENUE OVER (UNDER) | R) CASH EXPENDITURES \& ALLOCATIONS | $(98,364)$ | $(4,954)$ |  | 13,073 |
| NON-CASH EXPENDITURES |  |  |  |  |  |
| 90-01-00-7385 | DEPRECIATION EXPENSE | 255,319 | 234,000 |  | 259,000 |
| EXCESS REVENUE OV | ER (UNDER) EXPENDITURES, | \$ (353,683) | \$ (238,954) | \$ | $(245,927)$ |
| ALLOCATIONS, \& OPERATING TRANSFERS |  |  |  |  |  |
| FY14 Ending Fund (90) Unrestricted Net Assets |  |  |  | \$ | 255,779 |
| FY15 Budgeted (90) Revenue Under CASH Expenditures |  |  |  |  | $(4,954)$ |
| FY16 PROPOSED (90) Revenue Over CASH Expenditures |  |  |  |  | 13,073 |
| Projected FY16 Ending Fund (90) Unrestricted Net Assets |  |  |  |  | 263,898 |
| Projected 06/30/16 Fund Balance as \% of Fund Capital Assets |  |  |  |  | 4\% |

## Sewer Department

## Sewer Department Mission:

To ensure the health and safety of the community by safely treating and processing the wastewater generated.

Sludge Loads (Thousands of Pounds)


## Personnel (2.5 FTEs):

- 1 Water/Sewer Operator (FT)
- 1 Assistant Water/Sewer Operator (FT)
- 0.5 Water/Sewer Laborer (FT/Seasonal)


## FY16 Objectives:

- Phase I Sewer Plant Upgrades including new building shell and electrical components.
- Implement the use of FacilityDude to track labor associated with routine and planned maintenance work.
- Jet sewers throughout the system and inspect manholes for damage and leaks.
- Video inspection/assessment of sewer mains to generate a replacement schedule.



## HAINES BOROUGH

## 91 SEWER REVENUE FUND (WASTEWATER TREATMENT)



FY14

ACTUAL

FY15

BUDGET

## FY16

BUDGET
(Sewer Fund continued)
NON-CASH EXPENDITURES
91-01-00-7385 Depreciation Expense ..... 236,189
239,000 ..... 239,000
EXCESS REVENUE OVER (UNDER) EXPENDITURES, $\$ \quad(208,214) \xlongequal{\$(244,275)}$ALLOCATIONS, \& OPERATING TRANSFERS
FY14 Ending Fund (91) Unrestricted Net Assets $\$ \quad 668,600$
FY15 Budgeted (91) Revenue Under CASH Expenditures ..... $(5,275)$
FY16 PROPOSED (91) Revenue Over CASH Expenditures ..... 11,707
Projected FY16 Ending Fund (91) Unrestricted Net Assets ..... 675,032
Projected 06/30/16 Fund Balance as \% of Fund Capital Assets ..... 13\%

## Department Description:

Harbor Department Enterprise Fund is responsible for providing and maintaining Portage Cove and Letnikof Cove Harbors and efficiently meeting the needs of the Borough by insuring safe and efficient facilities. The top priority is to insure the customers of the Borough's Harbor Facilities are met. In cooperation with the Advisory Board and other Borough departments we are meeting those needs.

HARBOR MOORAGE REVENUE


## Personnel (3 FTEs) Serves Boat Harbor \& Port Facilities:

- Harbormaster (1 FT)
- Assistant Harbormaster (1 FT)
- Seasonal Assistant Harbormaster: (3 Seasonal)


## FY16 Objectives:



- To provide a year round facility to safely moor and store vessels and related equipment.
- To give a high level of customer service and to assist harbor users in a consistent and professional manner.
- To provide fuel, power, water, waste disposal, and related harbor services efficiently and safely.
- To maintain and/or repair docks, launch ramps, harbor facilities, and equipment.
- To update current harbor accounting software to FSM Marina Management Software.
- To replace the fuel dispenser stations with The Commander Dispenser, this will connect to FSM.
- To help facilitate the ongoing Portage Cove Harbor Expansion project.



## HAINES BOROUGH

## FY16 BUDGET

## 92 BOAT HARBOR FUND

## REVENUES

| 92-01-00-4421 | Transient Moorage |
| :--- | :--- |
| $92-01-00-4422$ | Annual Slip Rental |
| $92-01-00-4425$ | Ramp Fees |
| $92-01-00-4427$ | Ice Sales |
| $92-01-00-4428$ | Fuel Sales |
| $92-01-00-4600$ | Miscellaneous Revenue |
| $92-01-00-4610$ | Interest Earnings |

## OPERATING EXPENDITURES

92-01-00-5000
92-01-00-6110
92-01-00-6115
92-01-00-6140
92-01-00-7211 Supplies \& Postage
92-01-00-7230
92-01-00-7241
92-01-00-7325 Dues, Subscriptions \& Fees
92-01-00-7334 Travel \& Per Diem
92-01-00-7335 Training
92-01-00-7340
92-01-00-7351
92-01-00-7355 Vehicle Expense
92-01-00-7360
$92-01-00-7371$
$92-01-00-7375$
92-01-00-7901
92-01-00-7908
92-01-00-7963
92-01-00-8430

Cost of Fuel Sold
Salaries and wages
Employee Burden
Health Insurance

Material \& Equipment
Computers \& Peripherals
rofessional \& Contractual

Advertising
Banking \& Insurance

Utilities
Maintenance \& Repairs
Rent
Work Orders - Public Works
Work Orders - Facilities
Work Orders - Harbors
Improvements other than buildings

TRANSFERS
92-98-00-8200 Operating Transfers - Gen Fund
92-98-00-8263 Op Transfer - Harbor

FY14
ACTUAL

FY15
BUDGET

FY16
BUDGET

| \$ 29,999 | \$ | 32,000 | \$ | 30,500 |
| :---: | :---: | :---: | :---: | :---: |
| 81,316 |  | 92,900 |  | 89,400 |
| 14,433 |  | 13,200 |  | 13,800 |
| 14,710 |  | 11,000 |  | 11,000 |
| 323,137 |  | 328,000 |  | 274,299 |
| 24,231 |  | 17,200 |  | 16,800 |
| 1,999 |  | 2,000 |  | 2,000 |
| 489,825 |  | 496,300 |  | 437,799 |

\$ 286,404 \$ 304,000 240,613
144,600
52,376
37,845
2,600
7,850
200
2,000
150
1,800 350
500
16,400
2,400
57,800
9,000

4,000
5,000
$(5,000)$

580,484
Raw Fish Tax
$(30,300)$

74,997 \begin{tabular}{c}
$(47,500)$ <br>
44,697

 

$(47,500)$
\end{tabular}

|  |  | FY14 ACTUAL | FY15 BUDGET |  | FY16 <br> BUDGET |
| :---: | :---: | :---: | :---: | :---: | :---: |
| (Harbor Fund continued) |  |  |  |  |  |
| ALLOCATED EXPENSE |  |  |  |  |  |
| 92-99-00-8101 | Allocations - Administration | \$ 4,930 | \$ 4,292 |  | 5,903 |
| 92-99-00-8104 | Allocations - Finance | 11,931 | 12,180 |  | 14,197 |
| 92-99-00-8120 | Allocations - IT | 1,098 | 1,174 |  | 1,187 |
| 92-99-00-8163 | Allocations - Harbor | $(121,548)$ | $(121,955)$ |  | $(122,249)$ |
|  |  | $(103,589)$ | $(104,309)$ |  | $(100,962)$ |
| TOTAL CASH EXPENDITU | URES, TRANSFERS, \& ALLOCATIONS | 652,811 | 499,278 |  | 445,122 |
| REVENUE OVER (UNDER) | R) CASH EXPENDITURES \& ALLOCATIONS | $(162,986)$ | $(2,978)$ |  | $(7,323)$ |
| NON-CASH EXPENSE |  |  |  |  |  |
| 92-01-00-7385 | Depreciation Expense | 278,230 | 283,863 |  | 292,230 |
| EXCESS REVENUE OV | ER (UNDER) EXPENDITURES, | \$ (441,216) | \$ (286,841) | \$ | $(299,553)$ |
| ALLOCATIONS, \& OPERATING TRANSFERS |  |  |  |  |  |
| FY14 Ending Fund (92) Unrestricted Net Assets |  |  |  | \$ | 409,477 |
| FY15 Budgeted (92) Revenue Over (Under) CASH Expenditures |  |  |  |  | $(2,978)$ |
| FY16 PROPOSED (92) Revenue Over (Under) CASH Expenditures |  |  |  |  | $(7,323)$ |
| Projected FY16 Ending Fund (92) Unrestricted Net Assets |  |  |  |  | 399,176 |
| Projected 06/30/16 Fund Balance as \% of Fund Capital Assets |  |  |  |  | 5\% |

## Department Description:

Lutak Dock Enterprise Fund is responsible for maintaining the Lutak Dock and related facilities. The top priority is to insure the security and safety of the vessels and equipment that utilize this facility. Limiting access and maintaining the dock structure are of the utmost importance. In cooperation with Borough leadership, the entities that utilize this facility, and the public at large, we are striving to meet those goals.


Personnel (3 FTEs) Serves Boat Harbor \& Port Facilities:

- Harbormaster (1 FT)
- Assistant Harbormaster (1 fT)
- Seasonal Assistant Harbormaster (3 Seasonal)


## FY16 Objectives:

- To provide a year round facility to store and safely load and unload goods from vessels.
- To monitor and maintain existing structure weakness and repair as needed.
- To maintain the integrity of the security fence and equipment at this facility.
- To help facilitate any dock repairs and/or dock expansion to extend service life.
- To assist with the Lutak Dock Strategic Doing Advisory Group.



## 93 LUTAK DOCK FUND

## REVENUES

93-01-00-4600 Land Sales Proceeds
93-01-00-4217 Lutak Dock Fees

## EXPENDITURES

93-01-00-721

93-01-00-7230
93-01-00-7241
93-01-00-7312
93-01-00-7334
93-01-00-7335
93-01-00-7340
93-01-00-7351
93-01-00-7355
93-01-00-7360
Supplies \& Postage
Material \& Equipment
Computers \& Peripherals
Professional \& Contractual
Dues, Subscriptions \& Fees
Travel \& Per Diem
Training
Advertising
Banking \& Insurance
Vehicle Expense
93-01-00-7371
Utilities
93-01-00-7901
Maintenance \& Repairs
93-01-00-7908
Work Orders - Public Works
Work Orders - Facilities
allocated expense
93-99-00-8101
93-99-00-8104 Allocations - Finance
93-99-00-8120 Allocations - IT
93-99-00-8163 Allocations - Harbor

FY14
ACTUAL

FY15

## BUDGET



800
8,250 200
108,800
300
2,050
350
100
3,650
2,400
5,260
4,000
3,000
2,000
141,160
11,805
7,524
1,187
$\begin{array}{r}76,211 \\ \hline 96,727\end{array}$
237,887
82,113

165,000
$\xlongequal{\$ \quad 131,773} \xlongequal{\$ \quad(84,527)} \xlongequal{\$ \quad(82,887)}$
$\$ 697,906$
80,473
82,113
860,492

## PC DOCK 94 01-00

## Department Description:

Port Chilkoot Cruise Ship Dock Enterprise Fund is responsible for maintaining the Port Chikoot Cruise Ship Dock structure and meeting the security needs of the vessels that utilize this facility. The top priority is to insure the safety of these vessels and its passengers. In cooperation with the USCG, cruise ship companies, tour operators and Borough departments, we are meeting those needs.
pC DOCK ReVenues


Personnel (3 FTEs) Serves Boat Harbor \& Port Facilities:

- Harbormaster (1 FT)
- Assistant Harbormaster (1 FT)
- Seasonal Assistant Harbormaster (3 Seasonal)


## FY16 Objectives:

- To continue providing a facility to which vessels can be safely moored and passengers can be loaded and unloaded.
- To provide a high level of security, controlling access to restricted areas.
- To present a clean and attractive facility in which to welcome passengers and encourage future visits.
- To maintain and/or repair docks, lightering float, and related equipment as needed.
- To fairly and indiscriminately enforce Borough code, Federal, and State laws.
- To operate the PC Dock within the budgetary limits while maintaining a high quality of service.



## 94 PORT CHILKOOT DOCK FUND

|  |  |  | $\begin{gathered} \text { FY14 } \\ \text { ACTUAL } \end{gathered}$ |  | FY15 BUDGET |  | FY16 BUDGET |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| REVENUES |  |  |  |  |  |  |  |
| 94-01-00-4218 | PC Dock Usage Fee | \$ | 62,495 | \$ | 62,300 | \$ | 74,000 |
| 94-01-00-4225 | PC Dock Parking Permit |  | 200 |  | 500 |  | 500 |
| 94-01-00-4600 | Miscellaneous Revenue |  | 17,000 |  | - |  |  |
|  |  |  | 79,695 |  | 62,800 |  | 74,500 |
| EXPENDITURES |  |  |  |  |  |  |  |
| 94-01-00-7211 | Supplies \& Postage | \$ | 252 | \$ | 750 |  | 750 |
| 94-01-00-7230 | Material \& Equipment |  | 6,561 |  | 2,250 |  | 1,750 |
| 94-01-00-7241 | Computers \& Peripherals |  | - |  | 200 |  | 200 |
| 94-01-00-7312 | Professional \& Contractual |  | 868 |  | 1,300 |  | 1,300 |
| 94-01-00-7325 | Dues, Subscriptions \& Fees |  | 232 |  | 300 |  | 300 |
| 94-01-00-7334 | Travel \& Per Diem |  | 1,505 |  | 2,050 |  | 2,050 |
| 94-01-00-7335 | Training |  | 330 |  | 350 |  | 350 |
| 94-01-00-7340 | Advertising |  | 303 |  | 100 |  | 100 |
| 94-01-00-7351 | Banking \& Insurance |  | 8,129 |  | 8,800 |  | 7,600 |
| 94-01-00-7355 | Vehicle Expense |  | 5,884 |  | 1,550 |  | 1,200 |
| 94-01-00-7360 | Utilities |  | 7,102 |  | 6,720 |  | 9,290 |
| 94-01-00-7371 | Repairs \& Maintenance |  | - |  | 2,500 |  | 1,500 |
| 94-01-00-7901 | Work Orders - Public Works |  | 5,675 |  | 1,500 |  | 1,000 |
| 94-01-00-7907 | Work Orders - Ports/Harbor |  | $(13,169)$ |  | $(24,900)$ |  | $(29,400)$ |
| 94-01-00-7908 | Work Orders - Facilities |  | 454 |  | 3,000 |  | 3,000 |
|  |  |  | 24,124 |  | 6,470 |  | 990 |
| ALLOCATED EXPENSE |  |  |  |  |  |  |  |
| 94-99-00-8101 | Allocations - Administration | \$ | 4,930 | \$ | 4,292 |  | 4,427 |
| 94-99-00-8104 | Allocations - Finance |  | 6,317 |  | 6,665 |  | 7,173 |
| 94-99-00-8120 | Allocations - IT |  | 1,098 |  | 1,174 |  | 1,187 |
| 94-99-00-8163 | Allocations - Harbor |  | 34,874 |  | 45,365 |  | 46,038 |
|  |  |  | 47,219 |  | 57,496 |  | 58,825 |
| TOTAL CASH EXPENDITURES \& ALLOCATIONS |  |  | 71,343 |  | 63,966 |  | 59,815 |
| REVENUE OVER (UNDER) CASH EXPENDITURES \& ALLOCATIONS |  |  | 8,352 |  | $(1,166)$ |  | 14,685 |
| NON-CASH EXPENSE |  |  |  |  |  |  |  |
| 94-01-00-7385 | Depreciation Expense |  | 241,839 |  | 391,310 |  | 391,310 |
| EXCESS REVENUE OVER (UNDER) EXPENDITURES, ALLOCATIONS, \& OPERATING TRANSFERS |  | \$ | $(233,487)$ | \$ | $(392,476)$ | \$ | $(376,625)$ |
|  |  |  |  |  |  |  |  |
| FY14 Ending Fund (94) Unrestricted Net Assets |  |  |  |  |  | \$ | 204 |
| FY15 Budgeted (94) Revenue Over (Under) CASH Expenditures |  |  |  |  |  |  | $(1,166)$ |
| FY16 Budgeted (94) Revenue Over (Under) CASH Expenditures |  |  |  |  |  |  | 14,685 |
| Projected FY16 Ending Fund (94) Unrestricted Net Assets |  |  |  |  |  |  | 13,723 |
| Projected 06/30/16 Fund Balance as \% of Fund Capital Assets |  |  |  |  |  |  | 0\% |

## 97 PERMANENT FUND

| FY14 | FY15 | FY16 |
| :---: | :---: | :---: |
| ACTUAL | BUDGET | PROPOSED |

## REVENUE

| 97-01-00-4610 | Permanent Fund Income | \$ | 593,987 | \$ | 280,000 | \$ | 344,000 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| EXPENDITURES |  |  |  |  |  |  |  |
| 97-01-00-7312 | Professional \& Contractual | \$ | 20,466 | \$ | 20,250 |  | 21,500 |
| 97-01-00-7351 | Banking \& Insurance |  | 1,639 |  | 2,000 |  | 2,000 |
|  |  |  | 22,105 |  | 22,250 |  | 23,500 |
| ANSFERS |  |  |  |  |  |  |  |
| 97-98-00-8252 | Operating Transfers - IN from Land Sales | \$ | $(401,019)$ | \$ | $(8,081)$ |  | $(7,022)$ |
| 97-98-00-8260 | Operating Transfers - IN from LID Fund |  | $(16,129)$ |  |  |  | - |
| 97-98-00-8264 | Operating Transfers - OUT from Permanent |  | 150,000 |  | 267,000 |  | 281,000 |
|  |  |  | $(267,148)$ |  | 258,919 |  | 273,978 |
| XCESS REVENUE O | ER (UNDER) EXPENSES, | \$ | 839,030 | \$ | $(1,169)$ | \$ | 46,522 |

FY14 Ending Fund (97) Balance
FY15 Budgeted (97) Revenue Over (Under) Expenditures
FY16 PROPOSED (97) Revenue Over (Under) Expenditures
Projected FY16 Ending Fund (97) Balance

## Section 9.09 Permanent Fund (Haines Borough Charter)

(A) Purpose. The Haines Permanent Fund holds and invests income from land sales and other sources identified by ordinance of the borough assembly. The permanent fund shall be maintained in perpetuity as a separate fund, apart from all other funds and accounts of the borough.
(B) Principal. The principal of the fund shall be invested in such types of income producing investments specifically designated by ordinance. Any use of principal other than reinvestment shall be made by ordinance ratified by the voters of the borough.
(C) Use of income. Only income of the fund may be spent. The Assembly shall provide for the protection of the fund principal from the effects of inflation and may appropriate any remaining income for borough expenses. (Ord. 07-08-161)

## Haines Borough Permanent Fund

Summary of Principal \& Earnings Reserve Balances

|  | FY07 | FY08 | FY09 | FY10 | FY11 | FY12 | As of 06/30/14 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Beginning Principal Balance | 5,563,090 | 5,606,471 | 5,798,593 | 5,988,014 | 6,111,766 | 6,213,629 | 6,304,762 | 6,449,772 |
| Add |  |  |  |  |  |  |  |  |
| Transfer from Land Sales/LID | - | 16,453 | - | - | - | - | - | 417,148 |
| Inflation Proofing | 43,381 | 175,669 | 189,421 | 123,752 | 101,863 | 91,133 | 145,010 | 146,195 |
| Ending Principal Balance | 5,606,471 | 5,798,593 | 5,988,014 | 6,111,766 | 6,213,629 | 6,304,762 | 6,449,772 | 7,013,115 |
|  |  |  |  |  |  |  |  |  |
| Beginning Earnings Reserve Balance | 45,669 | 326,202 | 418,339 | 418,697 | 838,984 | 1,237,608 | 1,313,886 | 1,389,719 |
| Add |  |  |  |  |  |  |  |  |
| Earnings/Change in Value | 433,812 | 289,359 | 208,532 | 564,262 | 661,714 | 328,899 | 382,364 | 593,987 |
| Less |  |  |  |  |  |  |  |  |
| Inflation Proofing | $(43,381)$ | $(175,669)$ | $(189,421)$ | $(123,752)$ | $(101,863)$ | $(91,133)$ | $(145,010)$ | $(146,195)$ |
| Expenses | $(23,591)$ | $(21,553)$ | $(18,754)$ | $(20,223)$ | $(21,227)$ | $(21,488)$ | $(21,521)$ | $(22,105)$ |
| Transfer to General Fund | $(86,307)$ | - | - | - | $(140,000)$ | $(140,000)$ | $(140,000)$ | $(150,000)$ |
| Ending Earnings Reserve Balance | 326,202 | 418,339 | 418,697 | 838,984 | 1,237,608 | 1,313,886 | 1,389,719 | 1,665,407 |
|  |  |  |  |  |  |  |  |  |
| Total Fund Balance | 5,932,673 | 6,216,932 | 6,406,711 | 6,950,750 | 7,451,238 | 7,618,648 | 7,839,492 | 8,678,522 |

## HAINES BOROUGH <br> FY16 BUDGET



AREA WIDE REVENUE
01-01-09-4011 Property Tax Revenue
01-01-09-4130 Sales Tax
01-01-09-4132 Sales Tax Lodging
01-01-09-4210 Business Licenses
01-01-09-4226 Burial Permits
01-01-09-4366 e911 Surcharge
01-01-09-4250 Miscellaneous Fines \& Fees
01-01-09-4341 State Revenue - Other
01-01-09-4350 State Revenue - Beverage
01-01-09-4353 State Revenue - Revenue Sharing
01-01-09-4363 State Revenue - Raw Fish Tax
01-01-09-4364 State Revenue - Shared Fisheries
01-01-09-4365 State Revenue - Vehicle Tax
01-01-09-4532 Federal Revenue - P.I.L.T.
01-01-09-4534 Federal Revenue -Timber Receipts
01-01-09-4600 Miscellaneous Revenue
01-01-09-4610 Interest Earnings
01-01-09-4614 Penalty \& Interest - Property Tax
01-01-09-4617 Penalty \& Interest - Sales Tax
01-01-09-4620 Rent
01-01-09-4640 Sale of Fixed Asset

ASSESSMENT/LAND MANAGEMENT
01-01-17-4221 Building Permits
CHILKAT CENTER FOR THE ARTS
01-08-00-4620 Rental Income
ROAD MAINTENANCE SERVICE AREAS
01-09-49-4025 Property Tax - Letnikof RMSA
01-09-52-4031 Property Tax - Riverview RMSA
01-09-54-4025 Property Tax - Historic Dalton Trail
01-09-55-4025 Property Tax - Eagle Vista RMSA
01-09-56-4025 Property Tax - Chilkat Lake RMSA

HAINES BOROUGH SCHOOL DISTRICT
01-12-00-4534 Federal Revenue - Secure Schools

| FY14 | FY15 | FY16 |
| :---: | :---: | :---: |
| ACTUAL | BUDGET | BUDGET |


|  |  |  | FY14 ACTUAL |  | FY15 BUDGET |  | $\begin{gathered} \text { FY16 } \\ \text { BUDGET } \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| LIBRARY |  |  |  |  |  |  |  |
| 01-14-00-4250 | User Fees - Library |  | 16,417 |  | 18,276 |  | 16,500 |
| COMMUNITY YOUTH DEVELOPMENT |  |  |  |  |  |  |  |
| 01-16-10-4250 | User Fees - CYD |  | 3,485 |  | 5,000 |  | 3,500 |
| MUNICIPAL SWIMMING POOL |  |  |  |  |  |  |  |
| 01-16-15-4257 | Swimming Pool Revenue |  | 43,072 |  | 40,000 |  | 40,000 |
| TOTAL AREAWIDE R | EVENUES | \$ | 4,225,319 | \$ | 3,915,610 | \$ | 3,941,594 |
| EXPENDITURES |  |  |  |  |  |  |  |
| ADMINISTRATION |  |  |  |  |  |  |  |
| 01-01-10-6110 | Salaries and wages | \$ | 275,857 | \$ | 207,562 | \$ | 214,839 |
| 01-01-10-6115 | Employee Burden |  | 72,992 |  | 61,956 |  | 64,076 |
| 01-01-10-6116 | PERS "On Behalf" Pd by State |  | 332,800 |  | - |  | - |
| 01-01-10-6140 | Health Insurance |  | 54,451 |  | 50,088 |  | 50,268 |
| 01-01-10-7211 | Supplies \& Postage |  | 5,400 |  | 6,770 |  | 4,850 |
| 01-01-10-7230 | Material \& Equipment |  | 1,328 |  | 850 |  | 900 |
| 01-01-10-7241 | Computers \& Peripherals |  | 2,090 |  | 1,100 |  | 2,375 |
| 01-01-10-7312 | Professional \& Contractual |  | 107,903 |  | 97,640 |  | 92,335 |
| 01-01-10-7325 | Dues, Subscriptions \& Fees |  | 6,549 |  | 6,300 |  | 6,752 |
| 01-01-10-7332 | Discretionary Expense |  | 795 |  | 1,000 |  | 750 |
| 01-01-10-7334 | Travel \& Per Diem |  | 6,781 |  | 7,250 |  | 4,400 |
| 01-01-10-7335 | Training |  | 1,836 |  | 3,350 |  | 2,655 |
| 01-01-10-7340 | Advertising |  | 1,918 |  | 800 |  | 350 |
| 01-01-10-7351 | Banking \& Insurance |  | 5,212 |  | 5,360 |  | 5,050 |
| 01-01-10-7355 | Vehicle Expense |  | 2,318 |  | 1,550 |  | 700 |
| 01-01-10-7360 | Utilities |  | 9,607 |  | 10,115 |  | 11,360 |
| 01-01-10-7900 | Work Orders - Administration |  | $(22,740)$ |  | $(5,000)$ |  | $(6,000)$ |
| 01-01-10-7901 | Work Orders - Public Works |  | 2,006 |  | 500 |  | 2,000 |
|  |  |  | 867,101 |  | 457,191 |  | 457,660 |
| BOROUGH ASSEMBLY |  |  |  |  |  |  |  |
| 01-01-11-6110 | Salaries and wages | \$ | 35,250 | \$ | 36,150 |  | 36,150 |
| 01-01-11-6115 | Employee Burden |  | 4,138 |  | 4,247 |  | 7,763 |
| 01-01-11-7211 | Supplies \& Postage |  | 962 |  | 1,150 |  | 850 |
| 01-01-11-7230 | Material \& Equipment |  | 741 |  | - |  | 100 |
| 01-01-11-7241 | Computers and Peripherals |  | - |  | 2,200 |  | 1,650 |
| 01-01-11-7312 | Professional \& Contractual |  | 9,084 |  | 7,300 |  | 5,900 |
| 01-01-11-7325 | Dues, Subscriptions \& Fees |  | 200 |  | 200 |  | 200 |
| 01-01-11-7332 | Discretionary Expense |  | 1,681 |  | 1,500 |  | 1,000 |
| 01-01-11-7334 | Travel \& Per Diem |  | 8,970 |  | 9,850 |  | 9,750 |
| 01-01-11-7335 | Training |  | 2,068 |  | 2,100 |  | 2,150 |
| 01-01-11-7340 | Advertising |  | 4,188 |  | 6,750 |  | 2,400 |
| 01-01-11-7351 | Banking \& Insurance |  | 334 |  | 1,500 |  | 1,000 |
| 01-01-11-7360 | Utilities |  | 4,813 |  | 5,435 |  | 5,345 |
| 01-01-11-7710 | Appropriations from the Assembly |  | 73,853 |  | 32,500 |  | 32,500 |
|  |  |  | 146,284 |  | 110,882 |  | 106,758 |


|  |  | $\begin{gathered} \text { FY14 } \\ \text { ACTUAL } \end{gathered}$ |  | $\begin{gathered} \text { FY15 } \\ \text { BUDGET } \end{gathered}$ |  | $\begin{gathered} \text { FY16 } \\ \text { BUDGET } \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| ELECTIONS |  |  |  |  |  |  |
| 01-01-14-6110 | Salaries and wages | \$ | 1,631 | \$ | 1,803 | 1,803 |
| 01-01-14-6115 | Employee Burden |  | 6 |  | 9 | 9 |
| 01-01-14-7211 | Supplies \& Postage |  | 3,214 |  | 1,800 | 1,665 |
| 01-01-14-7312 | Professional \& Contractual |  | 835 |  | 850 | 850 |
| 01-01-14-7334 | Travel \& Per Diem |  | - |  | 200 | 100 |
| 01-01-14-7340 | Advertising |  | 1,533 |  | 850 | 850 |
| 01-01-14-7375 | Rent |  | - |  | 200 | 200 |
|  |  |  | 7,220 |  | 5,712 | 5,477 |
| FINANCE |  |  |  |  |  |  |
| 01-01-15-6110 | Salaries and wages | \$ | 205,541 | \$ | 186,744 | 192,109 |
| 01-01-15-6115 | Employee Burden |  | 59,864 |  | 57,683 | 59,287 |
| 01-01-15-6140 | Health Insurance |  | 61,100 |  | 62,400 | 62,640 |
| 01-01-15-7211 | Supplies \& Postage |  | 7,049 |  | 6,500 | 7,000 |
| 01-01-15-7230 | Material \& Equipment |  | 315 |  | 500 | 725 |
| 01-01-15-7241 | Computers \& Peripherals |  | 1,412 |  | 1,400 | 15,400 |
| 01-01-15-7312 | Professional \& Contractual |  | 63,735 |  | 66,240 | 59,020 |
| 01-01-15-7325 | Dues, Subscriptions \& Fees |  | 113 |  | 275 | 255 |
| 01-01-15-7332 | Discretionary Expense |  | 373 |  | 300 | 300 |
| 01-01-15-7334 | Travel \& Per Diem |  | - |  | 1,600 | 1,445 |
| 01-01-15-7335 | Training |  | 1,302 |  | 2,300 | 2,225 |
| 01-01-15-7340 | Advertising |  | 1,169 |  | 1,600 | 1,300 |
| 01-01-15-7351 | Banking \& Insurance |  | 5,351 |  | 5,725 | 5,985 |
| 01-01-15-7360 | Utilities |  | 5,462 |  | 5,100 | 5,200 |
|  |  |  | 412,785 |  | 398,367 | 412,891 |
| ASSESSMENT/LAND MANAGEMENT |  |  |  |  |  |  |
| 01-01-17-6110 | Salaries and wages | \$ | 144,003 | \$ | 144,096 | 148,420 |
| 01-01-17-6115 | Employee Burden |  | 40,478 |  | 43,512 | 44,806 |
| 01-01-17-6140 | Health Insurance |  | 35,100 |  | 46,800 | 46,980 |
| 01-01-17-7211 | Supplies \& Postage |  | 3,587 |  | 3,400 | 3,400 |
| 01-01-17-7230 | Material \& Equipment |  | 100 |  | 250 | 250 |
| 01-01-17-7241 | Computers \& Peripherals |  | 6,476 |  | 6,800 | 4,600 |
| 01-01-17-7312 | Professional \& Contractual |  | 61,388 |  | 40,300 | 20,700 |
| 01-01-17-7325 | Dues, Subscriptions \& Fees |  | 865 |  | 400 | 400 |
| 01-01-17-7334 | Travel \& Per Diem |  | 5,477 |  | 5,300 | 4,250 |
| 01-01-17-7335 | Training |  | 827 |  | 1,500 | 1,250 |
| 01-01-17-7340 | Advertising |  | 1,268 |  | 1,150 | 1,000 |
| 01-01-17-7351 | Banking \& Insurance |  | 889 |  | 960 | 1,000 |
| 01-01-17-7355 | Vehicle Expense |  | - |  | 750 | 700 |
| 01-01-17-7360 | Utilities |  | 3,626 |  | 4,110 | 3,885 |
|  |  |  | 304,083 |  | 299,328 | 281,641 |
| INFORMATION TECHNOLOGY |  |  |  |  |  |  |
| 01-01-20-6110 | Salaries and wages | \$ | 2,701 | \$ | 3,329 | 3,423 |
| 01-01-20-6115 | Employee Burden |  | 664 |  | 1,036 | 1,063 |
| 01-01-20-6140 | Health Insurance |  | 1,233 |  | 1,338 | 1,344 |
| 01-01-20-7211 | Supplies \& Postage |  | 670 |  | 650 | 650 |
| 01-01-20-7241 | Computers \& Peripherals |  | 7,152 |  | 7,600 | 7,600 |
| 01-01-20-7312 | Professional \& Contractual |  | 59,558 |  | 55,650 | 63,150 |


|  |  |  | FY14 ACTUAL |  | FY15 BUDGET | FY16 <br> BUDGET |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| (Information Technology Continued) |  |  |  |  |  |  |
| 01-01-20-7335 | Training |  | - |  | 1,000 | 1,000 |
| 01-01-20-7351 | Banking \& Insurance |  | 180 |  | 200 | 550 |
| 01-01-20-7360 | Utilities |  | 1,059 |  | 2,540 | 2,415 |
|  |  |  | 73,218 |  | 73,343 | 81,195 |
| DISPATCH |  |  |  |  |  |  |
| 01-02-50-6110 | Salaries and wages | \$ | 215,775 | \$ | 213,227 | 197,199 |
| 01-02-50-6115 | Employee Burden |  | 63,244 |  | 66,077 | 61,517 |
| 01-02-50-6140 | Health Insurance |  | 75,400 |  | 78,000 | 78,300 |
| 01-02-50-7211 | Supplies \& Postage |  | 1,365 |  | 2,150 | 2,150 |
| 01-02-50-7230 | Material \& Equipment |  | 2,016 |  | 1,500 | 1,000 |
| 01-02-50-7241 | Computers \& Peripherals |  | 759 |  | 800 | 800 |
| 01-02-50-7312 | Professional \& Contractual |  | 2,038 |  | 4,996 | 15,135 |
| 01-02-50-7325 | Dues, Subscriptions \& Fees |  | - |  | 150 | 50 |
| 01-02-50-7334 | Travel \& Per Diem |  | 2,738 |  | 4,600 | 4,100 |
| 01-02-50-7335 | Training |  | 1,194 |  | 1,000 | 1,000 |
| 01-02-50-7340 | Advertising |  | 140 |  | 200 | 200 |
| 01-02-50-7351 | Banking \& Insurance |  | 1,037 |  | 1,125 | 1,500 |
| 01-02-50-7360 | Utilities |  | 4,606 |  | 6,242 | 7,000 |
|  |  |  | 370,311 |  | 380,067 | 369,951 |
| PUBLIC FACILITIES |  |  |  |  |  |  |
| 01-04-20-6110 | Salaries and wages | \$ | 194,696 | \$ | 200,763 | 206,939 |
| 01-04-20-6115 | Employee Burden |  | 62,248 |  | 66,899 | 68,961 |
| 01-04-20-6140 | Health Insurance |  | 46,800 |  | 54,600 | 54,810 |
| 01-04-20-7211 | Supplies \& Postage |  | 337 |  | 1,000 | 940 |
| 01-04-20-7230 | Material \& Equipment |  | 12,505 |  | 14,000 | 14,000 |
| 01-04-20-7241 | Computers and Peripherals |  | 113 |  | 700 | 2,000 |
| 01-04-20-7312 | Professional \& Contractual |  | 9,142 |  | 19,850 | 15,350 |
| 01-04-20-7334 | Travel \& Per Diem |  | 653 |  | 2,000 | 4,000 |
| 01-04-20-7340 | Advertising |  | 296 |  | 100 | 100 |
| 01-04-20-7351 | Banking \& Insurance |  | 4,389 |  | 4,800 | 7,600 |
| 01-04-20-7355 | Vehicle Expense |  | 4,328 |  | 6,800 | 5,750 |
| 01-04-20-7360 | Utilities |  | 21,864 |  | 37,900 | 31,510 |
| 01-04-20-7371 | Building Maintenance |  | 21,205 |  | 23,000 | 23,000 |
| 01-04-20-7901 | Work Orders - Public Works |  | 1,505 |  | 500 | 1,500 |
| 01-04-20-7908 | Work Orders - Facilities |  | $(166,168)$ |  | $(176,950)$ | $(161,200)$ |
|  |  |  | 213,913 |  | 255,962 | 275,260 |
| SOLID \& HAZARDOUS WASTE |  |  |  |  |  |  |
| 01-05-00-7230 | Material \& Equipment | \$ | 482 | \$ | 50 | 50 |
| 01-05-00-7312 | Professional \& Contractual |  | 19,141 |  | 20,000 | 20,500 |
| 01-05-00-7340 | Advertising |  | 130 |  | 100 | 100 |
| 01-05-00-7901 | Work Orders - Public Works |  | 1,507 |  | 1,800 | 2,100 |
| 01-05-00-7908 | Work Orders - Facilities |  | 636 |  | 1,200 | 700 |
|  |  |  | 21,894 |  | 23,150 | 23,450 |


|  |  |  | FY14 ACTUAL |  | FY15 BUDGET | FY16 BUDGET |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| CHILKAT CENTER FOR THE ARTS |  |  |  |  |  |  |
| 01-08-00-7211 | Supplies \& Postage | \$ | 1,017 | \$ | 1,100 | 1,050 |
| 01-08-00-7230 | Material \& Equipment |  | 2,463 |  | 2,000 | 1,800 |
| 01-08-00-7312 | Professional \& Contractual |  | 15,963 |  | 17,000 | 45,344 |
| 01-08-00-7340 | Advertising |  | - |  | 750 | 200 |
| 01-08-00-7351 | Banking \& Insurance |  | 9,192 |  | 9,900 | 8,350 |
| 01-08-00-7360 | Utilities |  | 47,517 |  | 55,750 | 43,630 |
| 01-08-00-7371 | Building Maintenance \& Repairs |  | 5,097 |  | 7,000 | 7,000 |
| 01-08-00-7908 | Work Orders - Facilities |  | 16,547 |  | 11,000 | 17,000 |
|  |  |  | 97,796 |  | 104,500 | 124,374 |
| ROAD MAINTENANCE SERVICE AREAS |  |  |  |  |  |  |
| 01-09-49-7312 | Professional Service - Letnikof | \$ | 8,018 | \$ | 10,000 | 9,000 |
| 01-09-49-7901 | Work Orders (PW) - Letnikof |  | 807 |  | - | 1,000 |
| 01-09-52-7312 | Professional Service - Riverview |  | 1,141 |  | 3,000 | 1,500 |
| 01-09-54-7312 | Professional Service - Dalton Trail |  | 10,423 |  | 9,500 | 8,000 |
| 01-09-55-7312 | Professional Service - Eagle Vista |  | 8,385 |  | 6,000 | 5,000 |
| 01-09-56-7312 | Professional Service - Chilkat Lake |  | 2,000 |  | 2,000 | 1,500 |
|  |  |  | 30,775 |  | 30,500 | 26,000 |
| HAINES BOROUGH SCHOOL DISTRICT |  |  |  |  |  |  |
| 01-12-00-7601 | School District - Instructional | \$ | 1,556,866 | \$ | 1,556,866 | 1,560,000 |
| 01-12-00-7602 | School District - Activities |  | 210,000 |  | 210,000 | 210,000 |
| 01-12-00-7371 | Building Maintenance \& Repair |  | 1,148 |  | - | - |
| 01-12-00-7901 | Work Orders - Public Works |  | 3,629 |  | 6,000 | 3,500 |
| 01-12-00-7908 | Work Orders - Facilities |  | 5,577 |  | 14,000 | 6,000 |
|  |  |  | 1,777,221 |  | 1,786,866 | 1,779,500 |
| LIBRARY |  |  |  |  |  |  |
| 01-14-00-6110 | Salaries and wages | \$ | 229,926 | \$ | 228,249 | 238,763 |
| 01-14-00-6115 | Employee Burden |  | 67,792 |  | 68,519 | 71,462 |
| 01-14-00-6140 | Health Insurance |  | 44,381 |  | 41,562 | 41,636 |
| 01-14-00-7210 | Lending Materials |  | 6,174 |  | 8,480 | 6,174 |
| 01-14-00-7211 | Supplies \& Postage |  | 5,376 |  | 4,835 | 4,835 |
| 01-14-00-7230 | Material \& Equipment |  | 1,239 |  | 1,000 | 400 |
| 01-14-00-7241 | Computers \& Peripherals |  | 668 |  | 750 | 500 |
| 01-14-00-7305 | Replacement Materials |  | 450 |  | 1,500 | 195 |
| 01-14-00-7312 | Professional \& Contractual |  | 4,478 |  | 4,750 | 4,750 |
| 01-14-00-7325 | Dues, Subscriptions \& Fees |  | 275 |  | 400 | 375 |
| 01-14-00-7334 | Travel \& Per Diem |  | 1,486 |  | - | - |
| 01-14-00-7335 | Training |  | 986 |  | - | - |
| 01-14-00-7340 | Advertising |  | - |  | 100 | 100 |
| 01-14-00-7351 | Banking \& Insurance |  | 6,259 |  | 5,710 | 5,710 |
| 01-14-00-7360 | Utilities |  | 27,723 |  | 27,100 | 27,100 |
| 01-14-00-7371 | Building Maintenance |  | 1,983 |  | 2,000 | 2,000 |
| 01-14-00-7392 | Project Expenditures |  | 85 |  | - | - |
| 01-14-00-7908 | Work Orders - Facilities |  | 2,585 |  | 2,000 | 2,000 |
|  |  |  | 401,866 |  | 396,955 | 406,000 |




|  |  | FY14 ACTUAL | FY15 BUDGET | FY16 BUDGET |
| :---: | :---: | :---: | :---: | :---: |
| (Municipal Swimming Pool continued) |  |  |  |  |
| 01-16-15-7351 | Banking \& Insurance | 5,381 | 5,800 | 5,000 |
| 01-16-15-7360 | Utilities | 84,130 | 76,450 | 72,550 |
| 01-16-15-7371 | Building Maintenance \& Repairs | 5,000 | 5,000 | 5,000 |
| 01-16-15-7908 | Work Orders - Facilities | 6,035 | 7,000 | 8,000 |
|  |  | 235,332 | 235,719 | 225,479 |
| TOTAL AREAWIDE EXPENSES |  | 5,218,288 | 4,833,854 | 4,844,429 |
| TOTAL REVENUE OVER (UNDER) EXPENDITURES |  | $(992,969)$ | $(918,244)$ | $(902,835)$ |
| Transfer of Raw Fish Tax to Harbor Fund $\$ 34,400$ <br> Transfer Vehicle tax to CIP Fund \$40,000 <br> Transfer portion e911 surcharge to equipment sinking fund \$19,466 |  |  |  |  |
| TRANSFERS |  |  |  |  |
| 01-98-00-8200 | Operating Transfers - OUT fr General | \$ 93,268 | \$ 184,948 | 93,866 |
| 01-98-00-8254 | Operating Transfers - IN fr CPV Tax |  |  | $(7,800)$ |
| 01-98-97-8264 | Operating Transfers - In fr Permanent | $(150,000)$ | $(267,000)$ | $(281,000)$ |
|  |  | $(56,732)$ | $(82,052)$ | $(194,934)$ |
| Transfer from CPV Tax to pay for 2nd dispatcher on days when cruise ship is docked. |  |  |  |  |
| ALLOCATED EXPENSE |  |  |  |  |
| 01-99-00-8101 | Allocations - Administration | \$ (190,118) | \$ (162,151) | $(157,086)$ |
| 01-99-00-8104 | Allocations - Finance | $(167,370)$ | $(180,445)$ | $(193,725)$ |
| 01-99-00-8105 | Allocations - Assess/Planning | $(7,928)$ | $(9,590)$ | $(7,516)$ |
| 01-99-00-8106 | Allocations - Dispatch Department | $(370,310)$ | $(375,279)$ | $(346,482)$ |
| 01-99-00-8120 | Allocations - IT | $(28,271)$ | $(29,349)$ | $(30,854)$ |
| 01-99-00-8155 | Allocations - Economic Development | - | 19,325 | 15,573 |
|  |  | $(763,997)$ | $(737,489)$ | $(720,090)$ |
| FUND 01 EXCESS REVENUE OVER (UNDER) EXPENSES, |  | \$ (172,240) | \$ $(98,703)$ | \$ 12,190 |

FY14 Ending Fund (01) Balance ..... \$ 2,491,028FY15 Budgeted (01) Revenue Over (Under) Expenditures$(98,703)$
FY16 Budgeted (01) Revenue Over (Under) Expenditures12,190
Projected FY16 Ending Fund (01) Balance ..... $2,404,514$
Projected 06/30/16 Fund Balance as \% of Operating Budget ..... 50\%

## 02 TOWNSITE SERVICE AREA

## REVENUE

## TOWNSITE

| $02-01-09-4011$ | Property Tax Revenue |
| :--- | :--- |
| $02-01-09-4130$ | Sales Tax |
| $02-01-09-4341$ | State Revenue - General |
| $02-01-09-4610$ | Interest Earnings |


| $\$ 391,094$ | $\$$ | 405,500 |
| ---: | ---: | ---: | ---: |
| 688,440 |  | 677,000 |
| 96,000 |  | 96,000 |
| 1,869 |  | 2,500 |
| $1,177,403$ |  | $1,181,000$ |

POLICE
$02-02-00-4250$
$02-02-00-4342$
Miscellaneous Fines \& Fees

| 3,821 |
| ---: |
| 387,220 |
| 391,041 | | 4,200 |
| ---: |
| 387,220 |
| 391,420 |

PUBLIC WORKS
02-04-00-4531 Chilkoot Indian Assoc. Road Maint.
02-04-00-4600
Miscellaneous Revenue

## TOTAL TOWNSITE REVENUES



## EXPENDITURES

POLICE

| 02-02-00-6110 | Salaries \& Wages | \$ | 288,168 | \$ | 308,811 | \$ | 255,727 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 02-02-00-6115 | Employee Burden |  | 95,482 |  | 104,387 |  | 86,451 |
| 02-02-00-6140 | Health Insurance |  | 54,600 |  | 78,000 |  | 62,640 |
| 02-02-00-7211 | Supplies \& Postage |  | 6,154 |  | 5,900 |  | 5,900 |
| 02-02-00-7230 | Material \& Equipment |  | 30,963 |  | 13,450 |  | 12,700 |
| 02-02-00-7241 | Computers \& Peripherals |  | 2,611 |  | 1,150 |  | 1,975 |
| 02-02-00-7312 | Professional \& Contractual |  | 12,974 |  | 31,525 |  | 9,650 |
| 02-02-00-7325 | Dues \& Subscriptions |  | 1,209 |  | 1,150 |  | 1,150 |
| 02-02-00-7334 | Travel \& Per Diem |  | 15,419 |  | 5,000 |  | 7,500 |
| 02-02-00-7335 | Training |  | 1,402 |  | 4,300 |  | 4,300 |
| 02-02-00-7340 | Advertising |  | 1,629 |  | 750 |  | 750 |
| 02-02-00-7351 | Banking \& Insurance |  | 13,428 |  | 15,950 |  | 12,700 |
| 02-02-00-7355 | Vehicle Expense |  | 16,889 |  | 14,900 |  | 13,300 |
| 02-02-00-7360 | Utilities |  | 13,847 |  | 14,350 |  | 14,535 |
| 02-02-00-7901 | Work Orders - Public Works |  | 3,166 |  | 1,000 |  | 2,800 |
| 02-02-00-7908 | Work Orders - Facilities |  | 103 |  | 1,000 |  | 500 |
|  |  |  | 558,046 |  | 601,623 |  | 492,578 |
| BLIC WORKS |  |  |  |  |  |  |  |
| 02-04-00-6110 | Salaries \& Wages | \$ | 217,748 | \$ | 221,151 | \$ | 217,907 |
| 02-04-00-6115 | Employee Burden |  | 74,195 |  | 80,006 |  | 77,134 |
| 02-04-00-6140 | Health Insurance |  | 59,800 |  | 62,400 |  | 62,640 |
| 02-04-00-7211 | Supplies \& Postage |  | 221 |  | 400 |  | 400 |



## 17 LAND DEVELOPMENT \& SALES

## REVENUES

| 17-01-00-4615 | Proceeds from Land Sales | \$ | 466,632 | \$ | 25,000 | \$ | 20,000 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  | 466,632 |  | 25,000 |  | 20,000 |
| EXPENDITURES |  |  |  |  |  |  |  |
| 17-01-00-7211 | Supplies \& Postage | \$ | 10 | \$ | 50 | \$ | 50 |
| 17-01-00-7312 | Professional \& Contractual |  | 26,365 |  | 3,150 |  | 1,150 |
| 17-01-00-7334 | Travel \& Per Diem |  | - |  | 200 |  | - |
| 17-01-00-7340 | Advertising |  | - |  | 500 |  | 500 |
| 17-01-00-7351 | Banking \& Insurance |  | 100 |  | 150 |  | 200 |
|  |  |  | 26,475 |  | 4,050 |  | 1,900 |
| TRANSFERS |  |  |  |  |  |  |  |
| 17-98-00-8252 | Operating Transfers - OUT to Perm. Fund |  | 401,019 |  | 8,081 |  | 7,022 |
| ALLOCATED EXPENSE |  |  |  |  |  |  |  |
| 17-99-00-8101 | Allocations - Administration | \$ | 5,743 | \$ | 2,861 |  | 2,951 |
| 17-99-00-8104 | Allocations - Finance |  | 4,109 |  | 4,377 |  | 4,722 |
| 17-99-00-8105 | Allocations - Assessment/Land Mgmt |  | 4,779 |  | 5,631 |  | 3,405 |
|  |  |  | 14,631 |  | 12,869 |  | 11,078 |
| Total Expenditures, Transfers, \& Allocations |  |  | 442,125 |  | 25,000 |  | 20,000 |
| EXCESS REVENUE OVER (UNDER) EXPENDITURES, ALLOCATIONS, \& OPERATING TRANSFERS |  | \$ | 24,507 | \$ | - | \$ | - |
|  |  |  |  |  |  |  |  |
| 20 MEDICAL SERVICE AREA |  |  |  |  |  |  |  |
| Revenue |  |  |  |  |  |  |  |
| 20-01-09-4130 | Sales Tax | \$ | 246,769 | \$ | 247,000 |  | 252,000 |
| EXPENDITURES |  |  |  |  |  |  |  |
| LOCAL EMERGENCY PLANNING |  |  |  |  |  |  |  |
| 20-01-00-7211 | Supplies \& Postage | \$ | - | \$ | 500 | \$ | 500 |
| 20-01-00-7240 | Material \& Equipment |  | 3,671 |  | - |  | - |
| 20-01-00-7312 | Professional \& Contractual |  | - |  | 8,000 | \$ | 8,000 |
| 20-01-00-7335 | Training |  | - |  | 1,500 |  | 1,500 |
|  |  |  | 3,671 |  | 10,000 |  | 10,000 |
| OTHER MEDICAL SERVICES |  |  |  |  |  |  |  |
| 20-02-00-7710 | Appropriations from the Assembly |  | 28,750 |  | 28,750 | \$ | 28,750 |
| AMBULANCE |  |  |  |  |  |  |  |
| 20-03-00-7211 | Supplies \& Postage | \$ | 333 | \$ | 750 | \$ | 750 |
| 20-03-00-7230 | Material \& Equipment |  | 11,800 |  | 9,750 |  | 8,600 |
| 20-03-00-7312 | Professional \& Contractual |  | 521 |  | 2,460 |  | 2,350 |
| 20-03-00-7325 | Dues, Subscriptions, \& Fees |  | - |  | - |  | 400 |
| 20-03-00-7334 | Travel \& Per Diem |  | 3,745 |  | 7,200 |  | 8,300 |



> FY14 Ending Fund (20) Balance
> FY15 Budgeted (20) Revenue Under Expenditures FY16 Budgeted (20) Revenue Under Expenditures

Projected FY16 Ending Fund (20) Balance
\$ 124,131

Proposed match to replace bridge at South Creek in Excursion Inlet

## 21 TITLE III FOREST RECEIPTS

## REVENUES

21-01-00-4534 Federal Revenue

## EXPENDITURES

21-01-00-7392 Project Expenditures
EXCESS REVENUE OVER (UNDER) EXPENDITURES, ALLOCATIONS, \& OPERATING TRANSFERS

FY14 Ending Fund (21) Deferred Revenue<br>FY15 Budgeted (21) Revenue Earned FY16 Budgeted (21) Revenue Earned

| $\$ \quad 30,509$ | $\$ 16,995$ | $\mathbf{2 7 2 , 2 6 4}$ |
| :--- | :--- | :--- | :--- |

\$ 289,259
$(16,995)$
$(272,264)$

## 23 ECONOMIC DEVELOPMENT \& TOURISM PROMOTION

## REVENUES

\author{

| $23-01-09-4130$ | Sales Tax |
| :--- | :--- |
| 23-02-00-4600 | Miscellaneous Revenues |

}

## EXPENDITURES

TOURISM

23-02-00-6110
23-02-00-611
23-02-00-614
23-02-00-721
23-02-00-7230
23-02-00-7241
23-02-00-7312
23-02-00-7325
23-02-00-7332
23-02-00-7334
23-02-00-7335
23-02-00-7340
23-02-00-7351
23-02-00-7360
23-02-00-7371
23-02-00-7392
23-02-00-7710
23-02-00-7901
23-02-00-7908
23-02-00-7955

Salaries \& Wages
Employee Burden
Health Insurance
Supplies \& Postage
Material \& Equipment
Computers \& Periperals
Professional \& Contractual
Dues \& Subscriptions
Discretionary Expense
Travel \& Per Diem
Training \& Registration
Advertising
Banking \& Insurance
Utilities
Building Maintenance \& Repairs
Events \& Projects
Appropriations from Assembly
Work Orders - Public Works
Work Orders - Facilities
Work Orders-Tour/Econ Dev

## ECONOMIC DEVELOPMENT

23-03-00-6110
$23-03-00-6115$
$23-03-00-6140$
23-03-00-7211
23-03-00-7230
23-03-00-7241 Computers \& Periperals
23-03-00-7312 Professional \& Contractual
23-03-00-7325
23-03-00-7332
23-03-00-7334
23-03-00-7335
23-03-00-7340
23-03-00-7351
23-03-00-7360
23-03-00-7900

Salaries \& Wages
Employee Burden
Health Insurance
Supplies \& Postage
Material \& Equipment

Dues \& Subscriptions
Discretionary Expense
Travel \& Per Diem
Training \& Registration
Advertising
Banking \& Insurance
Utilities
Work Orders - Administration

$\begin{array}{lllr}98,398 & \$ & 105,766 \\ 32,616\end{array} \quad \begin{array}{r}32,794\end{array}$ $\begin{array}{ll}32,616 & 32,794 \\ 28,600 & 31,200\end{array}$ $\begin{array}{rr}28,600 & 91,200 \\ 9,700 & 9,150\end{array}$ $811 \quad 2,370$
2,482 3,000 11,257 55,450
9,355 9,330 481500
16,076 16,183
6,694 5,995
98,453 102,850
$1,730 \quad 1,840$
22,461 23,200
3,862 5,000
17,000 17,500

2,782 5,000
$\frac{(15,390)}{347,428} \frac{(16,000)}{411,128}$
\$ 2,200 \$ 59,020

## 64,958

## 19,910

18,948
622
500

45,000
800
600
6,100
725
500
375
1,745

160,783

|  | FY14 | FY15 | FY16 |
| :--- | :---: | :---: | :---: |
| ACTUAL | BUDGET | BUDGET |  |

## TRANSFERS

23-98-00-8255
Operating Transfers - OUT from EconDev

ALLOCATED EXPENSE
23-99-01-8101


23-99-01-8104 Allocations - Finance
23-99-01-8120 Allocations - IT
23-99-03-8155
Allocations - Economic Development

## EXCESS REVENUE OVER (UNDER) EXPENDITURES,

ALLOCATIONS, \& OPERATING TRANSFERS

FY14 Ending Fund (23) Balance
FY15 Budgeted (23) Revenue Over (Under) Expenditures
FY16 Budgeted (23) Revenue Over (Under) Expenditures

Projected FY16 Ending Fund (23) Balance

## 25 FIRE SERVICE AREAS

## Fire District \#1

## REVENUES

| 25-01-00-4021 | Real Property Taxes | \$ | 193,183 | \$ | 198,500 | \$ | 191,000 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| EXPENDITURES |  |  |  |  |  |  |  |
| 25-01-00-6110 | Salaries \& Wages | \$ | 102,495 | \$ | 105,854 |  | 100,505 |
| 25-01-00-6115 | Employee Burden |  | 35,832 |  | 38,237 |  | 35,245 |
| 25-01-00-6140 | Health Insurance |  | 31,200 |  | 31,200 |  | 31,320 |
| 25-01-00-7211 | Supplies \& Postage |  | 443 |  | 1,200 |  | 1,200 |
| 25-01-00-7230 | Material \& Equipment |  | 10,823 |  | 11,650 |  | 10,200 |
| 25-01-00-7312 | Professional \& Contractual |  | 421 |  | 960 |  | 900 |
| 25-01-00-7325 | Dues \& Subscriptions |  | 265 |  | 650 |  | 1,050 |
| 25-01-00-7334 | Travel \& Per Diem |  | 1,792 |  | 4,000 |  | 4,000 |
| 25-01-00-7335 | Training |  | 3,048 |  | 5,000 |  | 5,000 |
| 25-01-00-7340 | Advertising |  | - |  | 100 |  | 100 |
| 25-01-00-7351 | Banking \& Insurance |  | 11,879 |  | 9,150 |  | 7,700 |
| 25-01-00-7355 | Vehicle Expense |  | 4,049 |  | 5,600 |  | 5,150 |
| 25-01-00-7360 | Utilities |  | 9,792 |  | 11,395 |  | 11,375 |
| 25-01-00-7901 | Work Orders - Public Works |  | 388 |  | 1,000 |  | 1,000 |
| TOTAL DIRECT E | XPENSE - FD\#1 |  | 212,427 |  | 225,996 |  | 214,745 |


|  |  |  | FY14 ACTUAL |  | FY15 BUDGET |  | FY16 BUDGET |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| TRANSFERS |  |  |  |  |  |  |  |
| 25-98-00-8207 | Operating Xfer - From Fire |  | 77,325 |  | - |  | - |
| ALLOCATED EXPENSE |  |  |  |  |  |  |  |
| 25-99-01-8101 | Allocations - Administration | \$ | 1,643 | \$ | 1,431 |  | 1,476 |
| 25-99-01-8104 | Allocations - Finance |  | 4,946 |  | 5,176 |  | 4,722 |
| 25-99-01-8106 | Allocations - Dispatch Department |  | 69,997 |  | 73,059 |  | 64,074 |
| 25-99-01-8107 | Allocations - Fire Department |  | $(91,174)$ |  | $(94,346)$ |  | $(89,825)$ |
| 25-99-01-8120 | Allocations - Information Technology |  | - |  | - |  | 593 |
|  |  |  | $(14,588)$ |  | $(14,680)$ |  | $(18,960)$ |
| Total Expenditures, Tr | ransfers \& Allocations - FD\#1 |  | 275,164 |  | 211,316 |  | 195,785 |
| FD\#1 EXCESS REVEN | UE OVER (UNDER) EXPENDITURES, | \$ | $(81,981)$ | \$ | $(12,816)$ | \$ | $(4,785)$ |
| ALLOCATIONS, \& OPERATING TRANSFERS |  |  |  |  |  |  |  |
| FIRE DISTRICT \#3 - KLEHINI VALLEY VOLUNTEER FIRE DEPARTMENT |  |  |  |  |  |  |  |
| REVENUES |  |  |  |  |  |  |  |
| 25-02-00-4025 | Real Property Taxes | \$ | 28,359 | \$ | 28,418 | \$ | 31,908 |
| EXPENDITURES |  |  |  |  |  |  |  |
| 25-02-00-7710 | Appropriations from the Assembly |  | 28,359 |  | 28,418 |  | 28,418 |
| ALLOCATED EXPENSE |  |  |  |  |  |  |  |
| 25-99-02-8106 | Allocations - Dispatch Department |  | - |  | - |  | 3,490 |
| FD\#3 EXCESS REVENUE OVER (UNDER) EXPENDITURES, $\qquad$ ALLOCATIONS, \& OPERATING TRANSFERS |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |
|  | FY14 Ending Fund (25) Balance |  |  |  |  | \$ | 63,432 |
|  | FY15 Budgeted (25) Revenue Over (U) |  | Expenditures |  |  |  | $(12,816)$ |
|  | FY16 Budgeted (25) Revenue Over (U) | r) | Expenditures |  |  |  | $(4,785)$ |
|  | Projected FY16 Ending Fund (25) Balan |  |  |  |  |  | 45,831 |


| FY14 | FY15 | FY16 |
| :---: | :---: | :---: |
| ACTUAL | BUDGET | BUDGET |

## 34 COMMERCIAL PASSENGER VESSEL TAX

## REVENUES

| 34-01-00-4341 | State Revenue |
| :---: | :--- |
| EXPENDITURES |  |
| $34-01-00-7211$ | Supplies \& Postage |
| $34-01-00-7230$ | Material \& Equipment |
| $34-01-00-7312$ | Professional \& Contractual |
| $34-01-00-7907$ | Work Orders - Ports/Harbor |
| $34-01-00-7908$ | Work Orders - Public Facilities |
| $34-01-00-7955$ | Work Orders-Tour/Econ Dev |
| $34-98-00-8254$ | Operating Transfers - CPV Tax |
|  |  |
| EXCESS REVENUE OVER (UNDER) EXPENDITURES, |  |
| ALLOCATIONS, \& OPERATING TRANSFERS |  |


| FY14 Ending Fund (34) Deferred Revenue | $\mathbf{8 , 3 5 8}$ |
| :--- | ---: | ---: |
| FY15 Budgeted (34) Unearned Revenue | $\mathbf{3 8 , 3 2 5}$ |
| FY16 Budgeted (34) Unearned Revenue | $\mathbf{2 4 , 2 5 9}$ |
| Projected FY16 Ending Fund (34) Deferred Revenue Balance | $\mathbf{7 0 , 9 4 2}$ |

- $\$ 7,800$ to fund 01 for second dispatcher when cruise ship is in port
- $\$ 33,216$ to refund fund 02 for PC Dock trestle replacement per Ord \#14-01-365 $-\$ 6,000$ to water fund for full cost of water purchased by ships
- $\$ 18,000$ to CIP fund for purchase of new people mover cart


## 50 CAPITAL IMPROVEMENT PROJECTS

## REVENUES

$50-01-09-4130$
$50-01-00-4604$
Sales Tax
Donations
EXPENDITURES
50-01-00-739
50-01-00-7900
50-01-00-7901
50-01-00-7908
Project Expenditures

Work Orders - Public Works
Work Orders - Pub. Facilities

TRANSFERS
50-98-00-8200
50-98-00-8207
50-98-00-8228
Iransfers - In from Fire

50-98-00-8253
Operating Transfers -In from Medical
50-98-00-8254 Operating Transfers -In from CVP
50-98-00-8255 Operating Transfers - In from EconDev


| 46,842 | - | - |
| :---: | :---: | :---: |
| 1,366,404 | 1,034,700 | 727,200 |
| 871 | - | 6,000 |
| 8,924 | 29,000 | 18,500 |
| 45,450 | 87,250 | 72,000 |
| 1,421,650 | 1,150,950 | 823,700 |
| \$ $(60,000)$ | \$ | $(40,000)$ |
| $(48,750)$ | - | - |
| $(443,168)$ | $(233,000)$ | - |
| $(48,750)$ | - | - |

$(18,000)$


## 61 EQUIPMENT SINKING FUND

TRANSFERS

| 61-98-00-8200 | Transfers - In from General Fund | \$ | - | \$ | - | \$ | $(19,466)$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 61-98-00-8253 | Transfers -In from Medical |  | $(5,000)$ |  | $(5,000)$ |  | $(5,000)$ |
| 61-98-00-8257 | Transfers - In from CIP |  | $(35,000)$ |  | $(70,000)$ |  | $(157,500)$ |
| 61-98-00-8258 | Transfers -OUT from Sinking |  | 46,842 |  | - |  | - |
|  |  |  | 6,842 |  | $(75,000)$ |  | $(181,966)$ |
| CESS REVENUE OVER (UNDER) EXPENDITURES, |  | \$ | $(6,842)$ | \$ | 75,000 | \$ | 181,966 |

ALLOCATIONS, \& OPERATING TRANSFERS

## 75 LIBRARY BOND FUND

## REVENUES

| 75-01-00-4021 | Property Tax Revenue | \$ | 14,050 | \$ | 13,785 | \$ | 14,100 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| EXPENDITURES |  |  |  |  |  |  |  |
| 75-01-00-7510 | Principal | \$ | 5,740 | \$ | 5,980 |  | 6,275 |
| 75-01-00-7520 | Interest |  | 8,408 |  | 8,168 |  | 7,873 |
|  |  |  | 14,148 |  | 14,148 |  | 14,148 |
| EXCESS REVENUE OVER (UNDER) EXPENDITURES, |  | \$ | (98) | \$ | (363) | \$ | (48) |
| ALLOCATIONS, \& OPERATING TRANSFERS |  |  |  |  |  |  |  |

## FY14 <br> ACTUAL <br> FY15 <br> FY16 <br> BUDGET

76 SCHOOL G.O. BOND FUND

## 2005 School Bonds

 REVENUES76-01-00-4021 Property Tax Revenue
76-01-00-4389 State of Alaska Revenue

EXPENDITURES
76-01-00-7510 Principal
76-01-00-7520 Interest


ALLOCATIONS, \& OPERATING TRANSFERS

## 90 WATER REVENUE FUND

## REVENUES

| 90-01-00-4401 | Water Service Revenue |
| :--- | :--- |
| $90-01-00-4408$ | Cruise Ship Water Sales |
| $90-01-00-4402$ | New Connection Hookup Fees |
| $90-01-00-4407$ | Water Expansion Fee |
| 90-01-00-4600 | Miscellaneous Revenue |
| 90-01-00-4610 | Interest Earnings |
| TOTAL REVENUES |  |
| EXPENDITURES |  |

90-01-00-6110

90-01-00-6115 Employee Burden
90-01-00-6140 Health Insurance
90-01-00-7211 Supplies \& Postage
90-01-00-7230 Material \& Equipment
90-01-00-7241 Computers \& Peripherals
90-01-00-7312 Professional \& Contractual
90-01-00-7325 Dues, Subscriptions \& Fees
90-01-00-7334 Travel \& Per Diem
90-01-00-7335 Training
90-01-00-7340 Advertising
90-01-00-7351 Banking \& Insurance
90-01-00-7355 Vehicle Expense

| \$ | 332,821 | \$ | 332,000 | \$ | 341,500 |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | 13,262 |  | 15,000 |  | 15,000 |
|  | (449) |  | 4,500 |  | 4,500 |
|  | 2,250 |  | 2,000 |  | 2,000 |
|  | 8,397 |  | 5,000 |  | 8,000 |
|  | 3,301 |  | 3,750 |  | 3,750 |
|  | 359,582 |  | 362,250 |  | 374,750 |
| \$ | 94,185 | \$ | 77,785 | \$ | 83,396 |
|  | 30,717 |  | 26,420 |  | 28,304 |
|  | 26,000 |  | 23,400 |  | 23,490 |
|  | 2,619 |  | 2,500 |  | 2,650 |
|  | 39,617 |  | 48,400 |  | 48,600 |
|  | 20 |  | 1,000 |  | 500 |
|  | 41,672 |  | 29,400 |  | 21,000 |
|  | 220 |  | 850 |  | 1,300 |
|  | 653 |  | 2,200 |  | 2,100 |
|  | - |  | 700 |  | 600 |
|  | 77 |  | 1,000 |  | 1,000 |
|  | 6,607 |  | 7,180 |  | 7,750 |
|  | 5,630 |  | 4,250 |  | 3,700 |
|  |  |  |  |  | 105 |


|  |  |  | FY14 ACTUAL |  | FY15 BUDGET |  | FY16 BUDGET |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| (Water Fund continued) |  |  |  |  |  |  |  |
| 90-01-00-7360 | Utilities |  | 23,702 |  | 29,350 |  | 26,900 |
| 90-01-00-7371 | Maintenance \& Repairs |  | 8,749 |  | 17,000 |  | 18,000 |
| 90-01-00-7510 | Principal |  | - |  | 42,872 |  | 45,139 |
| 90-01-00-7520 | Interest |  | 3,550 |  | 11,549 |  | 10,812 |
| 90-01-00-7901 | Work Orders - Public Works |  | 12,450 |  | 32,500 |  | 35,000 |
| 90-01-00-7908 | Work Orders - Facilities |  | 12,434 |  | 10,000 |  | 9,000 |
| 90-01-00-7961 | Work Orders - Water Department |  | $(4,119)$ |  | - |  | - |
| TOTAL CASH DIR | ECT EXPENDITURES |  | 304,782 |  | 368,356 |  | 369,241 |
| TRANSFERS |  |  |  |  |  |  |  |
| 90-98-00-8254 | Operating Transfer - In from CPV Tax |  | - |  | - |  | $(6,000)$ |
| 90-98-00-8261 | Operating Transfer - OUT from Water |  | 162,767 |  | - |  | - |
| TOTAL TRANSFE |  |  | 162,767 |  | - |  | $(6,000)$ |
| ALLOCATED EXPENSE |  |  |  |  |  |  |  |
| 90-99-00-8101 | Allocations - Administration | \$ | 3,286 | \$ | 2,861 |  | 2,951 |
| 90-99-00-8104 | Allocations - Finance |  | 22,944 |  | 22,122 |  | 23,650 |
| 90-99-00-8105 | Allocation - Assessment / Land Mgmt |  | 1,575 |  | 1,980 |  | 2,055 |
| 90-99-00-8120 | Allocations - IT |  | 1,977 |  | 1,761 |  | 1,780 |
| 90-99-00-8161 | Allocations - Water Revenue |  | $(56,781)$ |  | $(46,050)$ |  | $(49,293)$ |
| 90-99-00-8162 | Allocations - Sewer Department |  | 17,396 |  | 16,174 |  | 17,293 |
| TOTAL ALLOCAT | ED EXPENSE |  | $(9,603)$ |  | $(1,152)$ |  | $(1,564)$ |
| TOTAL CASH EXPENDIT | URES, TRANSFERS, \& ALLOCATIONS |  | 457,946 |  | 367,204 |  | 361,677 |
| REVENUE OVER (UNDER) | R) CASH EXPENDITURES \& ALLOCATIONS |  | $(98,364)$ |  | $(4,954)$ |  | 13,073 |
| NON-CASH EXPENDITURES |  |  |  |  |  |  |  |
| 90-01-00-7385 | DEPRECIATION EXPENSE |  | 255,319 |  | 234,000 |  | 259,000 |
| EXCESS REVENUE OV | VER (UNDER) EXPENDITURES, | \$ | $(353,683)$ | \$ | $(238,954)$ | \$ | $(245,927)$ |
| ALLOCATIONS, \& OPERATING TRANSFERS |  |  |  |  |  |  |  |
| FY14 Ending Fund (90) Unrestricted Net Assets |  |  |  |  |  | \$ | 255,779 |
| FY15 Budgeted (90) Revenue Under CASH Expenditures |  |  |  |  |  |  | $(4,954)$ |
| FY16 Budgeted (90) Revenue Over CASH Expenditures |  |  |  |  |  |  | 13,073 |
| Projected FY16 Ending Fund (90) Unrestricted Net Assets |  |  |  |  |  |  | 263,898 |
| Projected 06/30/16 Fund Balance as \% of Fund Capital Assets |  |  |  |  |  |  | 4\% |

## 91 SEWER REVENUE FUND (WASTEWATER TREATMENT)

REVENUES

## $\begin{array}{r}91-01-00-44 \\ 91-01-00-44 \\ 91-01-00-44 \\ 91-01-00-46 \\ 91-01-00-46 \\ \\ \hline \text { EXPENDITURES }\end{array}$

91-01-00-6110
$\begin{array}{ll}\text { 91-01-00-6115 } & \text { Employee Burden } \\ 91-01-00-6140 & \text { Health Insurance }\end{array}$
91-01-00-7211
$91-01-00-7241$
$91-01-00-7312$
91-01-00-7325
$91-01-00-7334$
$91-01-00-7335$
91-01-00-7340
91-01-00-7351
91-01-00-7360
$91-01-00-7371$
$91-01-00-7510$
91-01-00-7520
91-01-00-7901
91-01-00-7908
Sewer Service Revenue
Sewer Hookup Revenue
Sewer Expansion Fee
Miscellaneous Revenue
Interest Earnings
$91-01-00-6110$
$91-01-00-6115$
$91-01-00-6140$
$91-01-00-7211$
$91-01-00-7230$
$91-01-00-7241$
$91-01-00-7312$
$91-01-00-7325$
$91-01-00-7334$
$91-01-00-7335$
$91-01-00-7340$
$91-01-00-7351$
$91-01-00-7355$
$91-01-00-7360$
$91-01-00-7371$
$91-01-00-7510$
$91-01-00-7520$
$91-01-00-7901$
$91-01-00-7908$

Salaries and wages
Employee Burden
Health Insurance
Supplies \& Postage
Material \& Equipment
Computers \& Peripherals
Professional \& Contractual
Dues, Subscriptions \& Fees
Travel \& Per Diem
Training
Advertising
Banking \& Insurance
Vehicle Expense
Utilities
Maintenance \& Repairs
Principal
Interest
Work Orders - Public Works
Work Orders - Facilities

ALLOCATED EXPENSE
91-99-00-8101
91-99-00-8104
91-99-00-8105
91-99-00-8120
91-99-00-8161 Allocations - Water Revenue
91-99-00-8162 Allocations - Sewer Department

## TOTAL CASH EXPENDITURES \& ALLOCATED EXPENSE

REVENUE OVER (UNDER) CASH EXPENDITURES \& ALLOCATIONS

## NON-CASH EXPENDITURES

91-01-00-7385 Depreciation Expense
EXCESS REVENUE OVER (UNDER) EXPENDITURES,
ALLOCATIONS, \& OPERATING TRANSFERS

| \$ | 400,595 | \$ | 401,000 | \$ | 428,600 |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | 1,596 |  | 1,000 |  | 1,000 |
|  | 2,100 |  | 1,500 |  | 1,500 |
|  | 425 |  | 1,350 |  | 1,350 |
|  | 708 |  | 1,000 |  | 500 |
|  | 405,424 |  | 405,850 |  | 432,950 |
| \$ | 52,077 | \$ | 45,787 |  | 49,739 |
|  | 17,006 |  | 15,634 |  | 16,948 |
|  | 15,600 |  | 15,600 |  | 15,660 |
|  | 2,001 |  | 2,300 |  | 2,250 |
|  | 14,410 |  | 21,200 |  | 23,800 |
|  | 20 |  | 1,000 |  | 500 |
|  | 19,579 |  | 11,400 |  | 6,000 |
|  | 1,870 |  | 2,080 |  | 2,080 |
|  | 503 |  | 1,500 |  | 1,500 |
|  | - |  | 825 |  | 825 |
|  | 629 |  | 1,000 |  | 1,000 |
|  | 15,028 |  | 16,250 |  | 14,000 |
|  | 5,727 |  | 4,250 |  | 3,450 |
|  | 83,521 |  | 87,750 |  | 85,790 |
|  | 11,586 |  | 20,000 |  | 18,000 |
|  |  |  | 44,500 |  | 49,556 |
|  | 49,349 |  | 45,449 |  | 43,709 |
|  | 12,575 |  | 11,000 |  | 16,000 |
|  | 6,803 |  | 5,000 |  | 8,000 |
|  | 308,283 |  | 352,525 |  | 358,807 |


| \$ | 3,286 | \$ | 2,861 | 2,951 |
| :---: | :---: | :---: | :---: | :---: |
|  | 22,944 |  | 22,122 | 23,650 |
|  | 1,575 |  | 1,980 | 2,055 |
|  | 1,977 |  | 1,761 | 1,780 |
|  | 56,781 |  | 46,050 | 49,293 |
|  | $(17,396)$ |  | $(16,174)$ | $(17,293)$ |
|  | 69,167 |  | 58,600 | 62,436 |
|  | 377,450 |  | 411,125 | 421,243 |
|  | 27,974 |  | $(5,275)$ | 11,707 |


|  | 236,189 | 239,000 |
| :---: | :---: | :---: |
|  |  | 239,000 |
| $\$ \quad(208,214)$ |  |  |


| FY14 | FY15 | FY16 |
| :---: | :---: | :---: |
| ACTUAL | BUDGET | BUDGET |

## (Sewer Fund continued)

FY14 Ending Fund (91) Unrestricted Net Assets<br>FY15 Budgeted (91) Revenue Under CASH Expenditures<br>FY16 Budgeted (91) Revenue Over CASH Expenditures<br>Projected FY16 Ending Fund (91) Unrestricted Net Assets<br>Projected 06/30/16 Fund Balance as \% of Fund Capital Assets<br>$\$ 668,600$<br>$(5,275)$<br>11,707<br>675,032<br>13\%

## 92 BOAT HARBOR FUND

## REVENUES

92-01-00-4421
92-01-00-4422
92-01-00-4425
92-01-00-4427 Ice Sales
92-01-00-4428
92-01-00-4600
92-01-00-4610

Transient Moorage
Annual Slip Rental
Ramp Fees

Fuel Sales
Miscellaneous Revenue
Interest Earnings

| $\$$ | 29,999 | $\$$ | 32,000 |
| ---: | ---: | ---: | ---: |
| 81,316 |  | 92,900 |  |
| 14,433 |  | 13,200 |  |
| 14,710 |  | 11,000 |  |
| 323,137 |  | 328,000 |  |
| 24,231 |  | 17,200 |  |
|  |  | 2,999 |  |
|  |  | 2,000 |  |

$\$ 286,404$
\$ 304,000
142,517 143,048
49,952 51,789
27,300 37,700
2,354 2,800
61,273 22,850
200
2,000
150
1,800
350
500
16,200
3,000
59,700
11,000
2,355
12,537 4,000
9,513 5,000
$(17,568) \quad(15,000)$

| 50,037 |
| ---: |
| 711,703 |

\$ 30,500
89,400
13,800
11,000
274,299
16,800
2,000
437,799

240,613
144,600
52,376
37,845
2,600
7,850
200
2,000
150
1,800
350
500
16,400
2,400
57,800
9,000

4,000
5,000
$(5,000)$

580,484

|  |  | FY14 ACTUAL | FY15 BUDGET |  | FY16 BUDGET |
| :---: | :---: | :---: | :---: | :---: | :---: |
| (Harbor Transfers continued) |  |  |  |  |  |
| 92-98-00-8263 | Op Transfer - Harbor | 74,997 | - |  |  |
|  |  | 44,697 | $(47,500)$ |  | $(34,400)$ |
| ALLOCATED EXPENSE |  |  |  |  |  |
| 92-99-00-8101 | Allocations - Administration | \$ 4,930 | \$ 4,292 |  | 5,903 |
| 92-99-00-8104 | Allocations - Finance | 11,931 | 12,180 |  | 14,197 |
| 92-99-00-8120 | Allocations - IT | 1,098 | 1,174 |  | 1,187 |
| 92-99-00-8163 | Allocations - Harbor | $(121,548)$ | $(121,955)$ |  | $(122,249)$ |
|  |  | $(103,589)$ | $(104,309)$ |  | $(100,962)$ |
| TOTAL CASH EXPENDITURES, TRANSFERS, \& ALLOCATIONS |  | 652,811 | 499,278 |  | 445,122 |
| REVENUE OVER (UNDER) CASH EXPENDITURES \& ALLOCATIONS |  | $(162,986)$ | $(2,978)$ |  | $(7,323)$ |
| NON-CASH EXPENSE |  |  |  |  |  |
| 92-01-00-7385 | Depreciation Expense | 278,230 | 283,863 |  | 292,230 |
| EXCESS REVENUE OVER (UNDER) EXPENDITURES, ALLOCATIONS, \& OPERATING TRANSFERS |  | \$ (441,216) | \$ (286,841) | \$ | $(299,553)$ |
|  |  |  |  |  |  |
| FY14 Ending Fund (92) Unrestricted Net Assets |  |  |  | \$ | 409,477 |
| FY15 Budgeted (92) Revenue Over (Under) CASH Expenditures |  |  |  |  | $(2,978)$ |
| FY16 Budgeted (92) Revenue Over (Under) CASH Expenditures |  |  |  |  | $(7,323)$ |
| Projected FY16 Ending Fund (92) Unrestricted Net Assets |  |  |  |  | 399,176 |
| Projected 06/30/16 Fund Balance as \% of Fund Capital Assets |  |  |  |  | 5\% |
| 93 LUTAK DOCK FUND |  |  |  |  |  |
| REVENUES |  |  |  |  |  |
| 93-01-00-4600 | Land Sales Proceeds | \$ 134,604 | \$ | \$ | - |
| 93-01-00-4217 | Lutak Dock Fees | 362,854 | 350,000 |  | 320,000 |
|  |  | \$ 497,458 | \$ 350,000 | \$ | 320,000 |
| EXPENDITURES |  |  |  |  |  |
| 93-01-00-7211 | Supplies \& Postage | \$ 254 | \$ 800 |  | 800 |
| 93-01-00-7230 | Material \& Equipment | 4,927 | 12,250 |  | 8,250 |
| 93-01-00-7241 | Computers \& Peripherals | - | 200 |  | 200 |
| 93-01-00-7312 | Professional \& Contractual | 59,335 | 132,100 |  | 108,800 |
| 93-01-00-7325 | Dues, Subscriptions \& Fees | 232 | 300 |  | 300 |
| 93-01-00-7334 | Travel \& Per Diem | 1,505 | 2,050 |  | 2,050 |
| 93-01-00-7335 | Training | 330 | 350 |  | 350 |
| 93-01-00-7340 | Advertising | 260 | 100 |  | 100 |
| 93-01-00-7351 | Banking \& Insurance | 3,931 | 4,500 |  | 3,650 |
| 93-01-00-7355 | Vehicle Expense | 1,793 | 3,100 |  | 2,400 |
| 93-01-00-7360 | Utilities | 7,040 | 5,470 |  | 5,260 |
|  |  |  |  |  | 109 |



|  |  |  | FY14 ACTUAL |  | FY15 BUDGET |  | FY16 BUDGET |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| (PC Dock continued) |  |  |  |  |  |  |  |
| 94-01-00-7360 | Utilities |  | 7,102 |  | 6,720 |  | 9,290 |
| 94-01-00-7371 | Repairs \& Maintenance |  | - |  | 2,500 |  | 1,500 |
| 94-01-00-7901 | Work Orders - Public Works |  | 5,675 |  | 1,500 |  | 1,000 |
| 94-01-00-7907 | Work Orders - Ports/Harbor |  | $(13,169)$ |  | $(24,900)$ |  | $(29,400)$ |
| 94-01-00-7908 | Work Orders - Facilities |  | 454 |  | 3,000 |  | 3,000 |
|  |  |  | 24,124 |  | 6,470 |  | 990 |
| ALLOCATED EXPENSE |  |  |  |  |  |  |  |
| 94-99-00-8101 | Allocations - Administration | \$ | 4,930 | \$ | 4,292 |  | 4,427 |
| 94-99-00-8104 | Allocations - Finance |  | 6,317 |  | 6,665 |  | 7,173 |
| 94-99-00-8120 | Allocations - IT |  | 1,098 |  | 1,174 |  | 1,187 |
| 94-99-00-8163 | Allocations - Harbor |  | 34,874 |  | 45,365 |  | 46,038 |
|  |  |  | 47,219 |  | 57,496 |  | 58,825 |
| TOTAL CASH EXPENDITURES \& ALLOCATIONS |  |  | 71,343 |  | 63,966 |  | 59,815 |
| REVENUE OVER (UNDER) CASH EXPENDITURES \& ALLOCATIONS |  |  | 8,352 |  | $(1,166)$ |  | 14,685 |
| NON-CASH EXPENSE |  |  |  |  |  |  |  |
| 94-01-00-7385 | Depreciation Expense |  | 241,839 |  | 391,310 |  | 391,310 |
| EXCESS REVENUE O | ER (UNDER) EXPENDITURES, | \$ | $(233,487)$ | \$ | $(392,476)$ | \$ | $(376,625)$ |
| ALLOCATIONS, \& OPERATING TRANSFERS |  |  |  |  |  |  |  |
| FY14 Ending Fund (94) Unrestricted Net Assets |  |  |  |  |  | \$ | 204 |
| FY15 Budgeted (94) Revenue Over (Under) CASH Expenditures |  |  |  |  |  |  | $(1,166)$ |
| FY16 Budgeted (94) Revenue Over (Under) CASH Expenditures |  |  |  |  |  |  | 14,685 |
| Projected FY16 Ending Fund (94) Unrestricted Net Assets |  |  |  |  |  |  | 13,723 |
| Projected 06/30/16 Fund Balance as \% of Fund Capital Assets |  |  |  |  |  |  | 0\% |
| 97 PERMANENT FUND |  |  |  |  |  |  |  |
| REVENUE |  |  |  |  |  |  |  |
| 97-01-00-4610 | Permanent Fund Income | \$ | 593,987 | \$ | 280,000 | \$ | 344,000 |
| EXPENDITURES |  |  |  |  |  |  |  |
| 97-01-00-7312 | Professional \& Contractual | \$ | 20,466 | \$ | 20,250 |  | 21,500 |
| 97-01-00-7351 | \#NUM! |  | 1,639 |  | 2,000 |  | 2,000 |
|  |  |  | 22,105 |  | 22,250 |  | 23,500 |
| TRANSFERS |  |  |  |  |  |  |  |
| 97-98-00-8252 | Operating Transfers - IN from Land Sales | \$ | $(401,019)$ | \$ | $(8,081)$ |  | $(7,022)$ |
| 97-98-00-8260 | Operating Transfers - IN from LID Fund |  | $(16,129)$ |  | - |  | - |
| 97-98-00-8264 | Operating Transfers - OUT from Permanent |  | 150,000 |  | 267,000 |  | 281,000 |
|  |  |  | $(267,148)$ |  | 258,919 |  | 273,978 |
| EXCESS REVENUE OVER (UNDER) EXPENSES, |  | \$ | 839,030 | \$ | $(1,169)$ | \$ | 46,522 |
| ALLOCATIONS, \& OPERATING TRANSFERS |  |  |  |  |  |  |  |



Notes:

1. The term "Empowered Boards" is explained on Page 12
2. Advisory Groups and their duties are mandated by ordinance. Members serve at the pleasure of the mayor.

Appointments are by the mayor subject to assembly confirmation.
3. Ad Hoc Groups are created by the assembly for a specific purpose and are intended to have a limited timeframe and scope.
3. A solid line indicates a direct reporting relationship; a dotted line indicates an information flow or advisory relationship
4. An asterisk (*) indicates that the position is a borough officer. Officers are appointed by and serve at the pleasure
of the assembly. However, each one works under the direct supervision of the Borough Manager
5. In the Borough Manager's absence, the Borough Clerk will act as manager followed by other borough officers in order of seniority.

## CLERK'S OFFICE



Notes:

1. The Borough Clerk is a borough officer who reports directly to the Manager but is appointed by, and serves at the pleasure of, the Borough Assembly.
2. This position reports directly to the borough clerk but also provides support to the Director of Public Facilities.
3. This position reports directly to the borough clerk but is part of the Lands Dept.; this position splits time between these two departments.
4. Currently a contract position.

## COMMUNITY \& ECONOMIC DEVELOPMENT



Note: A solid line indicates a direct reporting relationship; a dotted line indicates an information flow or advisory relationship.

FINANCE DEPARTMENT


## Notes:

1. The Chief Fiscal Officer is a borough officer who reports directly to the Manager but is appointed by, and serves at the pleasure of, the Borough Assembly. This position is more commonly known as Finance Director.

## FIRE DEPARTMENT



Notes:

1. Fire Chief reports directly to both the Manager and the Fire Department (per code).
2. A solid line indicates a direct reporting relationship; a dotted line indicates an information flow or advisory relationship.

## LANDS MANAGEMENT I ASSESSMENT DEPARTMENT



Notes:

1. The borough manager serves as Lands Manager.
2. This position reports to the borough clerk but splits time between this department and administration.
3. The Boorugh Clerk serves as the Deputy Lands Manager

LIBRARY


## Notes:

1. The library staff members are Borough Employees. The Library Director reports directly to the Borough Manager.

The library is a department of the borough with a somewhat empowered board per HBC 2.98.

## MUSEUM



## Notes:

1. The museum staff members are Borough Employees. The Museum Director reports directly to the Museum Board of Trustees but has a functional support relationship with the manager (and the manager's staff as so delegated) for payroll and accounting services. Funds for the operation of the museum are appropriated by the assembly each year. To the extent the museum's expenses exceed such appropriations, the deficit is made up from unrestricted grants and income to the museum. 2. A solid line indicates a direct reporting relationship; a dotted line indicates an information flow or advisory relationship.

## POLICE DEPARTMENT



Notes:

1. The Police Reserve Commander position is normally held by one of the police officers.
2. A solid line indicates a direct reporting relationship; a dotted line indicates an information flow or advisory relationship.

## PORTS \& HARBORS



1. A solid line indicates a direct reporting relationship; a dotted line indicates an information flow or advisory relationship.

## DEPARTMENT OF PUBLIC FACILITIES



Notes:

1. The clerk's office provides part-time administrative support for the Director.
2. This position reports to the W/S Operator but splits time between water/wastewater, public works, and facilities maintenance.

## Empowered Boards

The Museum Board of Trustees and, to a certain extent, the Library Board and Fire Department Board are designated as "empowered" boards although the respective enabling codes do not use that term. Members are appointed

The School Board is an "empowered" board, as well, but it's members are elected during the Haines Borough General Municipal Election.
An empowered board has overall authority to...

- Assume responsibility and stewardship over assets
- Promulgate regulations, fees, charges, and policies
- Negotiate and enter into contracts and grant agreements
- Apply for and administer funds from state and federal agencies (as well as from the borough assembly)


## FY16 BUDGETED PAYROLL

HAINES BOROUGH


## FY16 BUDGETED PAYROLL

## HAINES BOROUGH



## FY16 BUDGETED PAYROLL

## HAINES BOROUGH

|  | Current Employee | Straight Time Hours | Overtime Hours | Standby Hours | Hourly Rate | Gross <br> Earnings | PERS | SBS | Medicare | Alaska ESD | Worker's Comp | Union <br> Health Insurance | Total Costs |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Library |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Library Director | Patricia Brown | 2,080 | 188 | - | 28.25 | 66,727 | 14,680 | 4,090 | 968 | 387 | 317 | 15,660 | 102,828 |
| Assistant Librarian | Lisa Blank | 572 | - | - | 17.25 | 9,867 | n/a | 605 | 143 | 99 | 47 | - | 10,760 |
| Library Aide/Techican | Rebecca Heaton | 1,404 | - | - | 22.67 | 31,829 | 7,002 | 1,951 | 462 | 318 | 151 | 15,660 | 57,373 |
| Library Aide/Administration | Deborah Gravel | 1,300 | - | - | 14.75 | 19,175 | 4,219 | 1,175 | 278 | 192 | 91 |  | 25,130 |
| Library Janitor | Dale Sanne | 910 | - | - | 17.64 | 16,052 | 3,532 | 984 | 233 | 161 | 857 |  | 21,819 |
| Library Tech II | Jedidiah Blum-Evitts | 1,248 | - | - | 15.25 | 19,032 | 4,187 | 1,167 | 276 | 190 | 90 | - | 24,942 |
| Technology Coordinator | Erik Baldwin Stevens | 1,456 | - | - | 21.94 | 31,945 | 7,028 | 1,958 | 463 | 319 | 152 | 10,316 | 52,182 |
| Education Coordinator | Jessie Morgan | 988 | - | - | 17.16 | 16,954 | 3,730 | 1,039 | 246 | 170 | 81 | - | 22,219 |
| Children/Youth SvCs Coord | Holly Davis | 1,092 | - | - | 20.66 | 22,561 | 4,963 | 1,383 | 327 | 226 | 107 | - | 29,567 |
| Library Aide | Jennifer Kain | 416 | - | - | 11.11 | 4,622 | n/a | 283 | 67 | 46 | 22 | - | 5,040 |
| Library Grants |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Technology Coordinator | Erik Baldwin Stevens | 468 | - | - | 21.94 | 10,268 | 2,259 | 629 | 149 | 103 | 49 | 4,000 | 17,457 |
| Program Coordinator | Jessie Morgan | 520 | - | - | 17.16 | 8,923 | 1,963 | 547 | 129 | 89 | 42 |  | 11,694 |
| Cataloger-Special coll | Rebecca Heaton | 208 | - | - | 22.67 | 4,715 | 1,037 | 289 | 68 | 47 | 22 |  | 6,180 |
| IT Assistant | TBD Rangel | 624 | - | - | 18.18 | 11,344 | 2,496 | 695 | 164 | 113 | 54 | - | 14,867 |
| Library Page | TBD Range A | 160 | - | - | 9.33 | 1,493 | n/a | 92 | 22 | 15 | 7 |  | 1,628 |
|  | Totals | 13,446 | 188 | - | 276 | 275,506 | 57,095 | 16,889 | 3,995 | 2,475 | 2,091 | 45,636 | 403,687 |
| Museum |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Museum Director | Helen Alten | 2080 | 0 | 0 | 26.25 | 54,600 | 12,012 | 3,347 | 792 | 387 | 260 | 15,660 | 87,057 |
| Operations Faciliator | Blythe Carter | 1650 | 0 | 0 | 21.16 | 34,914 | 7,681 | 2,140 | 506 | 349 | 166 | 15,660 | 61,417 |
| Collections Coordinator | Andrea Nelson | 630 | 0 | 0 | 16.66 | 10,496 | 2,309 | 643 | 152 | 105 | 50 | n/a | 13,755 |
| Museum Assistant | Nancy Nash | 365 | 0 | 0 | 17.25 | 6,296 | 1,385 | 386 | 91 | 63 | 30 | n/a | 8,252 |
| Museum Assistant | Wendy Bergstrand | 810 | 0 | 0 | 15.25 | 12,353 | n/a | 757 | 179 | 124 | 59 | n/a | 13,471 |
| Museum Aid | To be determined | 260 | 0 | 0 | 11.11 | 2,889 | n/a | 177 | 42 | 29 | 14 | n/a | 3,150 |
| JJanitor | Jonathan Greene | 280 | 0 | 0 | 13.64 | 3,819 | n/a | 234 | 55 | 38 | 204 | n/a | 4,351 |
|  | Totals | 6,075 | 0 | 0 |  | 125,366 | 23,387 | 7,685 | 1,818 | 1,095 | 782 | 31,320 | 191,453 |
| Parks |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Parks Laborer II | To be determined | 920 | 0 | 0 | 15.4 | 14,168 | 3,117 | 868 | 205 | 142 | 844 | n/a | 19,344 |
|  | Totals | 920 | 0 | 0 |  | 14,168 | 3,117 | 868 | 205 | 142 | 844 | - | 19,344 |
| Police |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Chief of Police | William Musser | 2,080 | 0 | 0 | 36.96 | 76,877 | 16,913 | 4,713 | 1,115 | 387 | 2,654 | 15,660 | 118,318 |
| Police Officer | Jason Rettinger | 2,080 | 100 | 265 | 25.23 | 58,714 | 12,917 | 3,599 | 851 | 387 | 2,027 | 15,660 | 94,156 |
| Police Officer | Joshua Dryden | 2,080 | 100 | 265 | 24.73 | 57,599 | 12,672 | 3,531 | 835 | 387 | 1,988 | 15,660 | 92,672 |
| Police Officer | Jeremy Groves | 2,080 | 100 | 265 | 24.23 | 56,484 | 12,427 | 3,462 | 819 | 387 | 1,950 | 15,660 | 91,189 |
| Promotion to Police Officer II |  | 2,080 | 100 | 0 | 0.75 | 1,673 | 368 | 103 | 24 | 387 | 58 | n/a | 2,612 |
| PD Shift Differential | Swing Shift | 2,920 | 0 | 0 | 0.50 | 1,460 | 321 | 89 | 21 | 15 | 50 | n/a | 1,957 |
| PD Shift Differential | Grave Yard | 2,920 | 0 | 0 | 1.00 | 2,920 | 642 | 179 | 42 | 29 | 101 | n/a | 3,914 |
| Totals |  | 8,320 | 300 | 795 |  | 255,727 | 56,260 | 15,676 | 3,708 | 1,979 | 8,828 | 62,640 | 404,818 |
| Pool |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Pool Manager | RaeAnne Galasso | 1976 | 0 | 0 | 20.67 | 40,844 | 8,986 | 2,504 | 592 | 387 | 2,181 | 15,660 | 71,154 |
| Pool Custodian | Milosz Rybinski | 520 | 0 | 0 | 13.64 | 7,093 | n/a | 435 | 103 | 71 | 379 | n/a | 8,080 |
| Lifeguard Step 1 | Various | 936 | 0 | 0 | 11.72 | 10,970 | n/a | 672 | 159 | 110 | 586 | n/a | 12,497 |
| Lifeguard Step 2 | Various | 832 | 0 | 0 | 12.22 | 10,167 | n/a | 623 | 147 | 102 | 543 | n/a | 11,582 |
| Instructor | Various | 70 | 0 | 0 | 13.64 | 956 | n/a | 59 | 14 | 10 | 51 | n/a | 1,089 |
| Assistant Manager | Maggie Martin | 1040 | 0 | 0 | 15.9 | 16,536 | 3,638 | 1,014 | 240 | 165 | 883 | n/a | 22,476 |
| Totals |  | 5,374 | 0 | 0 |  | 86,566 | 12,624 | 5,306 | 1,255 | 844 | 4,624 | 15,660 | 126,879 |

## FY16 BUDGETED PAYROLL

HAINES BOROUGH


# HAINES BOROUGH FY16 Budget Summary by Fund 



| FUND |  | Revenue |  | Direct <br> Expenses | Excess Revenue Over (Under) Expenses |  | Allocated <br> Expenses |  | Transfers |  | Excess Revenue Over (Under) Exp, Alloc, \& Op Transfers |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 01 | Areawide General Fund | \$ | 3,941,591 | \$ 4,844,429 | \$ | $(902,838)$ | \$ | $(720,090)$ | \$ | $(194,934)$ | \$ | 12,186 |
| 02 | Townsite Service Area GF |  | 1,319,246 | 1,080,462 |  | 238,784 |  | 367,267 |  | $(33,216)$ |  | $(95,267)$ |
|  | Combined General Funds |  | 5,260,837 | 5,924,891 |  | $(664,054)$ |  | $(352,823)$ |  | $(228,150)$ |  | $(83,081)$ |
| 17 | Land Development \& Sales |  | 20,000 | 1,900 |  | 18,100 |  | 11,078 |  | 7,022 |  | 0 |
| 20 | Medical Services |  | 252,000 | 83,035 |  | 168,965 |  | 168,471 |  | 5,000 |  | $(4,506)$ |
| 21 | Title III Forest Receipts |  | 272,264 | 272,264 |  | 0 |  | 0 |  | 0 |  | 0 |
| 23 | Economic Dev. \& Tourism |  | 503,000 | 502,010 |  | 990 |  | 25,342 |  | 0 |  | $(24,352)$ |
| 25 | Fire Service Areas |  | 222,908 | 243,163 |  | $(20,255)$ |  | $(15,470)$ |  | 0 |  | $(4,785)$ |
| 34 | Passenger Vessel Tax |  | 190,000 | 100,725 |  | 89,275 |  | 0 |  | 65,016 |  | 24,259 |
| Special Revenue Funds Total |  |  | 1,460,172 | 1,203,097 |  | 257,075 |  | 189,421 |  | 77,038 |  | $(9,384)$ |
| 50 | Capital Projects |  | 755,000 | 823,700 |  | $(68,700)$ |  | 47,938 |  | 99,500 |  | $(216,138)$ |
| 61 | Equipment Sinking |  | 0 | 0 |  | 0 |  | 0 |  | $(181,966)$ |  | 181,966 |
| Capital Project Funds Total |  |  | 755,000 | 823,700 |  | $(68,700)$ |  | 47,938 |  | $(82,466)$ |  | $(34,172)$ |
| 75 | Library Bonds |  | 14,100 | 14,148 |  | (48) |  | 0 |  | 0 |  | (48) |
| 76 | School G.O. Bond |  | 1,364,063 | 1,364,063 |  | 0 |  | 0 |  | 0 |  | 0 |
| Debt Service Funds Total |  |  | 1,378,163 | 1,378,211 |  | (48) |  | 0 |  | 0 |  | (48) |
| 90 | Water |  | 374,750 | 628,241 |  | $(253,491)$ |  | $(1,564)$ |  | $(6,000)$ |  | $(245,927)$ |
| 91 | Sewer |  | 432,950 | 597,807 |  | $(164,857)$ |  | 62,436 |  | 0 |  | $(227,293)$ |
| 92 | Harbor |  | 437,799 | 872,714 |  | $(434,915)$ |  | $(100,962)$ |  | $(34,400)$ |  | $(299,553)$ |
| 93 | Lutak Dock |  | 320,000 | 206,160 |  | 113,840 |  | 196,727 |  | 0 |  | $(82,887)$ |
| 94 | PC Dock |  | 74,500 | 392,300 |  | $(317,800)$ |  | 58,825 |  | 0 |  | $(376,625)$ |
| *Enterprise Funds Total |  |  | 1,639,999 | 2,697,222 |  | $(1,057,223)$ |  | 215,462 |  | $(40,400)$ |  | $(1,232,285)$ |
| 97 | Permanent Fund | \$ | 344,000 | \$ 23,500 | \$ | 320,500 | \$ | - | \$ | 273,978 | \$ | 46,522 |
|  |  |  |  | \$ 12,050,621 | Total Budgeted Expense (including depreciation) |  |  |  |  |  |  |  |

# Haines Borough <br> FY16 Summary of Budgeted Interfund Transfers 

Transfers- Transfers-InOut
01 Areawide General Fund
Share of Raw Fish Tax to Harbor ..... 34,400
Vehicle Tax to CIP for Vehicle Yard ..... 40,000
Share e911 surcharge to Equipment Sinking ..... 19,466
From CPV for 2nd Dispatcher ..... 7,800
From Permanent Fund Earnings Reserve ..... 281,000
02 Townsite Service Area
From CPV to repay for Trestle Replacement ..... 33,216
17 Land Development \& Sales
Income from the sale of land to Permanent Fund ..... 7,022
20 Medical Service Area
To Equipment Sinking Fund for Ambulance ..... 5,000
34 Commerical Passenger Vessel Tax
To fund 01 for 2nd dispatcher ..... 7,800
To TSA to refund for trestle replacement ..... 33,216
To water fund for cruise ship water ..... 6,000
To CIP for Peoplemover Cart ..... 18,000
50 Capital Improvement Projects
Vehicle Tax in from 01 ..... 40,000
From CPV for Peoplemover ..... 18,000
To Equipment Sinking for Chilkat Ctr AHU ..... 25,000
To Equipment Sinking for HVFD Truck ..... 25,000
To Equipment Sinking for HVFD SCBA ..... 32,500
To Equipment Sinking for KVVFD Truck ..... 25,000
To Equipment Sinking for PW Equipment ..... 50,000
61 Equipment Sinking Fund
From GF for e911 Equipment ..... 19,466
From MSA for Ambulance ..... 5,000
From CIP for Chilkat Ctr AHU ..... 25,000
From CIP for HVFD Truck ..... 25,000
From CIP for HVFD SCBA ..... 32,500
From CIP for KVVFD Truck ..... 25,000
From CIP for PW Equipment ..... 50,000
90 Water Fund
From CPV for Cruise Ship Water ..... 6,000
92 Harbor Fund
Share of Raw Fish tax from Fund 01 ..... 34,400
97 Permanent Fund
Income from the sale of land ..... 7,022
To Fund 01 for operations

$609,404 \quad$| 281,000 |
| ---: |

HAINES BOROUGH
FY16 BUDGET
SUMMARY OF ALLOCATED EXPENSES BY DEPARTMENT

|  | 8101 | 8104 | 8106 | 8107 | 8120 | 8163 | 81058155 |  | 8161 | 8162 |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Admin | Finance | Dispatch | F.D. \#1 | Information Technology | Harbor | Assessment | Economic Develop. | Water | Sewer |  | Allocation Dept |
| ALLOCATIONS TO: |  |  |  |  |  |  |  |  |  |  |  |  |
| Areawide General Fund | \$ | - | - |  | - |  |  | 15,573 |  |  | \$ | 15,573 |
| Fire Department (FD\#1) | 1,476 | 4,722 | 67,564 |  | 593 |  |  |  |  |  |  | 74,355 |
| Townsite Service Area | 91,115 | 49,371 | 211,354 |  | 15,427 |  |  |  |  |  |  | 367,267 |
| Lands Sales | 2,951 | 4,722 |  |  |  |  | 3,405 |  |  |  |  | 11,079 |
| Medical Service (Ambulance) | 1,476 | 9,013 | 67,564 | 89,825 | 593 |  |  |  |  |  |  | 168,471 |
| Economic Development/Tourism | 14,328 | 19,467 |  |  | 7,120 |  |  |  |  |  |  | 40,916 |
| Capital Improvement Projects | 17,703 | 30,235 |  |  |  |  |  |  |  |  |  | 47,937 |
| Water Revenue Fund | 2,951 | 23,650 |  |  | 1,780 |  | 2,055 |  |  | 17,293 |  | 47,730 |
| Sewer Revenue Fund | 2,951 | 23,650 |  |  | 1,780 |  | 2,055 |  | 49,293 |  |  | 79,730 |
| Small Boat Harbor | 5,903 | 14,197 |  |  | 1,187 |  |  |  |  |  |  | 21,286 |
| Lutak Dock | 11,805 | 7,524 |  |  | 1,187 | 76,211 |  |  |  |  |  | 96,726 |
| Port Chilkoot Dock | 4,427 | 7,173 |  |  | 1,187 | 46,038 |  |  |  |  |  | 58,825 |
| TOTAL Allocation from Dept | \$ 157,086 | 193,725 | 346,482 | 89,825 | 30,854 | 122,249 | 7,516 | 15,573 | 49,293 | 17,293 | \$ | 1,029,895 |

Allocations are a way of distributing shared expenses between funds. Allocations are used primarily for distributing payroll costs. The following is a synopsis of the FY16 allocations:

## Administration Department

- The Borough Manager's salary and burden is allocated 2\% to Land Sales, $1 \%$ to Ambulance, 7\% to the Economic Development Fund, 1\% to Fire District \#1, 6\% to capital projects, 2\% to Water 2\% to Sewer, 4\% to Harbors, 8\% to the Lutak dock, and 3\% to the Port Chilkoot Dock.
- The Clerk's wages and burden is allocated $3 \%$ to the capital projects fund $\& 3 \%$ to Economic Development.
- The Deputy Clerk's payroll is allocated $8 \%$ to capital projects \& $1 \%$ to Economic Development..


## Finance Department

- The Accounts Receivable Clerk is allocated 20\% to the Water Fund, 20\% to the Sewer Fund, 6.5\% to the Harbor Fund, 2\% to the Lutak dock, and 1.5\% to the Port Chilkoot dock.
- The Accounts Payable/Payroll Clerk and the CFO are each allocated 2\% to fire, $1 \%$ to Ambulance, $1.5 \%$ to land sales, $6 \%$ to the Capital Improvement Project fund, $4 \%$ to Economic Development/Tourism, and 4\% to each Water, Sewer, and Ports.
- A total of $49 \%$ of the annual financial audit is allocated from Finance to the following places: Fire, Lands, Ambulance, Economic Development, CIP, Water, Sewer, Ports, and Harbors.
- The Sales Tax Audit and the payroll for the Sales Tax Accountant are allocated to the funds that receive proceeds from sales tax: the Medical Service Area Fund, Economic Development, and Capital Improvement Projects.


## Information Technology (IT) Department

- $19 \%$ of all IT expense is allocated to the Townsite Service Area (police \& Public works)
- $9 \%$ of IT expense is allocated to Economic Development / Tourism
- $2 \%$ of IT expense is allocated to each Water, Sewer, Harbor, Lutak Dock, and PC Dock
- $1 \%$ of IT expense is allocated to each Fire and Ambulance


## Dispatch Department

After operating costs related to the new e911 system are backed out, dispatch expenses are allocated out:

- $19.5 \%$ to Fire Districts \#1 \& \#3.
- $19.5 \%$ to the Ambulance Department.
- $61 \%$ to the Police Department.


## Fire Department

- $55 \%$ of the Fireman and EMT's wages and burden are allocated to Ambulance.
- $25 \%$ of the Fire Chief's stipend is allocated to Ambulance


## Harbor Fund

- $70 \%$ of the Harbormaster is allocated to the Port Funds
- $20 \%$ of the Assistant Harbormaster is allocated to the Port Funds
- $40 \%$ of the Harbor seasonal assistant is allocated to the Port Funds
- $80 \%$ of the Port Security Officer is allocated to the Port Funds


## Assessment / Land Management Department

- The Planning \& Zoning Tech III is allocated 2\% to Lands, 2.5\% to each Water and Sewer
- The Assessor is allocated 2\% to the Land Sales Fund


## Water Revenue Fund

- $32 \%$ of the Water Operator's wages and burden are allocated to the Sewer Fund
- $50 \%$ of the Laborer II wages and burden are allocated to the Sewer Fund


## Sewer Revenue Fund

- $21 \%$ of the Assistant Sewer Operator wages and burden are allocated to Water Revenue


## Economic Development

- $15 \%$ of the Community \& Economic Development Director payroll is allocated to the general fund for the administrative work this position will provide for the Pool and CYD.


## Allocation from Fund 01 to Fund 02

23\% of Administration, Finance, and Information Technology costs which have not already been allocated elsewhere are allocated from the Area-wide General Fund (01) to the Townsite Service Area Fund (02).

# Alaska Department of Education and Early Development - School Finance FY2016 School Operating Fund Budget Summary 

Beginning Fund Balance: July 1, 2015 (Subject to 10\% Limit per AS 14.17.505(a)) (Excluded from the 10\% Limit)
Total Beginning Fund Balance

| $\$ 668,993$ |
| ---: |
| $\$ 214,975$ |
| $\$ 883,968$ |

## Revenue

| 010 City/Borough Appropriations | (1) | $\$ 1,560,000$ |
| :--- | ---: | ---: |
| 030 Earnings on Investments | (2) | 2,150 |
| 040 Other Local Revenues | (3) | 2,500 |
| 041 Tuition from Students | (4) | 0 |
| 042 Tuition - Other Districts | (5) | 0 |
| 047 E-Rate Program | (6) | 174,615 |
| 050 State Sources | (7) | $2,924,158$ |
| 100 Federal Sources - Direct | (8) | 0 |
| 150 Federal Sources - Through the State | (9) | 0 |
| 190 Federal Sources - Other Agencies | (10) | 0 |
| 250 Transfers From Other Funds | (11) | 0 |

## Total Revenue

\$4,663,423

## Expenditures

100 Instruction
200 Special Education Instruction
220 Special Education Support Services
300 Support Services - Students
350 Support Services - Instruction
400 School Administration
450 School Administration Support Services
510 District Administration
550 District Administration Support Services
600 Operations and Maintenance of Plant
700 Student Activities
780 Community Services
900 Other Financing Uses
Total Expenditures

| $(12)$ | $\$ 2,039,318$ |
| :--- | ---: |
| $(13)$ | 766,140 |
| $(14)$ | 0 |
| $(15)$ | 91,500 |
| $(16)$ | 410,388 |
| $(17)$ | 274,375 |
| $(18)$ | 153,342 |
| $(19)$ | 193,433 |
| $(20)$ | 229,181 |
| $(21)$ | 616,814 |
| $(22)$ | 0 |
| $(23)$ | 1,079 |
| $(24)$ | 40,000 |

$\$ 4,815,570$

Ending Fund Balance: June 30, 2016 (Subject to 10\% Limit per AS 14.17.505(a)) (Excluded from the 10\% Limit) Total Ending Fund Balance

| $\$ 0$ |
| ---: |
| $\$ 0$ |
| $\$ 0$ |

** Must be greater than or equal to zero

## Minimum Expenditure for Instruction Calculation AS14.17.520 \& 4 AAC 09.115

Total Instructional Expenditures (Functions 100-400)
Total Expenditure Codes (Functions 100-780)
Total Instructional Expenditures (a) divided by Total Expenditures (b)
(a) \$3,581,721
(b) $\$ 4,775,570$

75\%

## FY2016 School Operating Fund Budget Revenues

## HAINES BOROUGH SCHOOL DISTRICT <br> District Name



Transferred to (1) on page 2

## 030 Earnings on Investments

030 Earnings on Investments
Total Earnings on Investments
2,150
\$2,150
Transferred to (2) on page 2

040 Other Local Revenues
040 Other Local Revenues - Identify:
(provide detail descriptions \& dollar amts for local revenues)
MISC RECEIPTS
2,500

Total Other Local Revenues
\$2,500
Transferred to (3) on page 2

## 041 Tuition from Students

041 Tuition from Students
Total Tuition from Students


Transferred to (4) on page 2
042 Tuition - Other Districts
042 Tuition
Total Tuition - Other Districts
$\$ 0$
Transferred to (5) on page 2
047 E-Rate Program
047 E-Rate Program Revenue
Total E-Rate Program

174,615
\$174,615
Transferred to (6) on page

## HAINES BOROUGH SCHOOL DISTRICT

## District Name

050 State Sources (051 includes quality schools grants)

| 051 Foundation Program | $2,619,243$ <br> 055 <br> Supplemental Aid <br> 056 TRS On-Behalf Payments <br> 057 PERS On-Behalf Payments$\quad$271,457 <br> 33,458 |
| :--- | ---: |

059 Tuition
090 Other State Revenues - Identify

Total State Sources
\$2,924,158
Transferred to (7) on page 2

100 Federal Sources - Direct
110 Impact Aid (Public Law 874 (100\%))
Amount

140 Other Federal Revenue - Identify

Total Federal Sources - Direct
\$0
Transferred to (8) on page 2

150 Federal Sources - Through the State of Alaska - Identify:

Total Federal Sources - Through the State

190 Federal Sources - Other Agencies - Identify:

Total Federal Sources - Other Agencies
Transferred to (10) on page 2

250 Transfers From Other Funds - Identify:

Transferred to (11) on page 2
\$4,663,423
Function 100 Instruction Amount Personnel FTE

| Salaries |  |
| :---: | :---: |
| 310 Certificated Salaries | 1,133,213 |
| 320 Non-Certificated Salaries | 90,965 |
| Total Salaries |  |
| Employee Benefits |  |
| 360 Employee Benefits | 723,618 |
| 380 Housing Allowance/Subsidy |  |
| 390 Transportation Allowance |  |
| Total Employee Benefits |  |
| Total Salaries \& Employee Benefits |  |
| Non-Personnel |  |
| 410 Professional and Technical Services | 9,500 |
| 419 Chief Administrator Contract Services |  |
| 420 Staff Travel | 6,550 |
| 425 Student Travel | 1,500 |
| 430 Utility Services | 2,350 |
| 435 Energy |  |
| 440 Other Purchased Services | 1,000 |
| 445 Insurance and Bond Premiums |  |
| 450 Supplies, Materials and Media | 60,585 |
| 480 Tuition and Stipends |  |
| 490 Other Expenses - Identify: |  |
| Dues/Fees | 1,500 |
| Recertification fees | 1,000 |
| 510 Equipment | 7,537 |

Total Non-Personnel

7,537

Non-Personnel
410 Professional and Technical Services
419 Chief Administrator Contract Services
420 Staff Travel
425 Student Travel
430 Utility Services
2,350
435 Energy
440 Other Purchased Services
445 Insurance and Bond Premiums
450 Supplies, Materials and Media

1,500
Recertification fees
$\square$

Total Salaries, Benefits, Non-Personnel


# Alaska Department of Education and Early Development - School Finance FY2016 School Operating Fund Budget Expenditures 

## 310 Certificated Salaries

320 Non-Certificated Salaries

## Total Salaries

## Employee Benefits

## 360 Employee Benefits

380 Housing Allowance/Subsidy
390 Transportation Allowance
Total Employee Benefits
Total Salaries \& Employee Benefits
$\qquad$

## 410 Professional and Technical Services

Non-Personnel

419 Chief Administrator Contract Services
420 Staff Travel
425 Student Travel
430 Utility Services
435 Energy
440 Other Purchased Services
445 Insurance and Bond Premiums
450 Supplies, Materials and Media
480 Tuition and Stipends
490 Other Expenses - Identify:


Total Salaries, Benefits, Non-Personnel

# Alaska Department of Education and Early Development - School Finance FY2016 School Operating Fund Budget Expenditures 

| 320 Non-Certificated Salaries |  |  |
| :---: | :---: | :---: |
| Total Salaries |  | \$57,373 |
| Employee Benefits |  |  |
| 360 Employee Benefits | 33,063 |  |
| 380 Housing Allowance/Subsidy |  |  |
| 390 Transportation Allowance |  |  |
| Total Employee Benefits |  | \$33,063 |
| Total Salaries \& Employee Benefits |  | \$90,436 |
| Non-Personnel |  |  |
| 410 Professional and Technical Services | 500 |  |
| 420 Staff Travel |  |  |
| 425 Student Travel |  |  |
| 430 Utility Services | 64 |  |
| 435 Energy |  |  |
| 440 Other Purchased Services |  |  |
| 445 Insurance and Bond Premiums |  |  |
| 450 Supplies, Materials and Media | 500 |  |
| 480 Tuition and Stipends |  |  |
| 490 Other Expenses - Identify: |  |  |
|  |  |  |
| 510 Equipment |  |  |
| Total Non-Personnel |  | \$1,064 |

Total Salaries, Benefits, Non-Personnel

# Alaska Department of Education and Early Development - School Finance FY2016 School Operating Fund Budget Expenditures 

| 320 Non-Certificated Salaries <br> Total Salaries <br> Employee Benefits <br> 360 Employee Benefits <br> 380 Housing Allowance/Subsidy <br> 390 Transportation Allowance <br> Total Employee Benefits <br> Total Salaries \& Employee Benefits <br>  <br> Non-Personnel <br> 410 Professional and Technical Services <br> 420 Staff Travel <br> 425 Student Travel <br> 430 Utility Services <br> 435 Energy <br> 440 Other Purchased Services <br> 445 Insurance and Bond Premiums <br> 450 Supplies, Materials and Media <br> 480 Tuition and Stipends <br> 490 Other Expenses - Identify: |  |
| :--- | ---: |
|  | - |

Total Non-Personnel

Total Salaries, Benefits, Non-Personnel

# Alaska Department of Education and Early Development - School Finance FY2016 School Operating Fund Budget Expenditures 

| Function 400 School Administration | Amount |  | Personnel FTE |
| :---: | :---: | :---: | :---: |
| Salaries |  |  |  |
| 310 Certificated Salaries | 166,660 |  | 2.00 |
| Total Salaries |  | \$166,660 |  |
| Employee Benefits |  |  | 140 |


| 360 Employee Benefits | 88,598 |  |
| :---: | :---: | :---: |
| 380 Housing Allowance/Subsidy |  |  |
| 390 Transportation Allowance |  |  |
| Total Employee Benefits |  | \$88,598 |
| Total Salaries \& Employee Benefits |  | \$255,258 |
| Non-Personnel |  |  |
| 410 Professional and Technical Services |  |  |
| 419 Chief Administrator Contract Services |  |  |
| 420 Staff Travel | 2,750 |  |
| 425 Student Travel |  |  |
| 430 Utility Services | 7,670 |  |
| 435 Energy |  |  |
| 440 Other Purchased Services | 97 |  |
| 445 Insurance and Bond Premiums |  |  |
| 450 Supplies, Materials and Media | 8,000 |  |
| 480 Tuition and Stipends |  |  |
| 490 Other Expenses - Identify: |  |  |
| Dues/fees | 600 |  |
|  |  |  |
| 510 Equipment |  |  |
| Total Non-Personnel |  | \$19,117 |
| Total Salaries, Benefits, Non-Personnel |  | \$274,375 |

# Alaska Department of Education and Early Development - School Finance FY2016 School Operating Fund Budget Expenditures 

## Salaries

320 Non-Certificated Salaries 83,386

## Total Salaries

\$83,386

## Employee Benefits

360 Employee Benefits 64,656
380 Housing Allowance/Subsidy

| 390 Transportation Allowance |  |
| :---: | :---: |
| Total Employee Benefits |  |
| Total Salaries \& Employee Benefits |  |
| Non-Personnel |  |
| 410 Professional and Technical Services |  |
| 420 Staff Travel |  |
| 425 Student Travel |  |
| 430 Utility Services |  |
| 435 Energy |  |
| 440 Other Purchased Services |  |
| 445 Insurance and Bond Premiums |  |
| 450 Supplies, Materials and Media | 5,300 |
| 480 Tuition and Stipends |  |
| 490 Other Expenses - Identify: |  |
|  |  |
|  |  |
| 510 Equipment |  |

Total Salaries \& Employee Benefits

Non-Personnel
410 Professional and Technical Services
420 Staff Travel
425 Student Travel
430 Utility Services
435 Energy
440 Other Purchased Services
445 Insurance and Bond Premiums
450 Supplies, Materials and Media
480 Tuition and Stipends
490 Other Expenses - Identify:

Total Non-Personnel

Total Salaries, Benefits, Non-Personnel
\$153,342
Transferred to (18) on page 2

# Alaska Department of Education and Early Development - School Finance FY2016 School Operating Fund Budget Expenditures 

## Salaries

310 Certificated Salaries103,000320 Non-Certificated Salaries7,700
Total Salaries ..... \$110,700
Employee Benefits51,903
380 Housing Allowance/Subsidy


## Salaries

310 Certificated Salaries

| 320 Non-Certificated Salaries | 111,917  <br> Total Salaries  | $\$ 111,917$ |
| :---: | :---: | :---: |

Employee Benefits
360 Employee Benefits 75,349
380 Housing Allowance/Subsidy
390 Transportation Allowance
Total Employee Benefits
\$75,349

| Non-Personnel |
| :--- |
| 410 Professional and Technical Services |
| 420 Staff Travel |
| 425 Student Travel |
| 430 Utility Services |
| 435 Energy |
| 440 Other Purchased Services |
| 445 Insurance and Bond Premiums |
| 450 Supplies, Materials and Media |
| 480 Tuition and Stipends |
| 490 Other Expenses - Identify: |
| Dues/fees |

## Salaries

310 Certificated Salaries

$\begin{array}{lll}320 \text { Non-Certificated Salaries } &$| 120,527 |
| :--- |$\quad \begin{array}{l}\text { Total Salaries }\end{array} & \end{array}$

Employee Benefits
360 Employee Benefits 101,037
380 Housing Allowance/Subsidy
390 Transportation Allowance
Total Employee Benefits \$101,037

Total Salaries \& Employee Benefits
\$221,564

| Non-Personnel |  |  |
| :--- | ---: | ---: |
| 410 Professional and Technical Services |  |  |
| 420 Staff Travel |  |  |
| 425 Student Travel | 18,000 <br> 430 Utility Services <br> 435 Energy <br> 440 Other Purchased Services <br> 445 Insurance and Bond Premiums <br> 450 Supplies, Materials and Media <br> 480 Tuition and Stipends <br> 490 Other Expenses - Identify: <br> Dues/fees | 240,500 <br>  <br> 510 <br> Equipment |

## Total Non-Personnel

\$395,250
$\$ 616,814$
Transferred to (21) on page 2

# Alaska Department of Education and Early Development - School Finance FY2016 School Operating Fund Budget Expenditures 

## Salaries

310 Certificated Salaries
320 Non-Certificated Salaries

## Total Salaries

Employee Benefits
360 Employee Benefits
380 Housing Allowance/Subsidy
390 Transportation Allowance
Total Employee Benefits
\$0
Total Salaries \& Employee Benefits
\$0

## Non-Personnel

410 Professional and Technical Services
420 Staff Travel

# 425 Student Travel 

## 430 Utility Services

435 Energy
440 Other Purchased Services
445 Insurance and Bond Premiums
450 Supplies, Materials and Media
480 Tuition and Stipends
490 Other Expenses - Identify:


Total Salaries, Benefits, Non-Personnel

# Alaska Department of Education and Early Development - School Finance FY2016 School Operating Fund Budget Expenditures 

## Salaries

## 310 Certificated Salaries

## 320 Non-Certificated Salaries

Total Salaries
Employee Benefits
360 Employee Benefits1,079
380 Housing Allowance/Subsidy
390 Transportation Allowance
Total Employee Benefits\$1,079
Total Salaries \& Employee Benefits ..... \$1,079
Non-Personnel
410 Professional and Technical Services
420 Staff Travel
425 Student Travel
430 Utility Services
435 Energy$\longrightarrow$

# 440 Other Purchased Services 

445 Insurance and Bond Premiums
450 Supplies, Materials and Media
480 Tuition and Stipends
490 Other Expenses - Identify:


Total Salaries, Benefits, Non-Personnel

# Alaska Department of Education and Early Development - School Finance FY2016 School Operating Fund Budget Other Financing Uses 

## Transfers To:

550 Transfer to Other Funds
(Provide a detailed explanation for all transfers)

| Student Activities |  |
| :--- | :--- |

Total Other Financing Uses

# Alaska Department of Education and Early Development - School Finance FY2016 School Operating Fund Budget TRSIPERS Functional Breakdown 

HAINES BOROUGH SCHOOL DISTRICT
District Name

The department uses two required revenue object codes, 056 and 057, for the purpose of recording TRS and PERS on-behalf revenue. The full amount of the TRS and PERS on-behalf from all funds must be recorded in the operating fund. The district is to calculate the functional break-out in order to allocate the related on-behalf expenditure.

The district is to use the following allocation method for breaking out the TRS by function.

1) To calculate the TRS on-behalf amount take the difference between the Board Recommended Rate and the Effective Rate and multiply the difference by the total district wide TRS payroll from all funds. You will now have the total dollar amount of the TRS on-behalf for all funds.
2) Divide the (total district wide TRS payroll by function from all funds) by the (total district wide TRS payroll from all funds) to derive a percentage of total district wide TRS payroll by function.
3) The total district wide TRS payroll by function percentage is multiplied by the total TRS on-behalf to come up with the total TRS on-behalf by function to be recorded in the operating fund.

The district is to use the same methodology for recording total PERS on-behalf. The TRS and PERS on-behalf allocations are to be recorded in the schedule below and also included in the employee benefits in each function. The total on-behalf employee benefits by function should reconcile to the total on-behalf revenues recorded from page 4.

| Function 100 On-Behalf Expenditures | 185,520 | 4,462 |
| :---: | :---: | :---: |
| Function 200 On-Behalf Expenditures | 27,784 | 10,106 |
| Function 220 On-Behalf Expenditures |  |  |
| Function 300 On-Behalf Expenditures | 9,587 | 0 |
| Function 350 On-Behalf Expenditures | 3,306 | 1,627 |
| Function 400 On-Behalf Expenditures | 27,849 |  |
| Function 450 On-Behalf Expenditures |  | 4,276 |
| Function 510 On-Behalf Expenditures | 17,411 |  |
| Function 550 On-Behalf Expenditures |  | 5,808 |
| Function 600 On-Behalf Expenditures |  | 6,100 |
| Function 700 On-Behalf Expenditures |  | 1,079 |
| Function 780 On-Behalf Expenditures |  |  |
| Total On-Behalf Employee Benefits by Function | 271,457 | 33,458 |

Note: TRS and PERS on-behalf for Pupil Transportation and Food Service should be included in function 300 and TRS and PERS on-behalf for Construction \& Facilities Acquisition should be included in function 600.


|  |  | FY 2015 <br> Approved budget | FY 2015 Actual YTD |  | FY 2016 osed budget |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Income |  |  |  |  |  |
| Expense |  |  |  |  |  |
|  |  |  |  |  |  |
| Personnel Costs |  |  |  |  |  |
|  | Payroll Funded by Borough | 190,294.00 | 145,332.59 | \$ | 191,453.00 |
|  | Payroll not funded by Borough | 2102.00 |  | \$ | 21,376.00 |
|  | Annual Leave Expense | 0.00 |  | \$ | 10,700.00 |
|  | Tlingit Language Class, Teacher | 1,200.00 |  |  | ayroll) |
|  | Intern | 2,800.00 | 171.00 |  | Grants) |
|  | Consultant (Architect) - Boro pays | 12,000.00 |  | \$ | - |
| Total Personnel Costs |  | 208,396.00 | 145,503.59 | \$ | 223,529.00 |
|  |  |  |  |  |  |
| Adminstrative |  |  |  |  |  |
|  | Honoraria | 500.00 |  | \$ | 500.00 |
|  | Supplies - Office \& Building | 2,500.00 | 2,603.63 | \$ | 2,500.00 |
|  | Donations to other orgs | 50.00 |  | \$ | 50.00 |
|  | Advertising \& Marketing | 750.00 | 3,544.10 | \$ | 2,500.00 |
|  | Membership \& Subscriptions | 925.00 | 1,277.00 | \$ | 925.00 |
|  | Postage and Shipping | 950.00 | 789.67 | \$ | 950.00 |
|  | Telephone, Fax, email | 3,600.00 | 3,327.08 | \$ | 3,600.00 |
|  | Travel/Training | 2,000.00 | 1,564.19 | \$ | 2,000.00 |
|  | Bank Service Charges | 175.00 | 276.08 | \$ | 175.00 |
|  | Insurance (Haines Boro) | 5,000.00 | 1,868.15 | \$ | 5,000.00 |
|  | Total Adminstrative Costs | 16,450.00 | 15,249.90 | \$ | 18,200.00 |
|  |  |  |  |  |  |
|  | Miscellaneous Expenses |  |  |  |  |
|  | Petty Cash Discrepancies |  | 15.75 |  |  |
|  | Equipment Purchase | 3,500.00 | 723.84 | \$ | - |
|  | Depreciation Expense |  |  |  |  |
|  | Total Miscellaneous Expenses | 3,500.00 | 739.59 | \$ | - |
|  |  |  |  |  |  |
|  | Professional Services |  |  |  |  |
|  | Professional Svs Grant Funded |  |  |  |  |
|  | Professional Services - Other | 900.00 | 1,100.00 | \$ | 900.00 |
|  | Total Professional Services | 900.00 | 1,100.00 | \$ | 900.00 |
|  |  |  |  |  |  |
|  | Store Expenses: Phone, Charge Card | 2,400.00 |  |  |  |
|  | Fees, Bus. License, postage, supplies |  | 2,422.78 | \$ | 2,400.00 |
|  |  |  |  |  |  |
|  | Utilities |  |  |  |  |
|  | Electric | 4,500.00 | 3,138.06 | \$ | 4,500.00 |
|  | Fuel Oil | 13,000.00 | 8,588.81 | \$ | 13,000.00 |
|  | Trash | 400.00 | 163.75 | \$ | 400.00 |
|  | Water | 900.00 | 834.46 | \$ | 900.00 |
|  | Total Utilities | 18,800.00 | 12,725.08 | \$ | 18,800.00 |
|  |  |  |  |  |  |



|  |  | FY 2015 <br> Approved budget | FY 2015 Actual YTD |  | FY 2016 osed budget |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Income |  |  |  |  |  |
| National Endowment for the Humanities |  |  |  |  |  |
|  | Preservation Assistance Grant |  | 6,000.00 | \$ | 6,000.00 |
|  | Sustainability |  |  | \$ | 350,000.00 |
|  | Harper Touring Arts Fund |  | 2,070.00 | \$ | 2,000.00 |
|  | New Pathways |  | 2,266.08 | \$ | 20,000.00 |
| Total Grants |  |  | 51,676.32 | \$ | 412,400.00 |
|  |  |  |  |  |  |
| Proposed Grants Expenses |  |  |  |  |  |
| ASM Grant-In-Aid: Summer Intern |  |  |  |  |  |
|  | Summer Intern |  |  | \$ | 3,900.00 |
|  | Collections Care Supplies |  |  | \$ | 500.00 |
|  | Museums Alaska: Collections Management |  |  |  |  |
|  | Personnel |  | 6174.31 | \$ | 10,000.00 |
|  | Collections Care Supplies |  | 907.87 | \$ | 3,000.00 |
|  | Staff Training |  |  | \$ | 2,000.00 |
|  | Museums Alaska: Art Acquisitions |  |  |  |  |
|  | Collections Acquisitions |  | 29,000 | \$ | 15,000.00 |
|  | National Endowment for the Humanities: PAG |  |  |  |  |
|  | Consultant |  |  | \$ | 3,800.00 |
|  | Equipment |  | 2184 | \$ | 2,200.00 |
|  | National Endowment for the Humanities: Sustainable |  |  |  |  |
|  | Equipment: Compactor Storage |  |  | \$ | 239,158.00 |
|  | Personnel: Archivist \& Assistant |  |  | \$ | 105,842.00 |
|  | Collections Care Supplies |  |  | \$ | 5,000.00 |
|  | Harper Touring Arts Fund |  |  |  |  |
|  | Traveling Exhibit Expenses |  | 975.00 | \$ | 2,000.00 |
|  | New Pathways |  | 3,469.81 |  |  |
|  | Exhibit |  |  | \$ | 20,000.00 |
|  | Total Grant Expenses |  | 42,710.99 | \$ | 412,400.00 |
|  |  |  |  |  |  |

## KLEHINI VALLEY VOLUNTEER FIRE DEPARTMENT <br> HC 60 Box 2890 <br> Haines, AK 99827 <br> (907)767-5550

02/27/2015

KVVFD


FY 2016
BUDGET

1. Building Maintenance
2. Communications
3. Equipment
4. General Fund
5. Insurance
6. Officer Compensation
7. Training
8. Equipment Sinking Fund
9. Trucks
10. Dispatch
$\$ 2000.00$
$\$ 1000.00$
$\$ 1000.00$
$\$ 1500.00$
$\$ 6400.00$
$\$ 5400.00$
$\$ 1500.00$
\$ 500.00
$\$ 9118.00$
$\$ 3490.00$
\$31908.00
```
KLEHINI VALLEY VOLUNTEER FIRE DEPARTMENT
HC 60 Box 2890
Haines, AK }9982

\section*{BUILDING}
- Maintenance
- Phone

Total
COMMUNICATIONS
EQUIPMENT
GENERAL FUND
- Office supplies \$400.00
- Miscellaneous

Total
INSURANCE \(\$ 6400.00\)
OFFICER COMPENSATION
\begin{tabular}{ll} 
- Chief & \(\$ 3600.00\) \\
- Treasurer & \(\underline{\$ 1800.00}\) \\
Total & \(\$ 5400.00\) \\
TRAINING & \\
\hline - Books & \(\$ 1000.00\) \\
- Classes & \(\$ 500.00\) \\
Total & \(\$ 1500.00\)
\end{tabular}

TRUCKS
- Fuel
- Maintenance
- Payments

Total

DISPATCH \(\$ 3490.00\)
TOTAL BUDGET \(\$ 31908.00\)

KLEHINI VALLEY VOLUNTEER FIRE DEPARTMENT
MC 60 Box 2890
Haines, AK 99827
(907)767-5550

2016 Budget

\section*{Board of Directors}

This budget "FY 2016" for KVVFD has been approved
By the Board of Directors

Chief-Robert Clay


Assistant Chief - Sage Thomas


Robert Venables


Keith Brooks```

